EXHIBIT 40

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

ATM LTD.,)
Plaintiff,)
v.))) C.A. No. 22-1146 (MN
QUALCOMM INC., QUALCOMM TECHNOLOGIES, INC. and NUVIA, INC,) C.A. 140. 22-1140 (WIN)
Defendants.)

MEMORANDUM OPINION

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Maruelle Moraila NOREIKA, U.S. DISTRICT JUDGE:

From December 16 to 20, 2024, the Court presided over jury trial in this contract dispute between Plaintiff ARM Ltd. ("ARM" or "Plaintiff") and Defendants Nuvia Inc. ("Nuvia"), Qualcomm Inc., and Qualcomm Technologies, Inc. ("Qualcomm") (together, "Defendants"). (See D.I. 588, 589, 590, 591, 592 (together, "Tr.")). Pending before the Court are two post-trial motions from the parties: (1) ARM's motion for judgment as a matter of law or a new trial; and (2) Nuvia's motion for judgment as a matter of law. (D.I. 595, 597). For the reasons set forth below, the Court will DENY Arm's motion and GRANT-IN-PART and DENY-IN-PART Nuvia's motion.

I. <u>BACKGROUND</u>

A. The Parties

This case concerns a contract dispute between two technology firms. ARM is a British microprocessor company with a principal place of business in Cambridge, United Kingdom. (D.I. 1 ¶ 4). Arm developed an instruction set architecture ("ISA") to build microprocessors. (Tr. at 260:7-261:24, 267:19-268:8, 442:16-443:3, 512:6-14). An ISA is a list of instructions that enables compatibility between electronic devices (i.e., hardware) and the programs that run on them (i.e., software). This permits smartphones, computers, and tablets, for example, to use the same software applications. (*Id.* at 260:7-261:24, 478:10-22, 681:9-22, 684:20-685:8, 691:7-13). ARM codifies its ISAs in its "architecture reference manual" ("the Reference Manual"), which engineers use to design central processing units ("CPUs"). (*Id.* at 479:16-25). As part of its business model, ARM licenses its ISAs. (*Id.* at 264:7-20).

The Court also held a limited bench trial after the jury left for the day on December 17, 2024. (See D.I. 593).

Qualcomm is a Delaware-incorporated semiconductor company with headquarters in San Diego, California. (D.I. 1 ¶¶ 5-6). Qualcomm builds microchips for consumer goods such as smartphones, laptops, and car dashboards. (Tr. at 745:9-746:2).

Nuvia was led by a team of former Apple engineers seeking to build ARM-compliant server CPUs and began working with ARM in February of 2019. (Tr. at 161:19-162:5, 421:2-11, 381:12-382:4, 388:20-22; PTX-103 at 2). Nuvia was later acquired by Qualcomm in March of 2021 through a reverse triangular merger. (Tr. at 454:9-11, 575:17-23, 808:10-12).²

B. The Dispute

On May 30, 2013, Qualcomm and ARM signed an Architecture License Agreement (the "Qualcomm ALA"). (JTX-10, 11). Among other things, the Qualcomm ALA granted Qualcomm a "non-exclusive, world-wide right and licence" to "use the applicable ARM Technology to design and have designed . . . Architecture Compliant Cores," which are "microprocessor core[s] developed by or for [Qualcomm] under the [ALA]." (JTX-11 § A.6, B.1.1).

On September 27, 2019, Nuvia and ARM executed an Architecture License Agreement ("the Nuvia ALA"). (JTX-1, 2). Similar to the Qualcomm ALA, the Nuvia ALA granted Nuvia a license to use ARM's technology to design CPUs. (*Id.*). The Nuvia ALA stipulated that the license was not transferable in the event of an acquisition without ARM's consent. (*Id.* § 16.3). It also stated that, in the event of a material breach, each party had an obligation to return or destroy certain technology received from the other. (*Id.* §§ 14.2, 15.1(a)).

In January 2021, Qualcomm announced that it had reached a deal to acquire Nuvia. (PTX-212 at 1-2; PTX-234 at 2; Tr. 172:8-173:7, 216:14-23). The acquisition occurred in March of that

Qualcomm formed a subsidiary corporation, and that corporation and Nuvia were merged together with Nuvia being the surviving entity. (Tr. at 575:17-23).

year. (Tr. 808:10-14). On February 1, 2022, Arm notified Nuvia that it would terminate the Nuvia ALA, effective March 1, 2022. (JTX-8).

C. Procedural History

ARM filed this action on August 31, 2022, alleging that Nuvia and Qualcomm breached the Nuvia ALA when Qualcomm acquired Nuvia in March of 2021. (D.I. 1). Defendants counter that neither breached the Nuvia ALA, and that Qualcomm's use of ARM's code following the acquisition was licensed under the Qualcomm ALA. (D.I. 300 at 56). Both ALAs stipulate that "[t]he validity, construction and performance of this ALA shall be governed by California Law." (JTX-1 § 16.12; JTX-10 § 16.15).

From December 16 to 20, 2024, the Court presided over a jury trial. (*See* Tr.). At the conclusion of trial, the jury found that (1) ARM had not proven that Qualcomm breached Section 15.1(a) of the Nuvia ALA, and (2) that Qualcomm had proven that its use of ARM's code was licensed under the Qualcomm ALA. (D.I. 572). The jury hung, however, on the question of whether Nuvia breached the Nuvia ALA. (*Id.*).

On January 17, 2025, the parties filed their motions for judgment as a matter of law. (D.I. 595, 597). Those motions were fully submitted as of February 28, 2025. (D.I. 596, 598, 608, 609, 614, 615). The Court now addresses the motions.

II. LEGAL STANDARDS

A. <u>Judgment as a Matter of Law</u>

Judgment as a matter of law may be entered against a non-moving party if the Court "finds that a reasonable jury would not have a legally sufficient evidentiary basis to find for the party on [an] issue." Fed. R. Civ. P. 50(a)(1). A motion for judgment as a matter of law "should be granted only if, viewing the evidence in the light most favorable to the nonmovant and giving it the

advantage of every fair and reasonable inference, there is insufficient evidence from which a jury reasonably could find liability." *Avaya Inc., RP v. Telecom Labs, Inc.*, 838 F. 3d 354, 373 (3d Cir. 2016) (quoting *Lightning Lube, Inc. v. Witco Corp.*, 4 F. 3d 1153, 1166 (3d Cir. 1993)). "Judgment as a matter of law is proper only if the record is critically deficient of the minimum quantum of evidence needed to support the verdict." *Washington v. Gilmore*, 124 F. 4th 178, 185 (3d Cir. 2024) (internal quotation marks omitted). It is a remedy to be invoked "sparingly." *CGB Occupational Therapy, Inc. v. RHA Health Servs. Inc.*, 357 F. 3d 375, 383 (3d Cir. 2004); *Marra v. Philadelphia Hous. Auth.*, 497 F. 3d 286, 300 (3d Cir. 2007).

In determining whether substantial evidence supports the jury verdict, the Court may not make credibility determinations, weigh the evidence, or substitute its own conclusions for those of the jury where the record evidence supports multiple inferences. *See Rodriquez v. Southeastern Pa. Trans. Auth.*, 119 F. 4th 296, 298 (3d Cir. 2024); *Avaya*, 838 F. 3d at 373. Moreover, in the Third Circuit, when the movant bears the burden of proof on an issue, judgment as a matter of law is appropriate only if "there is insufficient evidence for permitting any different finding." *Fireman's Fund Ins. Co. v. Videfreeze Corp.*, 540 F. 2d 1171, 1177 (3d Cir. 1976) (citations omitted).

B. Motion for a New Trial

"[A]fter a jury trial," the Court may grant a new trial "to any party" on "all or some of the issues" for "any reason for which a new trial has heretofore been granted" in federal court actions at law. Fed. R. Civ. P. 59(a)(1)(A). Common grounds for a new trial are: "(1) where the jury's verdict is against the clear weight of the evidence, and a new trial must be granted to prevent a miscarriage of justice; (2) where newly-discovered evidence exists that would likely alter the outcome of the trial; (3) where improper conduct by an attorney or the court unfairly influenced

the verdict; or (4) where the jury's verdict was facially inconsistent." *Ateliers de la Haute-Garonne v. Broetje Automation-USA Inc.*, 85 F. Supp. 3d 768, 775 (D. Del. 2015).

Whether to grant a new trial is a question committed to the Court's discretion. *Allied Chem. Corp. v. Daiflon, Inc.*, 449 U.S. 33, 36 (1980). Unlike the standard for judgment as a matter of law, on a motion for a new trial, "the Court need not view the evidence in the light most favorable to the verdict winner." *Ateliers*, 85 F. Supp. 3d at 776. "Nevertheless, new trials because the verdict is against the weight of the evidence are proper only when the record shows that the jury's verdict resulted in a miscarriage of justice or where the verdict, on the record, cries out to be overturned or shocks [the] conscience." *Williamson v. Consol. Rail Corp.*, 926 F. 2d 1344, 1353 (3d Cir. 1991).

III. <u>DISCUSSION</u>

A. Whether Qualcomm Proved that Defendants Were Licensed Under the Qualcomm ALA (Verdict Question 3)

The jury found that Qualcomm proved by a preponderance of the evidence that the Qualcomm CPUs that include designs acquired in the Nuvia acquisition are licensed under the Qualcomm ALA. (D.I. 572). ARM challenges that finding as unsupported for three reasons, arguing: (1) that the CPU designs at issue were not developed under the Qualcomm ALA; (2) that the CPUs were developed for Nuvia, not Qualcomm; and (3) that the Qualcomm ALA's license is limited to "ARM Technology." (D.I. 596 at 4-7).

1. Whether the CPUs at Issue Were Designed Under the Qualcomm ALA

The Qualcomm ALA applies to "applicable ARM Technology," including any "Architecture Compliant Core," which is "a microprocessor core developed by or for [Qualcomm] under the licenses granted in this [Agreement]." (JTX-11 §§ A.6, B.1.1). ARM asserts that the technology at issue in this case was developed by Nuvia prior to the acquisition. Qualcomm

counters that there was sufficient trial evidence for the jury to conclude that the Hamoa, Pakala, Nordschleife, and Pegasus CPUs at issue were developed by Qualcomm after the 2021 acquisition.

At trial, Qualcomm presented evidence that relevant cores "[a]ll were conceived at Qualcomm" and worked on by Qualcomm employees. (Tr. at 430:15; *id.* at 400:13-15; *id.* at 579:15-22). Specifically, Nuvia's CEO testified that "the design start point" for Hamoa was July 21, 2021, the Pakala product "had a start date of January 2022," Pegasus "stated roughly around the summer of 2022," and Nordschleife, "[t]he automotive platform, its design start was in February of 2023." (*Id.* at 428:20-430:12). All of those dates succeed the March 2021 acquisition. Qualcomm's witnesses further attested to the fact that "Nuvia didn't have any finished products at the time" of the acquisition, and its original project, a "server CPU" that they were "working on at Nuvia," was "canceled" after the company became Qualcomm. (*Id.* at 428:1-12, 579:17-18). Based on that evidence, the jury could have reasonably concluded that the CPUs at issue were built by Qualcomm employees (at least some of whom were former Nuvia employees) after the acquisition, and that the relevant cores fell under the license in the Qualcomm ALA.

ARM presented contrary evidence. It elicited an acknowledgment, for example, that "[t]he work that Nuvia was doing when Nuvia was a separate entity, before the acquisition, was not being done by or for Qualcomm under the license granted to Qualcomm." (*Id.* at 583:4-586:15; *see also* 380:15-19, 390:7-395:24, 784:3-10; PTX-103 at 1-2; PTX-260 at 2). But when there is conflicting testimony at trial and the evidence permits more than one reasonable finding on any given point, the jury is entitled to make credibility determinations, weigh the evidence, and believe the witnesses it considers most trustworthy. *See Marra*, 497 F. 3d at 306; *Woodson v. Scott Paper Co.*, 109 F. 3d 913, 921 (3d Cir. 1997) ("[T]he jury had the unique opportunity to judge the credibility and demeanor of the witnesses who testified at the trial, and [therefore] it reached its

conclusions based in part on those observations.") (internal quotation marks omitted). It was the jury's job to do that here, and it came out in Qualcomm's favor. There is no basis to upset that ruling.

2. Whether the CPUs at Issue Were Designed for Nuvia or Qualcomm

ARM next argues that the cores at issue were not "developed by or for" Qualcomm, as required by the Qualcomm ALA. (JTX-11 § A.6). ARM asserts that the license provided in the Annex is "subject to Clause 2.2 of the ALA," which "does not grant to the Designer any license in respect of the Arm Technology for any purpose other than for designing on behalf of [Qualcomm]." (JTX-11 § B.1.1; JTX-10 § 2.2). Qualcomm responds that the jury was entitled to read both "the plain language of the Qualcomm ALA as well as extrinsic evidence" to decide whether "all of Qualcomm's design and development work" on the at-issue CPUs was protected under the Qualcomm ALA. (D.I. 608 at 6).

Throughout trial, the parties agreed that the provisions of the ALAs at issue were susceptible to multiple reasonable readings. Indeed, ARM prevailed on summary judgment on that very premise. (D.I. 513 at 27:4-6 ("Qualcomm's [motion for summary] judgment that its cores are properly licensed under the Qualcomm ALA [is] denied. [The Court finds] [i]ssues of fact on that clearly."); D.I. 416 at 15 ("[There is] a genuine issue of fact regarding whether Qualcomm's ALA might license Qualcomm to use technology developed under other ALAs.")). That led the Court to read *an agreed-upon instruction* to the jury that "Arm and Defendants dispute the meaning of the words in their contract." (Tr. at 886:1-8). The Court went on to instruct that, "[i]n deciding what the words of a contract mean, you must decide what the parties intended at the time the contract was created. You may consider the usual and ordinary meaning of language used in the contract as well as the circumstances surrounding the making of the contract." (Id.).

Thus, by agreement of the parties, the jury was charged with resolving which of the parties' competing interpretations was correct. *See Wolf v. Walt Disney Pictures & Television*, 76 Cal. Rptr. 3d 585, 602 (Cal. Ct. App. 2008); *LG Infocomm U.S.A., Inc. v. Euler Am. Credit Indem. Co.*, 419 F. Supp. 2d 1248, 1258 (S.D. Cal. 2005) ("ambiguous" means "capable of two or more constructions, both of which are reasonable").

Given that, the jury was entitled to consider extrinsic evidence, including that, right after the announcement of the acquisition in January 2021, high level ARM employees thought that Qualcomm "ha[d] a reasonably bombproof arch license that covers everything [through the] mid 2020s at least," (DTX-90 at 5), and that, following the combination, the "Nuvia team will be able to use the architecture license which Qualcomm has." (DTX-52 at 1; DTX-47 at 1) ("Qualcomm Nuvia is a problem. Qualcomm already have a v8 arch license."). Indeed, ARM's CEO wrote in a contemporaneous internal message that the Nuvia ALA "had left a route to blow a hole in [ARM's] revenue plan" because "Qualcomm already ha[d] a v9 architecture license" under its own ALA. (DTX-144 at 1). That observation led him to vent that "I'm struggling not to be pissed that we set up a route for Qualcomm to collapse the payments to Arm," which "feels like in our chess game we left ourselves very exposed." (DTX-145 at 3). And Qualcomm itself told ARM that it was planning to proceed post-merger under its license in the Qualcomm ALA. (See DTX-1196; Tr. at 456:23-457:7, 576:9-577:23).

Once again, ARM presented evidence to the contrary. ARM argued at trial that its interpretation of the language in the Qualcomm ALA granted no rights as to Nuvia's preacquisition code, further retaining the obligation of showing that code was developed by or for Qualcomm. (Tr. 585:23-586:15; JTX-11 §§ A.6, B.1.1.1). And further, ARM tried to show to the jury that by acquiring Nuvia after being rejected from using their CPU core designs, Qualcomm

could not then avail itself of the Qualcomm ALA's terms permitting collaboration with a "Designer" or "Subsidiary", as those terms (per ARM) licensed collaborations "only for the period during which such control exists." (Tr. 394:4-396:10; JTX-10 §§ 1.10, 1.23, 2.2). Although that is competing evidence, it does not change the fact that there was sufficient evidence for the jury to reasonably accept Qualcomm's reading of the ALAs, and the jury was entitled to conclude that the challenged CPUs were developed by or for Qualcomm.

3. Whether the CPUs at Issue Constitute "ARM Technology"

Lastly, ARM argues the jury's conclusion on Question 3 of the verdict was against the weight of the evidence because Qualcomm's ALA limited "ARM Technology" to only that technology delivered under the Qualcomm ALA. (D.I. 592 at 7-9). ARM asserts that the plain language of Qualcomm's ALA restricts the interpretation of "ARM Technology" to only that delivered to Qualcomm under *its own* ALA, which the Nuvia cores, by definition, were not; and if that argument fails, ARM argues that the Qualcomm ALA expressly disclaims a license to ARM products created or delivered under another ALA (for ARM's purposes here, the Nuvia ALA), so Qualcomm was using "Arm technology (rather than 'Arm Technology')". (*Id.* at 8 (underlines in original); JTX-10 §§ 1.3, 2.0, 2.6). Qualcomm responds that the Qualcomm ALA's definition of "ARM Technology" did not control, Annex 1's definition did, and that ARM's position distinguishing between "ARM Technology" and ARM technology, more generally, was not presented to the jury, and regardless, could have been rejected. (D.I. 608 at 9-10).

Invoking the now recurring theme, the parties once again point to competing interpretations on the issue. Qualcomm presented at trial that where "Annex 1 provisions conflict with those in the ALA, Annex 1 controls." (Tr. 571:6-20). And the relevant portion of the Annex's definition of "ARM Technology" reads, "any or all, of the architecture technology identified in this Annex

1 and any Updates thereto[.]" (JTX-11 § 2, cl. A.10). But according to ARM's interpretation, the Qualcomm ALA forbids the use of ARM technology, even if delivered as ARM Technology, when created under the Nuvia ALA. (D.I. 596 at 8). ARM did not, however, present that argument to the jury at trial. Even if it had, and even were it based solely on the language ARM asserts was clear, the jury was charged with determining the meaning of the contract from the words and any extrinsic evidence. *See supra* III.A.2. With that charge, the jury was entitled to weigh the evidence and reach its verdict that Qualcomm was licensed. *See Marra*, 497 F. 3d at 306; *Woodson*, 109 F. 3d at 921.

B. Whether ARM Proved that Qualcomm Breached the Nuvia ALA (Verdict Question 2)

ARM also moves for judgment as a matter of law that Qualcomm breached the Nuvia ALA. (See D.I. 572). It is axiomatic that an entity can only breach a contract to which it is a party. See Brookfield Prop. Grp., LLC v. Liberty Mut. Fire Ins. Co., 679 F. Supp. 3d 971, 982 (C.D. Cal. 2023) ("As a general matter, a non-party, or nonsignatory, to a contract is not liable for a breach of that contract.") (citation omitted); Sun v. Cheung, No. 23-2112 (CSK), 2025 WL 1446378, at *5 (E.D. Cal. May 20, 2025). Thus, because the Nuvia ALA was executed between ARM and Nuvia – not Qualcomm – Qualcomm can be liable for breach only if it assumed the contract upon acquisition of Nuvia.

At trial, once again, the parties presented competing evidence. ARM argued that Qualcomm assumed the Nuvia ALA explicitly in order to use Nuvia's CPU designs, as Qualcomm supposedly knew the Nuvia ALA "defined an acquisition to be an assignment of the Nuvia ALA," and further that ARM had opposed the transfer of the designs central to the Nuvia ALA. (D.I. 596 at 12); (see PTX-240; Tr. at 356:12-21, 401:5-18). For its part, Qualcomm argues it showed evidence that the Nuvia ALA was not assumed as a matter of both law and by evidence adduced,

because ARM failed to identify a single document showing that Qualcomm either "agreed to [assume the Nuvia ALA]" or that "Qualcomm intended to do so." (D.I. 608 at 13). Indeed, documentary evidence showed that ARM asked Qualcomm to assume the contract: "ARM is willing to provide consent to the assignment of designs created under NUVIA's architecture license agreement with ARM to Qualcomm, on the condition that Qualcomm agrees to assume the existing terms and conditions under which the design was created . . . under the architecture license agreement in place between ARM and NUVIA, including without limitation the royalty rates." (PTX-260 at 2). Qualcomm showed that that request was denied. (*See, e.g.*, Tr. 180:20-181:7; PTX-242 at 2; PTX-277). On that basis, the jury had ample evidence adduced to reach a conclusion that Qualcomm did not breach the Nuvia ALA because it was explicitly *not* a party to the agreement.

ARM contends that even if the jury found that Qualcomm did not explicitly assume – and consequently breach – the Nuvia ALA, the jury worked against the great weight of evidence in finding that Qualcomm did not *implicitly* assume, by its actions, the Nuvia ALA. This is purportedly so because ARM "recounted the actions that reflected Qualcomm's intent to assume the Nuvia ALA." (D.I. 614 at 6). Here, Qualcomm again points to the evidence it adduced demonstrating both an explicit refusal to accept the Nuvia obligations and actions reiterating the same. (D.I. 608 at 14).

California law states that assumption only applies "where the person accepting the benefit was a party to the original transaction" or there "has been an assumption of the obligations . . . determined by the intent of the parties as indicated by their acts, the subject matter of the contract or their words." *Recorded Picture Co. [Productions] Limited.* v. *Nelson Ent., Inc.*, 61 Cal. Rptr. 2d 742, 748 (Cal. Ct. App. 1997). The principle ordinarily applies "when a party accepts all the

benefits of an executory contract." *PF1, Inc. v. Suba*, 2023 WL 3107974, at *2 (Cal. Ct. App. Apr. 27, 2023); *see also Manela v. Stone*, 66 Cal. App. 5th 90, 96 n.2 (Cal. Ct. App. 2021). Given that (as noted above) Qualcomm adduced substantial evidence that it did not take all the benefits of the Nuvia ALA, the jury was entitled to find that Qualcomm did not assume all of the obligations and did not breach the Nuvia ALA.³

C. Whether Arm Proved that Nuvia Breached the Nuvia ALA (Verdict Question 1)

On the first question of the verdict sheet – whether Arm proved by a preponderance of the evidence that Nuvia breached Section 15.l(a) of the Nuvia ALA – the jury deadlocked. (D.I. 572). Both parties move for judgment as a matter of law on this issue. ARM argues that Nuvia breached as a matter of law. (D.I. 596 at 9-10). Nuvia, on the other hand, challenges the sufficiency of the evidence as to two essential elements of ARM's breach claim: (1) that ARM was harmed; and (2) that Nuvia's conduct constituted a breach. (D.I. 598 at 4, 7).

1. Harm

a. Whether ARM Must Prove Harm

At the outset, the parties dispute as a matter of law whether ARM was required to prove that it suffered harm to prevail on its claim for specific performance under the Nuvia ALA. (See D.I. 598 at 4; D.I. 609 at 5). ARM argues for the first time that it is entitled to "nominal damages" so long as it can establish that Defendants breached the contract. (D.I. 609 at 5-6); Cal. Civ. Code § 3360 ("When a breach of duty has caused no appreciable detriment to the party affected, he may yet recover nominal damages."). Qualcomm and Nuvia reply that harm is a standalone element that must be proved in its own right. (D.I. 598 at 4).

Additionally, as discussed in the following section, *infra* at III.C, ARM's failure to prove harm constitutes another basis to support the jury's finding that Qualcomm did not breach the Nuvia ALA.

The Court agrees with Defendants. An essential element of a breach of contract claim is that "plaintiff was harmed as a result" of the breaching conduct. *CSAA Ins. Exch. v. Hodroj*, 72 Cal. App. 5th 272, 276 (Cal. Ct. App. 2021); *see also Densmore v. Manzarek*, No. B186036 (MF), 2008 WL 2209993, at *13 (Cal. Ct. App. May 29, 2008); *Russo v. Andrews*, No. A155999 (VR), 2022 WL 4493590, at *6 (Cal. Ct. App. Sept. 28, 2022) ("Injury, or resulting harm, is an element of a breach of contract cause of action.") (citation modified). That being so, if a plaintiff cannot demonstrate harm that resulted from a breach of contract, the plaintiff's claim fails as a matter of law. *Smith v. NBC Universal*, 524 F. Supp. 2d 315, 327 (S.D.N.Y. 2007). To prevail on a cause of action for breach of contract, the plaintiff must prove the resulting damage to the plaintiff. Indeed, ARM agreed, representing in the Pretrial Order:

Harm is an essential element of a breach of contract claim under California law. *Smith v. NBC Universal*, 524 F. Supp. 2d 315, 327 (S.D.N.Y. 2007). Because damages are an element of the claim, if a plaintiff cannot demonstrate harm that resulted from a breach of contract, the plaintiff's claim fails as a matter of law. *Id.* To prevail on a cause of action for breach of contract, the plaintiff must prove the resulting damage to the plaintiff. *Richman* [v. Hartley], 224 Cal.App.4th [1182, 1186 (2014)].

(D.I. 518-4 at 10; see also D.I. 372 at 20 (summary judgment briefing)).

ARM's assertion of nominal damages does not alter the analysis. Notably, ARM did not pursue its nominal damages theory prior to post trial briefing. Indeed, that theory does not appear in the Pretrial Order, the briefing on the many pretrial motions addressing ARM's assertions of harm and requests for relief or the trial transcript. Instead, ARM represented that its witnesses would describe ARM's ALA licensing program; and that "[t]he only [] reason that this evidence is relevant is to show . . . harm." (D.I. 530 at 27:20-21). At the close of evidence, ARM argued – as it did on summary judgment – that it had adduced sufficient evidence of harm to defeat judgment as a matter of law. (Tr. at 846:20-851:1). During the charge conference, ARM opposed a

standalone harm instruction on the basis that "harm is already an element of the contract elements." (*Id.* at 841:2-11). That led the Court to read an agreed-upon jury instruction that, "[t]o prove Qualcomm or Nuvia's breach of contract, ARM must prove . . . ARM suffered harm." (*Id.* at 885:8-25). And ARM closed its case by arguing to the jury that it had proven harm. (*Id.* at 988:3-6).

In sum, ARM committed to proving harm throughout this litigation. It cannot now abandon that burden after trial in the face of an adverse jury verdict. *See Haley v. Casa Del Rey Homeowners Ass'n*, 63 Cal. Rptr. 3d 514, 521-22 (Cal. Ct. App. 2007); *Copenbarger v. Morris Cerullo World Evangelism, Inc.*, 239 Cal. Rptr. 3d 838, 850 (Cal. Ct. App. 2018).

b. Whether ARM Proved Harm

Aside from its assertion of nominal damages, ARM contends that it was harmed because its technology was being used in the market without a license, harming its licensing "ecosystem." (*See* Tr. at 100:21-25, 228:8-18, 229:15-24, 247:11-248:4, 278:25-281:1; D.I. 609 at 8-10). And, second, as a result, ARM received less in royalty payments than it otherwise would have. (*Id.* at 850:21-851:1; D.I. 609 at 9, n.1).

As to the first grounds, ARM presented no trial evidence from third-party market participants suggesting that ARM's licensing ecosystem was negatively impacted by Nuvia's alleged breach of the Nuvia ALA. That lack of evidence was largely due to ARM's refusal to provide discovery into its third-party contracts. (*See* D.I. 530 at 26:20-27:19) ("We do not intend to put in any evidence about the specific terms of specific agreements."). On the other hand, there was trial evidence to undermine that ARM suffered any adverse consequences at all, such as when ARM's CEO testified that ARM recorded historic licensing and royalty revenues after terminating the Nuvia ALA in 2022. (*See* Tr. at 198:18-199:21, 281:7-288:23; DTX-791 at 2, 1495 at 2-3).

ARM's theory of harm is further derailed by the jury's finding that Qualcomm's products were, in fact, licensed, given that a predicate to the purported harm is unlicensed use. (Tr. at 100:19-25) ("What we are relying on to meet the element of harm . . . is that we have been damaged by the unlicensed use of our intellectual property."). In any event, ARM does not appear to contest this point in its briefing and therefore concedes it. *See In re Wilmington Trust Secs. Litig.*, No. 10-990 (SRF), 2017 WL 2467059, at *2 (D. Del. June 7, 2017) ("When a responding party fails to defend against an issue which is the subject of a motion, courts consistently construe the failure to respond as an abandonment of the issue or a concession that the moving party is correct.").

Second, ARM contends that "evidence in the record shows that Nuvia's breach caused Arm to lose royalty payments." (D.I. 609 at 8). Even if there is such evidence, ARM's argument is foreclosed by the Court's ruling on the morning of the start of trial that ARM could not pursue a lost royalties theory without showing that it "actually disclosed that as an element of [its] claim" in discovery. (Tr. at 96:16-97:7); United States v. Schiff, 602 F. 3d 152, 176 (3d Cir. 2010) ("[A] district court [has] broad discretion in its rulings concerning case management both before and during trial."). The Court left open the possibility that ARM could seek reconsideration of its ruling should it have evidence of timely disclosure, but ARM chose not to do so. See ZF Meritor, LLC v. Eaton Corp., 696 F. 3d 254, 297 (3d Cir. 2012) ("A plaintiff omits evidence necessary to sustain a damages award at its own risk."); Fed. R. Civ. P. 37(c) ("If a party fails to provide information or identify a witness as required by Rule 26(a) or (e), the party is not allowed to use that information or witness to supply evidence on a motion, at a hearing, or at a trial, unless the failure was substantially justified or is harmless."). Indeed, it was only after trial and post-trial briefing, that ARM attempted to show that it had disclosed its royalty theory during discovery. (D.I. 628 at 43:4-45:1). Allowing such a dramatic late-breaking shift in ARM's theory of the case would have been highly prejudicial to Defendants, who did not have the benefit of preparing a defense to such a theory. *See IPPV Enters., LLC v. Echostar Commc'ns, Corp.*, 191 F. Supp. 2d 530, 572 (D. Del. 2002) ("[T]he court finds that [plaintiff's] failure to disclose their shift in damages theory . . . prejudiced [defendant].").

Accordingly, the Court finds that no reasonable jury could find that ARM proved harm by a preponderance of the evidence and grants judgment as a matter of law to Nuvia on Question 1.

2. Breach

The parties also move for judgment as a matter of law on the second element of ARM's breach of contract claim: breach. ARM says that the trial evidence permits only one conclusion: that Nuvia breached. (D.I. 596 at 9). Nuvia asserts the opposite. (D.I. 598 at 7). Because the Court has already found that ARM failed to present substantial evidence to sustain the element of harm, ARM's claim fails and the Court need not consider either side's arguments on the element of breach. See Martinez v. Welk Grp., Inc., 907 F. Supp. 2d 1123, 1132 (S.D. Cal. 2012); United States v. Int'l Fid. Ins. Co., No. 16-8064 (DSF), 2019 WL 4187846, at *2 (C.D. Cal. Sept. 4, 2019) ("[Counterclaim plaintiffs] have not proven damages. This is fatal to the [breach] counterclaim."); Kaufman & Broad Monterey Bay v. Travelers Prop. Cas. Co. of Am., No. 10-2856 (EJD), 2012 WL 2945932, at *13 (N.D. Cal. July 18, 2012) ("[F]ailure to prove resulting damages is fatal to [Plaintiff's] claim.").

D. ARM's Motion for a New Trial

Finally, ARM moves for a new trial "because the jury deadlocked on th[e] issue" of "whether Nuvia breached the Nuvia ALA." (D.I. 596 at 14). ARM says that a "new trial on that single issue necessitates a new trial across the board because the issues in this case are 'so interwoven' that they 'cannot be submitted to the jury independently' without violating the

Seventh Amendment's Reexamination Clause." (*Id.*) (quoting *Gasoline Prods. Co. v. Champlin Refining Corp.*, 283 U.S. 494, 500 (1931)). The Court has already granted judgment as a matter of law to Nuvia, finding that ARM failed to prove at trial that Nuvia breached the Nuvia ALA. There will be no second trial on that issue, and, therefore, ARM's motion for a new trial is denied.

IV. <u>CONCLUSION</u>

For the foregoing reasons, ARM's renewed motion for judgment as a matter of law or a new trial (D.I. 595) is DENIED, Nuvia's motion for judgment as a matter of law (D.I. 597) is GRANTED-IN-PART and DENIED-IN-PART. An appropriate order and final judgment will follow.

EXHIBIT 41

IN	THE	UNITED	STATES	DISTRICT	COURT
	FOR	THE DI	STRICT C	OF DELAW.	ARE

ARM LTD.,	(seame the super)	
	Plaintiff,	
v.)	C.A. No. 22-1146 (MN)
QUALCOMM INC., TECHNOLOGIES, I	QUALCOMM) NC. and NUVIA, INC.,)	Mary at 1
	Defendants.	

VERDICT FORM

In answering the following questions and filling out this Verdict Form, you are to follow all of the instructions I have given you in the Court's charge. Your answer to each question must be unanimous.

We, the jury in this case, find the following answers to the following questions:

Arm's Claims for Breach of Contract

Question 1: Did Arm prove by a preponderance of the evidence that Nuvia breached Section 15.1(a) of the Nuvia ALA?

YES For Arm		NO For Nuvia
YES	NO _	can beep 1961

Question 2: Did Arm prove by a preponderance of the evidence that Qualcomm breached Section 15.1(a) of the Nuvia ALA?

	YES	NO
	For Arm	For Qualcomm
*******		wo \/
YES_		

Qualcomm's Claim

Question 3: Did Qualcomm prove by a preponderance of the evidence that the Qualcomm CPUs that include designs acquired in the Nuvia acquisition are licensed under the Qualcomm ALA?

YES	NO	
For Qualcomm	For Arm	
YES V	NO	

CONCLUSION

You have reached the end of the verdict form. Review the completed form to ensure that it accurately reflects your unanimous determinations. All jurors should then sign and date the Verdict Form in the space below and notify the Court Security Officer that you have reached a verdict.

Date: 12/20/24

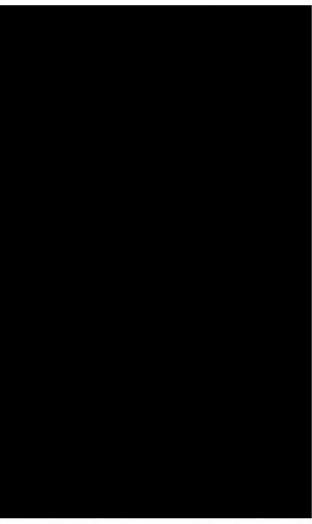


EXHIBIT 42

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

ARM LTD.,)
Plaintiff,))
v.) C.A. No. 22-1146 (MN)
QUALCOMM INC., QUALCOMM TECHNOLOGIES, INC. and NUVIA, INC.,)) CONFIDENTIAL – FILED UNDER) SEAL
Defendants.)

DEFENDANTS' ANSWER AND DEFENSES TO PLAINTIFF'S COMPLAINT AND JURY DEMAND AND DEFENDANTS' SECOND AMENDED COUNTERCLAIMS

- 1. Qualcomm Incorporated and Qualcomm Technologies, Inc. (collectively, "Qualcomm") are poised to release to the market several innovative products enabled by custom-designed high-performance, low-power central processing units ("CPUs") containing a novel microarchitecture and related technologies that will deliver the next era of computing innovation. While many in the industry see in this pivotal moment the opportunity for technological advancement, ARM sees an opportunity to strongarm Qualcomm into renegotiating the financial terms of the parties' longstanding license agreements, using this baseless lawsuit as leverage. With this lawsuit, ARM makes clear to the marketplace that it will act recklessly and opportunistically, threatening the development of new and innovative products as a negotiating tactic, not because it has valid license and trademark claims.
- 2. ARM claims, with no legal or contractual basis, that following Qualcomm's acquisition of NUVIA Inc. ("NUVIA") for \$1.4 billion, Qualcomm's use of *any* technology acquired from NUVIA—including NUVIA technology that was further developed by Qualcomm and has nothing to do with ARM—violates a previously-terminated license agreement between ARM and NUVIA.

- 3. Qualcomm has its own license agreements with ARM, under which Qualcomm has licensed and paid for the same intellectual property that NUVIA licensed under its own separate agreements with ARM. Therefore, even though ARM terminated the NUVIA licenses, Qualcomm owns independent licenses for the same ARM technology and information that allow it to provide ARM-compliant products to its customers for many years to come—a fact ARM glaringly omitted from its complaint, and which ARM has attempted to obfuscate through an aggressive misinformation campaign. Thus, ARM has no right to demand any destruction of Qualcomm's CPU technology because Qualcomm's use of ARM technology and information is licensed under its overlapping license agreements.
- 4. The notion that ARM has the right to control technology that is not ARM's—and worse yet, to ask Defendants to destroy their innovation and inventions unless substantial monetary tribute is paid to ARM—offends customary norms of technology ownership, as well as NUVIA's and Qualcomm's rights under their agreements with ARM.
- 5. Even putting aside Qualcomm's broad license rights, ARM's reading of the termination obligations in the NUVIA Architecture License Agreement ("ALA") is wrong. To the extent any destruction obligation exists, it explicitly applies only to ARM Confidential Information. But ARM again omits important facts: (1) under the NUVIA ALA, information in the public domain is not subject to confidentiality obligations, and (2) ARM publishes its instruction set without confidentiality restrictions. Anyone is free to go to the ARM website and download the 10,000+ page ARM Architecture Reference Manual. In this case, Qualcomm's

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(last visited Sept. 28, 2022).

2

Capitalized terms not otherwise defined herein shall have the meaning ascribed to them in the relevant license agreements.

CPU cores are designed to be compatible with the publicly-available ARM Architecture version

- 6. Seeking additional leverage it can use to attain royalties from Qualcomm to which it is not entitled under the contracts, ARM now demands that Qualcomm stop using *all* NUVIA technology, regardless of whether it contains ARM Confidential Information. Qualcomm's license rights, and any reasonable reading of the termination provisions of the NUVIA ALA, demonstrate that ARM has no right to require Qualcomm to stop using or destroy Qualcomm or NUVIA technology.
- 7. ARM's position is a threat to the industry generally. Unless this Court rejects ARM's arguments, ARM's extreme position could be weaponized against all of its licensees, allowing ARM to claim ownership over all its licensees' innovations.
- 8. As this litigation will show, Qualcomm and NUVIA have not violated NUVIA's ALA or any other license agreement. Nor have they misused ARM's trademarks.

Qualcomm Announced Its Acquisition Of NUVIA In January 2021

- 9. In January 2021, Qualcomm announced that it would acquire NUVIA, a start-up working on a custom CPU—the portion of a computer that retrieves and executes instructions—known as the Phoenix Core. NUVIA was also working on a custom "System-on-a Chip" ("SoC") that incorporated multiple Phoenix Cores for use in data centers and servers. SoCs are integrated circuits used in computers and other electronics that combine many elements of a computer system into a single chip.
- 10. Although Qualcomm and NUVIA were focused on different market segments, the NUVIA CPU and SoC technologies comprised promising, innovative technology. Because the

NUVIA CPU cores were being designed to be ARM architecture-compatible, this technology was (and is) compatible with Qualcomm's existing computer and mobile device chipset technologies.

- 11. Qualcomm's plan was to complete the development of the Phoenix Core after the acquisition and ultimately drive this technology into various SoCs, particularly for use in the "compute" (e.g., laptops/PCs), "mobile" (e.g., smartphones), and "automotive" (e.g., digital cockpit) markets. Qualcomm also planned to continue the development of a SoC for use in data centers and servers ("Server SoC"). This would allow Qualcomm's custom CPUs to compete more effectively against CPUs designed not only by rival ARM licensees and ARM, but also rival suppliers of CPUs compliant with other instruction set architectures (notably, Intel's x86).
- 12. Major industry participants—including Microsoft, Google, Samsung, GM, HP, and many others—praised the acquisition as benefitting their products and end-customers.³ News of this acquisition appeared in Forbes and in newspapers around the world.

Qualcomm And NUVIA Had Individual License Agreements With ARM With Common Provisions

13. At the time of the acquisition, NUVIA and Qualcomm had separate, but broadly overlapping, license agreements with ARM. Qualcomm's ALA included all the rights granted to NUVIA, as well as additional rights. Both ALAs granted rights to use version 8 of the ARM instruction set architecture, including the ARM instruction set architecture ("ISA") with which the Phoenix Core was compatible. Qualcomm's ALA is also broader, granting Qualcomm rights to the next generation v9 ISA.

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³ See Qualcomm to Acquire NUVIA, Qualcomm Inc. (Jan. 12, 2021), https://www.qualcomm.com/news/releases/2021/01/qualcomm-acquire-nuvia.

- ALAs grant licensees the right to design their own custom CPUs that can execute ARM's ISA, as well as the right to design and distribute products incorporating such CPUs. An ISA lists the instructions that a software program will see, but an ISA does not tell a designer about the logic to implement it, nor how to build a CPU core, nor any of the features that make a CPU competitive. Application and software developers create their products to be compatible with particular ISAs. Applications and software that are compatible with a specific ISA can be run on any CPU that is compatible with the ISA, regardless of who has designed or manufactured the hardware. The ARM ISA allows for compatibility, as all ARM-compatible products can receive the same inputs (instructions) and, for each of those inputs, determine and output the proper result.
- applications and other software, the CPU developer must design and build a complicated integrated circuit consisting of billions of transistors wired together into arrays that form larger, interconnected blocks. Building a CPU requires detailed micro-architectural know-how and expertise that is not related to the ISA, and requires expertise in cache design, branch prediction techniques, prefetchers, memory coherency/consistency paradigms, dependency resolution logic, schedulers, power delivery, power measurement and management, clocking methodology, and many other areas.
- 16. A CPU developer developing a custom CPU designs *how* the core is built, *how* it performs, and *how* it executes the CPU's instructions. There are virtually infinite number of ways to design and build CPUs that can run the ARM instruction set. Companies that compete against each other to make better products utilizing ARM instruction sets employ armies of engineers who make countless design choices and tradeoffs to improve the size, computing performance, power consumption, heat dissipation, and other important features of CPUs.

- 17. Under an ALA license, ARM does not deliver any specific ARM design or tell the licensee how to make the CPU. That technological development—and the resulting product that may meet or fail the performance benchmarks necessary to succeed in the market—is left to the licensee. If the licensee is willing to put in the extraordinary effort and investment to develop a custom CPU, the ALA structure can and does allow for product differentiation, even from ARM's own CPUs.
- 18. ARM competes against licensees designing custom cores under ALAs by offering its own "off-the-shelf" CPU designs that customers may license through a Technology License Agreement ("TLA"). When a licensee seeks to sell products licensed under a TLA—rather than under an ALA—ARM delivers complete processor core designs that a licensee can effectively drop into a larger SoC design. ARM's off-the-shelf processor cores licensed under TLAs do not allow for the same kind of product differentiation among different TLA licensees because all classes of TLA-licensed processor cores are effectively the same. However, there can still be considerable variety and differentiation among SoCs that incorporate TLA-licensed processor cores along with other functional blocks and circuits. For example, Qualcomm's Snapdragon chip products that use stock ARM cores are very successful in large part because of Qualcomm's innovation in designing many of the other functional blocks and integrating them into the SoC as a whole. Such functional blocks include graphic processing units (GPU), digital signal processors (DSP), artificial intelligence (AI) processors, image processors, modems, and other technologies.
- 19. Some companies make use of both custom-designed ALA processor cores and offthe-shelf TLA-licensed cores in their products. Royalty rates are generally lower under ALAs and higher under TLAs, because the TLA royalties account for ARM's work in developing complete

CPUs, whereas the licensees under an ALA make the significant investment to develop their own CPUs.

20. With the Phoenix Core, Qualcomm will begin incorporating more of its own custom CPUs in its products. Qualcomm is making this change because it believes its own innovation will generate better performing cores than ARM's cores. This paradigm change will mean Qualcomm will in the future pay to ARM the lower royalty rate under its ALA for these custom CPUs, rather than the higher royalty rates under Qualcomm's TLA.

After ARM Learned Of The NUVIA Acquisition, ARM Demanded Higher Royalties From Qualcomm

- 21. Shortly after announcing the proposed acquisition of NUVIA in January 2021, Qualcomm informed ARM that the NUVIA engineers would be transferred to a Qualcomm subsidiary and would work under Qualcomm's set of license agreements with ARM. Qualcomm also notified ARM that, to the extent NUVIA was utilizing any ARM Technology not currently covered under Qualcomm's then-current ALA and TLA, Qualcomm would work with the ARM team to complete any necessary license annexes to cover such items.
- Qualcomm believed that ARM would embrace the acquisition. Even though Qualcomm would now be working on its own custom CPUs, the fact that Qualcomm is developing SoCs compatible with the ARM ISA for markets where ARM-based processors have traditionally struggled, such as the "compute" market (i.e., the market for personal computers such as laptops), represents a tremendous opportunity for ARM. The combination of NUVIA's innovative CPU technology with Qualcomm's scale and engineering prowess provides the best opportunity for ARM to significantly increase its reach and associated royalty payments.
- 23. ARM, however, acted opportunistically. In February 2021, ARM contended that "any transfer of designs, rights, or licenses under NUVIA's agreements with Arm to Qualcomm

will require and be subject to Arm's prior consent." ARM insisted, without basis, that Qualcomm needed ARM's consent to "any transfer of designs, rights or licenses under NUVIA's agreements" to Qualcomm. Later that month, ARM wrote that to secure its consent for the transfer of NUVIA's CPU design to Qualcomm, Qualcomm must: (i) incorporate the much higher royalty rates from NUVIA's licenses into Qualcomm's pre-existing licenses; (ii) restrict the ability of Qualcomm employees from working on Qualcomm's custom CPU designs such that "at a minimum" any individual with access to ARM Confidential Information wait three years before working on "any architecture CPU design" at Qualcomm; (iii) "discuss and decide on the design transfer fee associated with such CPU design transfer"; and (iv) enter into a separate license for implementation IP and software tools, which would include another undisclosed "design transfer fee."

24. ARM's demands were outrageous. First, it was attempting to secure supplemental payments and royalties for rights for which Qualcomm *had already paid or was continuing to pay under its own license agreements*. Qualcomm's license agreements, on their face, make clear that Qualcomm's use of ARM Technology in connection with the further development of the technology it acquired from NUVIA would be covered by Qualcomm's pre-existing license agreements. For example,

Therefore, Qualcomm's use of any ARM Technology utilized in NUVIA's technology was fully licensed under Qualcomm's license agreements as soon as Qualcomm acquired NUVIA. Nonetheless, and although not necessary, Qualcomm sought ARM's consent to assign NUVIA's ARM licenses to Qualcomm, even though Qualcomm's position was that NUVIA's technology was licensed under Qualcomm's license agreements as soon as the acquisition closed.

- 25. Second, ARM was claiming a right to control the transfer of NUVIA technology when NUVIA's ALA provided no such rights to ARM.
- Qualcomm engineers from working for three years with absolutely no basis for such a demand in NUVIA's or Qualcomm's license agreements. ARM's demands for additional payments from Qualcomm made little sense and were inconsistent with Qualcomm's long-standing agreements. As ARM acknowledges in its complaint, NUVIA was focused on developing a CPU for use in low-volume, high-cost SoCs for the server market, whereas Qualcomm intended to use the technology NUVIA had started developing to build high-volume, lower cost SoCs for Qualcomm's traditional markets, such as the "mobile" and "compute" markets. For its data center and server products—which would be of a lower volume and higher per-unit cost than, for example, Qualcomm's higher volume and lower cost mobile products—NUVIA and ARM had negotiated a royalty rate that was many multiples higher than Qualcomm's rate. ARM's strategy, in light of Qualcomm's more favorable terms, has been to ignore Qualcomm's license rights and royalty rates and attempt to force upon Qualcomm NUVIA's substantially higher royalty rate established for its server product.
- 27. If ARM could not get the benefit of forcing NUVIA's royalty rate on Qualcomm's custom CPU across Qualcomm's broad SoC portfolio, its alternative strategy was to seek to preclude Qualcomm from proceeding with developing its custom CPU and, in doing so, force the purchase of ARM's off-the-shelf CPU. This is beneficial for ARM because the TLA has a higher royalty rate than Qualcomm's ALA. When Qualcomm successfully replaces ARM-designed CPUs with its own designs, Qualcomm will pay ARM lower royalties under the ALA.

- 28. Given ARM's unreasonable positions, which conflict with the terms of the parties' licenses, ARM and Qualcomm were unable to resolve this dispute prior to the close of the NUVIA acquisition on March 15, 2021. Even so, given the parties' long-standing relationship, Qualcomm reaffirmed its interest in finding a productive path forward in its discussions with ARM after the acquisition was complete.
- 29. After the acquisition closed, ARM doubled down, asserting that Qualcomm needed to destroy NUVIA's engineering work and start over unless it agreed to ARM's demands, including tens of millions of dollars in both additional "transfer" payments and increased royalties. Qualcomm continued to try and reach a resolution with ARM even though ARM's attempt to control NUVIA's technology was unjustified.
- 30. While the parties had intermittent discussions to resolve the dispute, in or about September 2021, ARM stopped communicating with Qualcomm about the dispute. Meanwhile, throughout 2021 to the present day and with full knowledge by ARM, Qualcomm continued development work on the Phoenix Core and SoCs incorporating the Phoenix Core, as was its right under Qualcomm's own license agreements with ARM.

ARM Unexpectedly Terminated The NUVIA License Agreements And Qualcomm Went To Great Lengths To Insulate Itself From ARM's Unreasonable Positions

31. Without warning, in a letter dated February 1, 2022 (but not received by Qualcomm until February 4, 2022), ARM terminated, effective March 1, 2022, the NUVIA ALA and TLA license agreements and demanded that NUVIA and Qualcomm destroy all ARM Confidential Information, and certify by April 1, 2022 that they had complied with ARM's demands. Prior to the February 2022 letter, it had been over six months since ARM last suggested that NUVIA or Qualcomm violated NUVIA's license agreements. ARM's demand came out of nowhere,

especially as ARM had continued to support Qualcomm in the development of the technology acquired from NUVIA.

- 32. The timing of ARM's demand is telling on two fronts.
- 33. First, ARM waited until Qualcomm had expended a year of engineering effort and hundreds of millions of dollars to further develop and integrate Phoenix Core technology into multiple SoCs, in addition to the \$1.4 billion Qualcomm spent to acquire NUVIA. ARM was seeking to maximize whatever leverage it had to threaten Qualcomm's investment and Qualcomm's SoC roadmap and extract exorbitant fees and royalty payments.
- 34. Second, ARM terminated the NUVIA agreements just three days before ARM publicly announced the failure of its merger transaction with NVIDIA—a deal that Qualcomm and many others in the industry had opposed. This timing suggests that, in part, ARM was seeking payback for Qualcomm's public opposition to the NVIDIA deal.
- 35. Qualcomm disagreed that it was required to stop any of its work—or that destruction was appropriate—because Qualcomm holds valid licenses to all relevant ARM Technology and ARM's interpretation of the termination obligations in the NUVIA agreement were inconsistent with the plain language of the license agreements.
- 36. Moreover, even though ARM demanded destruction of Confidential Information obtained under NUVIA's ALA, NUVIA had implemented ARM Architecture , which had been publicly available on ARM's website for anyone to download since at least around January 2021—over a year before the destruction request.

Therefore, ARM Architecture

was not Confidential Information, not subject to any restrictions, and not subject to any

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 36 of 579 PageID #: 25283

destruction obligation. For the same reasons, the NUVIA core design did not contain ARM Confidential Information.

- 37. Nonetheless, on April 1, 2022, NUVIA certified that it had destroyed and quarantined all NUVIA-acquired ARM Confidential Information. ARM, on the other hand, failed to fulfill its own termination obligations, which were also triggered by its termination of the NUVIA agreements.
- 38. Then, on April 12, 2022, just a few weeks after NUVIA made its certification, ARM accepted test results verifying that the implementation of the Phoenix Core in the Server SoC complied with the requirements necessary to execute the ARM instruction set. ARM confirmed that "Qualcomm . . . has validated *their CPU core* in accordance with the Verification requirements set out in the Architecture agreement." ARM explicitly confirmed that the validation testing was conducted *under Qualcomm's ALA*. Therefore, ARM was not only well aware that Qualcomm was working on the Phoenix Core under Qualcomm's license agreements, but ARM also affirmed this work and understood that Qualcomm had implemented of the ISA.
- 39. ARM's position in this litigation is not just unsupported by its verification in April 2022 and by the language of the license agreements, it is antithetical to the very nature of ARM's ALAs, which allow a licensee to design its own, proprietary ARM-compatible technology that belongs to the licensee and that can be used by the licensee to compete against other ARM-compatible products, including those designed by ARM itself.
- 40. Licensees depend on this, as do regulators. ARM explicitly told regulators in December 2021, in connection with the proposed NVIDIA acquisition, that technology created by its ALA licensees belongs to the licensees, not ARM, stating: "architectural licensees do *not* use ARM's CPU designs. Arm architectural licensees create their *own* proprietary CPU designs using

their *own* engineering teams." ARM specifically referred regulators to Qualcomm's acquisition of NUVIA as an example of Qualcomm's efforts to create its own proprietary CPU.

ARM's Claims Are Baseless

- 41. In this lawsuit, ARM takes its baseless and extreme arguments public, claiming that technology that is not its own belongs to ARM, and that it is ARM's prerogative to decide whether Qualcomm can use or continue to develop NUVIA's technology. The termination provisions in the NUVIA ALA do not require such a result.
- 42. ARM ignores the broad license rights ARM has granted Qualcomm under its ALA and other license agreements. Qualcomm *is* licensed to use ARM Technology in connection with Qualcomm's CPU core technology, even if any aspects trace back to NUVIA's work. Moreover, ARM attempts to misappropriate NUVIA technologies that contain no ARM information, but it makes no sense to require Qualcomm to stop using its own intellectual property.
- 43. Additionally, ARM's position effectively guts its own ALA, which is intended to encourage licensees to develop their own CPU core technology with their own innovations, at their own risk and expense and for their own benefit. ARM's arguments would allow ARM to claim ownership over its licensees' innovations and inventions. That is not what ARM licensees pay for under the ALA.
- 44. ARM's trademark infringement and false-origin claims are also meritless. ARM contends that Qualcomm and NUVIA's use of ARM's trademarks in connection with any products related to NUVIA technology—including, but not limited to the Phoenix Core and the upcoming SoCs—is improper. But Qualcomm's license agreements with ARM give Qualcomm the right to utilize ARM's trademarks.

ARM's website also publicly grants "any . . . third party" the right to use ARM's trademarks pursuant to various guidelines.

- 45. In any event, Defendants' use of ARM's trademarks constitutes fair use and therefore is permissible. Qualcomm engages in limited use of the ARM Marks, such as in marketing materials, product specifications, and technical documentations, to convey accurately that Qualcomm's products are compatible with the ARM architecture. These references are limited and truthful.
- 46. Rather than litigate its case in court, ARM attempted to maximize the negative impact of its filing this lawsuit by campaigning with members of the media and customers to generate additional publicity for ARM's positions.
- 47. This Court should reject ARM's claims and instead declare that Qualcomm and NUVIA's conduct—including use of Qualcomm-developed technology—was fully licensed.

Defendants, through their undersigned counsel, upon personal knowledge and/or upon information and belief, answer the Complaint dated August 31, 2022 (the "Complaint") as follows:

48. **COMPLAINT PARAGRAPH 1:** Arm is the world's leading provider of microprocessor intellectual property. For decades, Arm has developed innovative processor architecture and implementation designs that balance performance with energy efficiency. Billions of electronic devices use Arm processor technologies pursuant to Arm licenses—from smartphones used to interact seamlessly with friends and family around the world to an increasing number of the servers that run the essential day-to-day operations of Fortune 500 companies.

ANSWER: Defendants admit that ARM licenses microprocessor intellectual property, and that a significant number of electronic devices use processors that are based

on ARM architecture and designs, such as smartphones and to a far more limited extent computers. Defendants deny knowledge or information sufficient to form a belief as to the truth of the remainder of the allegations set forth in Complaint Paragraph 1, and on that basis deny them.

49. **COMPLAINT PARAGRAPH 2:** Qualcomm is a major semiconductor manufacturer. To accelerate its processor development efforts, Qualcomm spent over \$1 billion to acquire Nuvia, a start-up led by senior engineers previously from Apple and Google that licensed Arm technologies to develop high-performance processor cores for semiconductor chips. In the process, Qualcomm caused Nuvia to breach its Arm licenses, leading Arm to terminate those licenses, in turn requiring Qualcomm and Nuvia to stop using and destroy any Arm-based technology developed under the licenses. Undeterred, Qualcomm and Nuvia have continued working on Nuvia's implementation of Arm architecture in violation of Arm's rights as the creator and licensor of its technology. Further, Qualcomm's conduct indicates that it has already and further intends to use Arm's trademarks to advertise and sell the resulting products in the United States, even though those products are unlicensed.

ANSWER: Defendants admit that Qualcomm is a leading wireless technology innovator that designs numerous products, including semiconductors. Qualcomm further admits that, in 2021, Qualcomm Technologies, Inc. acquired NUVIA for approximately \$1.4 billion before working capital and other adjustments. Defendants also admit that NUVIA had license agreements with ARM LTD., such as an ALA and TLA, and that, prior to Qualcomm's acquisition, NUVIA worked on CPUs and SoCs. Defendants further admit that in a letter dated February 1, 2022, ARM stated that it intended to terminate its ALA and TLA with NUVIA effective March 1, 2022, and requested that NUVIA destroy or return to

ARM any ARM Confidential Information, including any copies thereof in its possession and any ARM Technology or derivatives. Defendants otherwise deny the allegations in Complaint Paragraph 2, except to the extent they purport to state legal conclusions as to which no response is required.

of the Nuvia licenses' termination provisions to require Qualcomm and Nuvia to stop using and to destroy the relevant Nuvia technology and to stop their improper use of Arm's trademarks with their related products. Arm also seeks declaratory judgment, injunctive relief, and damages for the use of Arm's trademarks in connection with semiconductor chips incorporating the relevant Nuvia technology.

ANSWER: Complaint Paragraph 3 purports to state legal conclusions as to which no response is required. To the extent a response is required, Defendants deny the allegations in Complaint Paragraph 3, except admit that Plaintiff purports to assert the claims and seek the relief described in Complaint Paragraph 3.

PARTIES

51. **COMPLAINT PARAGRAPH 4:** Plaintiff Arm is a corporation organized under the laws of the United Kingdom, has its principal place of business in Cambridge, United Kingdom, and is a resident or domiciliary of the United Kingdom.

ANSWER: Defendants deny knowledge or information sufficient to form a belief as to the truth of the allegations in Complaint Paragraph 4, and on that basis deny them.

52. **COMPLAINT PARAGRAPH 5:** Defendant Qualcomm Inc. is a Delaware corporation with its principal place of business at 5775 Morehouse Drive, San Diego, California 92121.

ANSWER: Defendants admit the allegations of Complaint Paragraph 5.

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 41 of 579 PageID #: 25288

53. **COMPLAINT PARAGRAPH 6:** Defendant Qualcomm Technologies, Inc. is a subsidiary of Qualcomm Inc. and a Delaware corporation with its principal place of business at 5775 Morehouse Drive, San Diego, California 92121.

ANSWER: Defendants admit the allegations of Complaint Paragraph 6.

54. **COMPLAINT PARAGRAPH 7:** Defendant Nuvia is a subsidiary of Qualcomm and a Delaware corporation with its principal place of business at 2841 Mission College Blvd., Santa Clara, California 95054.

ANSWER: Defendants admit the allegations of Complaint Paragraph 7.

JURISDICTION AND VENUE

55. **COMPLAINT PARAGRAPH 8:** The Court has subject matter jurisdiction under 28 U.S.C. § 1331 (federal question), 15 U.S.C. § 1121 (trademarks), and 28 U.S.C. § 1367(a) (supplemental jurisdiction). The Court also has subject matter jurisdiction under 28 U.S.C. § 1332 because there is complete diversity between the parties, and because the amount in controversy, based on the consideration that was anticipated under the Nuvia licenses, the volume of products expected under those licenses, and Defendants' potential loss from complying with the equitable relief requested here, exceeds \$75,000, exclusive of interest and costs.

ANSWER: Complaint Paragraph 8 purports to state legal conclusions as to which no response is required. To the extent a response is required, Defendants deny the allegations in Complaint Paragraph 8.

56. **COMPLAINT PARAGRAPH 9:** The Court has personal jurisdiction over Qualcomm and Nuvia because they are incorporated in Delaware. Qualcomm and Nuvia have purposely availed themselves of the privileges and benefits of the laws of Delaware.

ANSWER: Complaint Paragraph 9 purports to state legal conclusions as to which no response is required. To the extent a response is required, Defendants admit that Qualcomm Inc., Qualcomm Technologies, Inc., and NUVIA, Inc. are incorporated in Delaware.

57. **COMPLAINT PARAGRAPH 10:** Venue is proper in this judicial district under 28 U.S.C. § 1391 because Qualcomm and Nuvia are incorporated in Delaware. Venue is also proper because Qualcomm Inc. and Qualcomm Technologies, Inc. have purposefully availed themselves of the courts in the State of Delaware and this Judicial District.

ANSWER: Complaint Paragraph 10 purports to state legal conclusions as to which no response is required. To the extent a response is required, Defendants admit that Qualcomm Inc., Qualcomm Technologies, Inc., and NUVIA, Inc. are incorporated in Delaware.

FACTUAL ALLEGATIONS

Arm's business model⁴

58. **COMPLAINT PARAGRAPH 11:** For decades, Arm has been a world leader in developing processor architectures, including instruction set architectures, and processor core designs implementing those architectures, all of which are covered by an extensive intellectual property portfolio.

ANSWER: Defendants admit that ARM develops instruction set architectures for CPUs, and also designs CPUs that implement ARM's instruction set architecture. Defendants further admit that ARM owns some intellectual property. Defendants otherwise

⁴ Defendants have not specifically responded to the headings interspersed between the numbered paragraphs in ARM's complaint. For the avoidance of doubt, and to the extent they require a response, Defendants deny any allegations made therein.

deny the allegations in Complaint Paragraph 11 except to the extent they purport to state legal conclusions as to which no response is required.

59. **COMPLAINT PARAGRAPH 12:** Processor cores are the parts of a computer's Central Processing Unit or "CPU" that read and execute program instructions to perform specific actions. Modern CPUs often integrate multiple processor cores on a single semiconductor chip or integrated circuit ("IC").

ANSWER: Defendants admit the allegations in Complaint Paragraph 12.

60. **COMPLAINT PARAGRAPH 13:** Arm owns intellectual property relating to its processor architectures and designs, including, among other things, trademarks.

ANSWER: Defendants admit that ARM may own some intellectual property, including trademarks. Defendants otherwise deny the allegations in Complaint Paragraph 13 except to the extent they purport to state legal conclusions as to which no response is required.

61. **COMPLAINT PARAGRAPH 14:** Arm does not manufacture or sell chips. Instead, Arm licenses its technologies to hundreds of companies to use in developing their own chips or in their own electronic devices and works with these companies to ensure the success of Arm-based products.

ANSWER: Defendants admit that ARM does not manufacture or sell semiconductor chips, and that ARM licenses intellectual property to various licensees. Defendants otherwise deny knowledge or information sufficient to form a belief as to the truth of the allegations in Complaint Paragraph 14, and on that basis deny them.

62. **COMPLAINT PARAGRAPH 15:** Arm's customers manufacture (or have manufactured for them) chips based on Arm's technologies. The chips may then be used in the

customer's own devices or sold to other device manufacturers. Arm earns revenue from licensing fees and royalties based on the number of Arm-based chips its customers sell.

ANSWER: Defendants admit that ARM receives licensing fees and royalties from licensees, and that various licensees manufacture products that may include ARM Technology. Defendants otherwise deny the allegations in Complaint Paragraph 15.

63. **COMPLAINT PARAGRAPH 16:** Arm's business model relies on Arm's ability to monetize its research and intellectual property by receiving both licensing fees and royalties for products incorporating Arm's technology and intellectual property. Arm therefore grows its revenues by increasing both the number of customers and the number of Arm-based products sold.

ANSWER: Defendants deny knowledge or information sufficient to form a belief as to the truth of the allegations in Complaint Paragraph 16, and on that basis deny them.

64. **COMPLAINT PARAGRAPH 17:** There are two main types of Arm licenses for Arm's technologies: Technology License Agreements ("TLAs"), which allow the use of specific "off-the-shelf" Arm processor core designs with only minor modifications, and Architecture License Agreements ("ALAs"), which allow for the design of custom processor cores that are based on particular architectures provided by Arm.

ANSWER: Defendants admit that ARM enters into license agreements with licensees, including Technology License Agreements ("TLAs") and Architecture License Agreements ("ALAs"). Defendants otherwise deny the allegations in Paragraph 17.

65. **COMPLAINT PARAGRAPH 18:** Arm grants few ALAs. Custom processor cores can take years to design, at great expense and requiring significant support from Arm, with no certainty of success. If successful, ALA licensees can sell custom processor cores for use in other companies' products.

ANSWER: Defendants admit that it requires significant expense and commitment to design custom CPUs. Defendants respectfully refer the Court to the Qualcomm and NUVIA ALAs for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 18.

66. **COMPLAINT PARAGRAPH 19:** Arm ALAs typically authorize licensees only to develop processor cores based on specific Arm technology provided by Arm under the licenses, rather than granting broader licenses to use Arm-based technology generally.

ANSWER: Defendants respectfully refer the Court to the Qualcomm and NUVIA ALAs for their complete language and content. Defendants deny knowledge or information sufficient to form a belief as to the truth of the remaining allegations in Complaint Paragraph 19, and on that basis deny them.

Nuvia obtains Arm licenses

67. **COMPLAINT PARAGRAPH 20:** Nuvia was founded as a start-up in 2019 by chip engineers who left Apple and Google. Nuvia planned to design energy-efficient CPUs for data center servers based on a custom processor implementing the Arm architecture, which would have expanded the market for Arm's technology. Nuvia's business model was thus reliant on customizing processor core designs based on Arm's technology. As one of the founders explained to the press when launching Nuvia, the start-up's premise (and one of its attractions to investors) was that Nuvia intended to build "a custom clean sheet designed from the ground up" using Arm's architecture.⁵

Danny Crichton, *Three of Apple and Google's former star chip designers launch NUVIA with \$53M in series A funding*, TechCrunch (Nov. 15, 2019), https://techcrunch.com/2019/11/15/three-of-apple-and-googles-former-star-chip-designers-launch-nuvia-with-53m-in-series-a-funding/.

ANSWER: Defendants admit that NUVIA worked on custom CPUs that could be used in data center servers, that the custom CPU designs would expand the market for ARM technology, and that the custom CPUs that NUVIA worked on, prior to NUVIA's acquisition by Qualcomm, were intended to be compatible with ARM architecture. Defendants respectfully refer the Court to the cited publication for its complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 20.

68. **COMPLAINT PARAGRAPH 21:** In September 2019, Arm granted Nuvia an ALA and TLA, providing rights to design custom processor cores based on an Arm architecture and to modify certain off-the-shelf designs. The licenses granted in the ALA and TLA are necessary to use Arm's extensive intellectual property portfolio covering the Arm architecture. The ALA and TLA included rights to use Arm trademarks in connection with products developed by Nuvia under the licenses. Arm also provided substantial, crucial, and individualized support from Arm employees to assist Nuvia in its development of Arm-based processors for data center servers.

ANSWER: Defendants admit that NUVIA had a TLA and ALA with ARM, and respectfully refer the Court to the referenced agreements for their complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 21, except to the extent they purport to state legal conclusions as to which no response is required.

69. **COMPLAINT PARAGRAPH 22:** The licenses provided Nuvia access to specific Arm architecture, designs, intellectual property, and support in exchange for payment of licensing fees and royalties on future server products that include processor cores based on Arm's architecture, designs, or related intellectual property. Nuvia's licensing fees and royalty rates reflected the anticipated scope and nature of Nuvia's use of the Arm architecture. The licenses

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 47 of 579 PageID #: 25294

safeguarded Arm's rights and expectations by prohibiting assignment without Arm's consent, regardless of whether a contemplated assignee had its own Arm licenses.

ANSWER: Defendants admit that NUVIA's TLA and ALA provided NUVIA with a license to certain ARM Technology. Defendants further admit that NUVIA and ARM intended the licensing fees and royalties set forth in the NUVIA ALA to apply to future server products, not products for other markets. Defendants respectfully refer the Court to the referenced agreements for their complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 22.

70. **COMPLAINT PARAGRAPH 23:** From September 2019 to early 2021, Nuvia used the technology it licensed from Arm to design and develop processor cores. Arm provided preferential support for Nuvia's development efforts, with Arm seeking to accelerate research and development in next-generation processors for data center servers to support that sector's transition to Arm technology.

ANSWER: Defendants deny knowledge or information sufficient to form a belief as to the truth of the allegations in the second sentence of Complaint Paragraph 23, and on that basis deny them. Defendants otherwise deny the allegations of Complaint Paragraph 23.

71. **COMPLAINT PARAGRAPH 24:** In August 2020, Nuvia announced that its "first-generation CPU, code-named 'Phoenix'" would be "a custom core based on the ARM architecture." It also publicized benchmark tests showing that Phoenix could double the

23

John Bruno & Sriram Dixit, *Performance Delivered a New Way*, Silicon Reimagined (Aug. 11, 2020), https://medium.com/silicon-reimagined/performance-delivered-a-new-way-8f0f5ed283d5.

performance of rival products from Apple, Intel, AMD, and Qualcomm. Based on these results, Nuvia claimed that the "Phoenix CPU core has the potential to reset the bar for the market."⁷

ANSWER: Defendants respectfully refer the Court to the cited publication for its complete language and content. Defendants otherwise admit the allegations in Complaint Paragraph 24.

Qualcomm relies on designs created by Arm

72. COMPLAINT PARAGRAPH 25: Oualcomm is one of the world's largest semiconductor companies, with a portfolio of intellectual property and products directed to wireless technologies, including cellular, Bluetooth, and Wi-Fi; CPUs and ICs; networking; mobile computers; cell phones; wearables; cameras; automobiles; and other electronic devices.

ANSWER: Defendants admit the allegations of Complaint Paragraph 25.

73. **COMPLAINT PARAGRAPH 26:** Even though Qualcomm has an Arm ALA, its prior attempts to design custom processors have failed. Qualcomm invested in the development of a custom Arm-based processor for data center servers until 2018, when it cancelled the project and laid off hundreds of employees.⁸

ANSWER: Defendants respectfully refer the Court to the cited publications for their complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 26. The allegation that Qualcomm's "prior attempts to design custom processors

Id.

See, e.g., Andrei Frumusanu, Qualcomm to Acquire NUVIA: A CPU Magnitude Shift, AnandTech (Jan. 13, 2021), https://www.anandtech.com/show/16416/qualcomm-to-acquirenuvia-a-cpu-magnitude-shift; Andy Patrizio, Qualcomm makes it official; no more data center chip, Network World (Dec. 12, 2018), https://www.networkworld.com/article/3327214/qualcomm-makes-it-official-no-more-datacenter-chip.html.

have failed" is patently false. Qualcomm has had great success in developing custom processors, to ARM's significant benefit.

74. **COMPLAINT PARAGRAPH 27:** Qualcomm's commercial products thus have relied on processor designs prepared by Arm's engineers and licensed to Qualcomm under Arm TLAs. Discovery is likely to show that as of early 2021, Qualcomm had no custom processors in its development pipeline for the foreseeable future. To fill this gap, Qualcomm sought improperly to purchase and use Nuvia's custom designs without obtaining Arm's consent.

ANSWER: Defendants deny the allegations of Complaint Paragraph 27.

Qualcomm acquires Nuvia

75. **COMPLAINT PARAGRAPH 28:** On January 13, 2021, Qualcomm announced that Qualcomm Technologies, Inc. was acquiring Nuvia for \$1.4 billion. Neither Qualcomm nor Nuvia provided prior notice of this transaction to Arm. Nor did they obtain Arm's consent to the transfer or assignment of the Nuvia licenses.

ANSWER: Defendants admit that on January 12, 2021, Qualcomm Incorporated announced that its subsidiary, Qualcomm Technologies, Inc., entered into a definitive agreement to acquire NUVIA for approximately \$1.4 billion before working capital and other adjustments. Defendants otherwise deny the allegations of Complaint Paragraph 28, except to the extent they purport to state legal conclusions as to which no response is required.

76. **COMPLAINT PARAGRAPH 29:** Qualcomm indicated in its announcement that "NUVIA CPUs"—that is, Nuvia's implementations of Arm technology developed under the Nuvia licenses with Arm—would be incorporated into a range of Qualcomm products. Qualcomm's press release declared its grand ambitions for Nuvia's implementation of Arm technology: "NUVIA CPUs are expected to be integrated across Qualcomm Technologies' broad portfolio of products,

powering flagship smartphones, next-generation laptops, and digital cockpits, as well as Advanced Driver Assistance Systems, extended reality and infrastructure networking solutions." The press release also indicated that Qualcomm's first target would be "integrating NUVIA CPUs with Snapdragon," its flagship suite of system on a chip ("SoC") semiconductor products for mobile devices.

ANSWER: Defendants respectfully refer the Court to the referenced publication for its complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 29.

77. **COMPLAINT PARAGRAPH 30:** As Qualcomm's CEO, Cristiano Amon, noted in a Reuters interview shortly after the acquisition closed in the first half of 2021, "Qualcomm will start selling Nuvia-based laptop chips next year." Amon confirmed the negative impact this might have on Arm, saying: "If Arm . . . eventually develops a CPU that's better than what we can build ourselves, then we always have the option to license from Arm."

ANSWER: Defendants respectfully refer the Court to the referenced publication for its complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 30.

78. **COMPLAINT PARAGRAPH 31:** Qualcomm also confirmed its prior deficiencies in core design, reportedly promoting the Nuvia acquisition as "filling a gap" because "for several years now" the company "had been relying on external IP such as Arm's Cortex

Qualcomm to Acquire NUVIA, Qualcomm Inc. (Jan. 13, 2021), https://www.qualcomm.com/news/releases/2021/01/13/qualcomm-acquire-nuvia.

Stephen Nellis, *Qualcomm's new CEO eyes dominance in the laptop markets*, Reuters (July 2, 2021), https://www.reuters.com/technology/qualcomms-new-ceo-eyes-dominance-laptop-markets-2021-07-01/.

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 51 of 579 PageID #: 25298

cores."¹¹ Qualcomm further explained that "the immediate goals for the NUVIA team will be implementing custom CPU cores" designed for laptops.¹²

ANSWER: Defendants respectfully refer the Court to the referenced publication for its complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 31.

79. **COMPLAINT PARAGRAPH 32:** Analysts confirmed that the "Qualcomm acquisition [of] NUVIA is a huge move to scale up dramatically. It can reinvigorate current lines in smartphone, Windows PC and automotive SoCs, and make them more competitive with the competition. They have been lagging."¹³

ANSWER: Defendants respectfully refer the Court to the referenced publication for its complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 32.

80. **COMPLAINT PARAGRAPH 33:** Providing further confirmation of the acquisition's importance to Qualcomm in filling the "gap" in its "lagging" IP design, analysts noted that the Nuvia acquisition was "extremely speedy in terms of timeline," and Qualcomm "went as far as [to] put out a concrete roadmap for . . . using the newly acquired IP from Nuvia,"

Andrei Frumusanu, *Qualcomm Completes Acquisition of NUVIA: Immediate focus on Laptops (Updated)*, AnandTech (Mar. 16, 2021), https://www.anandtech.com/show/16553/qualcomm-completes-acquisition-of-nuvia.

¹² *Id*.

Trading Places Research, *Qualcomm's Acquisition of NUVIA is a Huge Move*, Seeking Alpha (Jan. 13, 2021), https://seekingalpha.com/article/4398808-qualcomms-acquisition-of-nuvia-is-huge-move.

announcing that Nuvia's processors would be finalized for use in high-end laptops "in the second half of 2022." ¹⁴

ANSWER: Defendants respectfully refer the Court to the referenced publications for their complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 33.

81. **COMPLAINT PARAGRAPH 34:** Based on standard industry scheduling, that timeline indicated a design for data center processors would be completed "essentially as soon as possible following the acquisition" of Nuvia.¹⁵

ANSWER: Defendants respectfully refer the Court to the referenced publication for its complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 34.

82. **COMPLAINT PARAGRAPH 35:** This timing indicates that the Arm-based cores that Nuvia designed using Arm's technology and intellectual property were, as of the acquisition date, effectively ready for the final stages of design for Qualcomm chips, leading promptly to product integration and manufacturing. Qualcomm's November 2021 10-K filing disclosed that the \$1.4 billion acquisition encompassed Nuvia's team and "certain in-process technologies,"

Andrei Frumusanu, Qualcomm Completes Acquisition of NUVIA: Immediate focus on Laptops (Updated), AnandTech (Mar. 16, 2021), https://www.anandtech.com/show/16553/qualcomm-completes-acquisition-of-nuvia (quoting Qualcomm Completes Acquisition of NUVIA, Qualcomm Inc. (Mar. 15, 2021), https://www.qualcomm.com/news/releases/2021/03/16/qualcomm-completes-acquisition-nuvia).

¹⁵ *Id*.

reflecting the availability of existing cores such as the Phoenix CPU core developed under Nuvia's ALA.¹⁶

ANSWER: Defendants respectfully refer the Court to the referenced publication for its complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 35, except to the extent they purport to state legal conclusions as to which no response is required.

83. **COMPLAINT PARAGRAPH 36:** By entering into the acquisition of Nuvia and transferring the rights and technology developed under the Nuvia licenses without Arm's consent, Qualcomm thus greatly accelerated its ability to bring to market custom-designed processor cores—a head start that Qualcomm was willing to pay over \$1 billion to obtain.

ANSWER: Defendants admit that on January 12, 2021, Qualcomm Incorporated announced that its subsidiary, Qualcomm Technologies, Inc., entered into a definitive agreement to acquire NUVIA for approximately \$1.4 billion before working capital and other adjustments. Defendants otherwise deny the allegations of Complaint Paragraph 36.

Arm terminates the Nuvia licenses

84. **COMPLAINT PARAGRAPH 37:** Soon after the announcement of the merger, Arm informed Qualcomm in writing that Nuvia could not assign its licenses and that Qualcomm could not use Nuvia's in-process designs developed under the Nuvia ALA without Arm's consent. For more than a year, Arm negotiated with Qualcomm, through Qualcomm Inc. and Qualcomm

Qualcomm Inc., Annual Report (Form 10-K) (Nov. 3, 2021), https://investor.qualcomm.com/financial-information/sec-filings/content/0001728949-21-000076/0001728949-21-000076.pdf.

Technologies, Inc., in an effort to reach an agreement regarding Qualcomm's unauthorized acquisition of Nuvia's "in-process technologies" and license.

ANSWER: Defendants admit that in a letter dated February 2, 2021, ARM wrote to Qualcomm Technologies, Inc. that "any transfer of designs, rights, or licenses under NUVIA's agreements with Arm to Qualcomm will require and be subject to Arm's prior consent." Defendants otherwise deny the allegations of Complaint Paragraph 37, except to the extent they purport to state legal conclusions as to which no response is required.

85. **COMPLAINT PARAGRAPH 38:** All the while, Qualcomm continued to broadcast its intentions to rush Nuvia products to market. In November 2021, Qualcomm's Chief Technology Officer told investors that Qualcomm was "pretty far along at this point" in developing its first chip with Nuvia's implementation of Arm technology and would "sample a product at, let's say nine months from now"—which would be August 2022. Then in January 2022, Qualcomm issued a press release touting the "broad support from ecosystem partners for the PC industry's transition to Arm®-based computing," with Qualcomm's CEO confirming that "[t]he future of the PC industry is modern Arm-based architectures" and boasting that "the recent acquisition of NUVIA uniquely positions Qualcomm Technologies to drive this industry wide transition." Elsewhere, Qualcomm's CEO reiterated that Qualcomm is "definitely in a hurry" to

Qualcomm Investor Day 2021 Livestream: CEO Cristiano Amon looks ahead, YouTube (Nov. 16, 2021), https://www.youtube.com/watch?v=rUWPzROYn2E; see also Mark Hachman, Qualcomm Prophesizes 2023 as the Rebirth of PC Snapdragon Chips, PCWorld (Nov. 16, 2021), https://www.pcworld.com/article/552285/qualcomm-prophesies-2023-as-the-rebirth-of-its-snapdragon-chips.html.

Qualcomm and Leading Compute Partners Build Industry Momentum for Windows on Arm PCs Powered by Snapdragon Compute Platforms, Qualcomm Inc. (Jan. 3, 2022), https://www.qualcomm.com/news/releases/2022/01/04/qualcomm-and-leading-compute-partners-build-industry-momentum-windows-arm.

launch Nuvia's Arm-based chips "as fast as we can." Based on these statements, discovery is likely to show that Qualcomm and Nuvia continued to use the relevant technology developed under Nuvia's Arm licenses.

ANSWER: Defendants respectfully refer the Court to the referenced publications for their complete language and content. Defendants otherwise deny the allegations of Complaint Paragraph 38.

86. **COMPLAINT PARAGRAPH 39:** On February 1, 2022, Arm sent a letter to Nuvia and Qualcomm terminating the Nuvia licenses effective March 1, 2022. The letter terminated the licenses based on Nuvia's material breach of the assignment provisions of the Nuvia licenses by entering into the acquisition of Nuvia without Arm's consent. The letter also reminded Nuvia and Qualcomm of their obligations upon termination to stop using and destroy the Nuvia technology developed under the now-terminated licenses.

ANSWER: Defendants admit that, on February 4, 2022, Qualcomm and Gerard Williams, NUVIA's former Chief Executive Officer, received a letter purporting to terminate NUVIA's ALA and TLA, with the termination effective as of March 1, 2022. Defendants otherwise deny the allegations of Complaint Paragraph 39, except to the extent they purport to state legal conclusions as to which no response is required.

87. **COMPLAINT PARAGRAPH 40:** In February 2022, pending termination of the Nuvia licenses, Nuvia sought Arm's verification that a Nuvia processor design satisfied the Arm architecture's specifications. On February 23, 2022, Qualcomm confirmed that it was still

31

¹⁹ Nilay Patel, *What Comes After the Smartphone, With Qualcomm CEO Cristiano Amon*, The Verge (Jan. 11, 2022), https://www.theverge.com/22876511/qualcomm-ceo-cristiano-amoninterview-decoder-podcast.

developing the relevant Nuvia technology by stating in a court filing that certain Nuvia documents were based on "years of research and work" and would "reveal secret design components of Qualcomm chips that are still in development." *Qualcomm Technologies, Inc. v. Hoang*, No. 3:22-cv-00248-CAB-BLM (S.D. Cal. Feb. 23, 2022), ECF No. 1 at 5-6.

ANSWER: Defendants respectfully refer the Court to the cited court filing for its complete language and content. Defendants admit that Qualcomm began verification of a Qualcomm processor design in December 2021, that Qualcomm continued developing processor technology that it acquired from NUVIA beginning in March 2021 (doing so with ARM's knowledge that Qualcomm's design work was ongoing), and that ARM verified that the Qualcomm design satisfied ARM's architecture specification. Defendants otherwise deny the allegations of Complaint Paragraph 40.

88. **COMPLAINT PARAGRAPH 41:** On March 1, 2022, the Nuvia licenses terminated, along with the corresponding rights to use or sell products based on or incorporating Nuvia technology developed under those licenses.

ANSWER: Defendants deny the allegations of Complaint Paragraph 41, except to the extent they purport to state legal conclusions as to which no response is required.

89. **COMPLAINT PARAGRAPH 42:** On April 1, 2022, Qualcomm's General Counsel sent Arm a letter enclosing a Nuvia representative's termination certification. The certification acknowledged—without objection—that the Nuvia licenses had been terminated. The certification recognized the obligations upon termination, and asserted that Nuvia was in compliance. Qualcomm and Nuvia thereby conceded that termination of the Nuvia licenses was appropriate, and that the termination provisions had been triggered, are binding, and are enforceable.

ANSWER: Defendants admit that, on April 1, 2022, Qualcomm Incorporated's General Counsel and Corporate Secretary transmitted a Certification from Gerard Williams stating that to the best of his knowledge, information and belief after due inquiry, NUVIA was in compliance with its obligations under with respect to any ARM Confidential Information. Defendants otherwise deny the allegations of Complaint Paragraph 42, except to the extent they purport to state legal conclusions as to which no response is required.

Qualcomm keeps using Arm-based technology developed under the Nuvia licenses

90. **COMPLAINT PARAGRAPH 43:** Qualcomm is subject to Nuvia's termination requirements as the acquirer of Nuvia. Qualcomm has publicly described Nuvia as a Qualcomm "team" that has been "very tight[ly] integrat[ed]" with and is "not separate" from Qualcomm.²⁰ Qualcomm has also acted on behalf of Nuvia publicly and in correspondence with Arm since the acquisition. Qualcomm further told Arm that it planned to "redeploy NUVIA employees" and "transfer NUVIA's work" to Qualcomm and, consistent with that plan, Qualcomm has on-boarded Nuvia's leadership and employees as Qualcomm employees.²¹

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Ian Cutress, *Interview with Alex Katouzian, Qualcomm SVP: Talking Snapdragon, Microsoft, Nuvia, and Discrete Graphics*, AnandTech (Jan. 31, 2022), https://www.anandtech.com/show/17233/interview-with-alex-katouzian-qualcomm-svp-talking-snapdragon-microsoft-nuvia-and-discrete-graphics; Ian Cutress, *AnandTech Interview with Miguel Nunes: VP for Windows and Chrome PCs, Qualcomm*, AnandTech (Feb. 14, 2022), https://www.anandtech.com/show/17253/anandtech-interview-with-miguel-nunes-senior-director-for-pcs-qualcomm.

See, e.g., Qualcomm Completes Acquisition of NUVIA, Qualcomm Inc. (Mar. 16, 2021), https://investor.qualcomm.com/news-events/press-releases/detail/1304/qualcomm-completes-acquisition-of-nuvia; Qualcomm to Acquire NUVIA, Qualcomm Inc. (Jan. 12, 2021), https://www.qualcomm.com/news/releases/2021/01/qualcomm-acquire-nuvia.

ANSWER: Defendants respectfully refer the Court to the cited publications for their complete language and content. Defendants admit that, on January 27, 2021, Qualcomm wrote to ARM that Qualcomm had entered into a definitive agreement to acquire NUVIA and stating: "Following the closing of the acquisition, for ease of operation and structure, QTI intends to transfer NUVIA's work and employees to QTI and other current Qualcomm subsidiaries and have the then former NUVIA employees continue their activities under the Qualcomm ALA and TLA, as that will be their current employer." Defendants further admit that, on February 3, 2021, Qualcomm stated in a letter to ARM that, after the NUVIA acquisition, NUVIA would "become a wholly owned subsidiary of Qualcomm and, post-closing, our plan is to redeploy NUVIA employees to currently existing Qualcomm entities." Defendants otherwise deny the allegations in Complaint Paragraph 43, except to the extent they purport to state legal conclusions as to which no response is required.

91. **COMPLAINT PARAGRAPH 44:** On April 29, 2022, Arm wrote Qualcomm clarifying that neither Nuvia nor Qualcomm was authorized to continue working on technology that was developed under the Nuvia licenses.

ANSWER: Defendants admit that ARM wrote a letter to Qualcomm dated April 29, 2022. Defendants otherwise deny the allegations in Complaint Paragraph 44 except to the extent they purport to state legal conclusions as to which no response is required.

92. **COMPLAINT PARAGRAPH 45:** Two weeks later, on May 13, 2022, Qualcomm sought Arm's verification that a new Qualcomm processor core complied with Arm architecture so that it could be verified and incorporated into a product. Qualcomm did not explain whether this processor core design was based on Nuvia's designs under the terminated licenses.

ANSWER: Defendants admit that, on May 13, 2022, Qualcomm submitted to ARM a compliance report for a new Qualcomm CPU. Defendants otherwise deny the allegations in Complaint Paragraph 45.

93. **COMPLAINT PARAGRAPH 46:** Based on the timing and circumstances surrounding Qualcomm's request, discovery is likely to show that Qualcomm's processor core design is based on or incorporates in whole or in part the processor core design developed under the prior Nuvia licenses.

ANSWER: Defendants admit that Qualcomm's Phoenix Core design incorporates intellectual property acquired from NUVIA, which is wholly independent of ARM. Defendants otherwise deny the allegations in Complaint Paragraph 46, except to the extent they purport to state legal conclusions to which no response is required.

94. **COMPLAINT PARAGRAPH 47:** Qualcomm's Arm licenses do not cover products based on or incorporating Arm-based technologies developed by third parties under different Arm licenses, such as the now-terminated Nuvia licenses.

ANSWER: Defendants deny the allegations in Complaint Paragraph 47.

95. **COMPLAINT PARAGRAPH 48:** Despite Arm's termination of the Nuvia licenses, Qualcomm has continued to tell the public that its Nuvia chips will soon be joining the industry-wide "ecosystem transition to Arm." Like Qualcomm's prior statements, this announcement was directed to readers throughout the United States, including to readers physically located in the State of Delaware and this Judicial District.

Qualcomm CEO on What He Really Thinks of Apple, The Daily Charge (June 9, 2022), https://podcasts.apple.com/us/podcast/qualcomm-ceo-on-what-he-really-thinks-of-apple/id1091374076?i=1000565773375.

ANSWER: Defendants respectfully refer the Court to the cited publications for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 48, except to the extent they purport to state legal conclusions to which no response is required.

96. **COMPLAINT PARAGRAPH 49:** In June 2022, Qualcomm's CEO reiterated that it would soon begin "sampling" Nuvia chips to companies, allowing them to design electronic devices incorporating the chips in the "next year." Based on that timeline, he explained, "[i]n late next year, beginning 2024, you're going to see Windows PCs powered by Snapdragon with a Nuvia-designed CPU."

ANSWER: Defendants respectfully refer the Court to the cited publications for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 49.

97. **COMPLAINT PARAGRAPH 50:** In the microprocessor industry, "sampling" means providing pre-production processors to original equipment manufacturers ("OEMs"), original device manufacturers ("ODMs"), or independent software vendors ("ISVs") for use in the product design cycle before product launch.

Id.; see also Mark Tyson, Qualcomm CEO Admits Nuvia Chip OEM Sampling is Delayed (Update), Tom's Hardware (June 10, 2022), https://www.tomshardware.com/news/qualcomm-nuvia-chip-sampling-delays (Qualcomm spokesperson clarifying: "We are on track to sample the first products with our next generation CPUs this year.").

Qualcomm CEO on What He Really Thinks of Apple, The Daily Charge (June 9, 2022), https://podcasts.apple.com/us/podcast/qualcomm-ceo-on-what-he-really-thinks-of-apple/id1091374076?i=1000565773375.

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 61 of 579 PageID #: 25308

ANSWER: Defendants admit the allegations in Complaint Paragraph 50 generally describe sampling, but note that they fail to distinguish between precommercial engineering samples and commercial samples.

98. **COMPLAINT PARAGRAPH 51:** Based on Qualcomm's statements that Nuvia processors took "years" to develop and "are still in development," and Qualcomm's consistent statements that it is developing Nuvia's Arm chips, discovery is likely to show that the chips that Qualcomm intends to sample in the coming months will contain Nuvia technology that Qualcomm cannot use and instead must destroy.

ANSWER: Defendants deny the allegations in Complaint Paragraph 51, except to the extent they purport to state legal conclusions to which no response is required.

99. **COMPLAINT PARAGRAPH 52:** Further, based on Qualcomm's public announcements of its plans to use Nuvia technology, discovery is likely to show that Qualcomm has continued to retain and use Nuvia technology developed pursuant to the Nuvia licenses, thereby materially breaching the termination provisions of those licenses.

ANSWER: Defendants deny the allegations in Complaint Paragraph 52, except to the extent they purport to state legal conclusions to which no response is required.

100. **COMPLAINT PARAGRAPH 53:** News reports indicate that Qualcomm is also developing Nuvia processors for data center servers, and "already has working silicon to at least demonstrate to potential customers," which discovery is likely to show is based on or incorporates Nuvia technology developed under the now-terminated Nuvia ALA.

37

Dan Robinson, Qualcomm readying new Arm server chip based on Nuvia acquisition, The Register (Aug. 19, 2022), https://www.theregister.com/2022/08/19/qualcomm arm server chip/ (citing Ian King,

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 62 of 579 PageID #: 25309

ANSWER: Defendants respectfully refer the Court to the cited publications for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 53, except to the extent they purport to state legal conclusions for which no response is required.

101. **COMPLAINT PARAGRAPH 54:** The failure of Nuvia and Qualcomm to comply with the post-termination obligations under the Nuvia ALA is causing, and will continue to cause, irreparable harm to Arm. Qualcomm effectively seeks to circumvent Arm's licensing model, which allocates use of the technology developed pursuant to a particular Arm license to a particular licensee.

ANSWER: Defendants deny the allegations in Complaint Paragraph 54, except to the extent they purport to state legal conclusions to which no response is required.

102. **COMPLAINT PARAGRAPH 55:** These breaches thus interfere with Arm's ability and right to control the use of its technology, negatively affecting Arm's relationships with existing and prospective licensees.

ANSWER: Defendants deny the allegations in Complaint Paragraph 55, except to the extent they purport to state legal conclusions to which no response is required.

103. **COMPLAINT PARAGRAPH 56:** The prospective monetary damages from Qualcomm's circumvention and interference with Arm's control over its technology are not readily ascertainable or calculable, given the resulting future impact on Arm's relationships with existing and prospective customers.

Qualcomm Is Plotting a Return to Server Market With New Chip, Bloomberg (Aug. 18, 2022), https://www.bloomberg.com/news/articles/2022-08-18/qualcomm-is-plotting-a-return-to-server-market-with-new-chip).

ANSWER: Defendants deny the allegations in Complaint Paragraph 56, except to the extent they purport to state legal conclusions to which no response is required.

104. **COMPLAINT PARAGRAPH 57:** Qualcomm's improper acquisition of the relevant Nuvia technology in violation of Arm's standard provisions threatens to harm Arm's position in the ecosystem of Arm-based devices, harm Arm's reputation as an intellectual property owner and technology developer whose licenses must be respected, and embolden other companies to likewise harm Arm's reasonable business expectations in issuing its licenses.

ANSWER: Defendants deny the allegations in Complaint Paragraph 57, except to the extent they purport to state legal conclusions to which no response is required.

<u>COUNT I: BREACH OF CONTRACT – SPECIFIC PERFORMANCE</u> (ALL DEFENDANTS)

105. **COMPLAINT PARAGRAPH 58:** Arm hereby restates and re-alleges the allegations set forth above and incorporates them by reference.

ANSWER: Defendants repeat and reiterate their responses to ARM's Complaint Paragraphs 1-57 as if fully set forth herein.

106. **COMPLAINT PARAGRAPH 59:** The termination obligations of the ALA between Nuvia and Arm survive termination and remain valid and enforceable contract provisions, as Qualcomm's correspondence and Nuvia's termination certification confirm.

ANSWER: Defendants deny the allegations in Complaint Paragraph 59, except to the extent they purport to state legal conclusions to which no response is required.

107. **COMPLAINT PARAGRAPH 60:** Arm complied with and fulfilled all relevant duties, conditions, covenants, and obligations under the Nuvia ALA, including ceasing use of Nuvia confidential information in its possession.

ANSWER: Defendants deny the allegations in Complaint Paragraph 60, except to the extent they purport to state legal conclusions to which no response is required.

108. **COMPLAINT PARAGRAPH 61:** The Nuvia ALA terms were just and reasonable, involving adequate consideration and reasonable obligations for Nuvia in the event of Arm's termination based on Nuvia's material breach. Those obligations served to restore the license holder to its position *ex ante*, protect Arm's business model and reasonable business expectations in issuing its licenses, and prevent the unjust enrichment of Qualcomm, the party that induced Nuvia's breach.

ANSWER: Defendants deny the allegations in Complaint Paragraph 61, except to the extent they purport to state legal conclusions to which no response is required.

109. **COMPLAINT PARAGRAPH 62:** Upon termination, the Nuvia ALA requires Nuvia to cease using and destroy any technology developed under the Nuvia ALA, as well as cease using Arm's trademarks in connection with any technology developed under the Nuvia ALA.

ANSWER: Defendants deny the allegations in Complaint Paragraph 62, except to the extent they purport to state legal conclusions to which no response is required.

110. **COMPLAINT PARAGRAPH 63:** Qualcomm shares Nuvia's obligations under the Nuvia ALA in its capacity as Nuvia's acquirer, and thus Qualcomm is likewise subject to the requirements of the Nuvia licenses' termination provisions.

ANSWER: Defendants deny the allegations in Complaint Paragraph 63, except to the extent they purport to state legal conclusions to which no response is required.

111. **COMPLAINT PARAGRAPH 64:** Based on Defendants' correspondence with Arm, public statements, and processor verification requests, discovery is likely to show that

Defendants are still using and developing Nuvia technology developed under the now-terminated licenses, along with Arm trademarks, and intend to continue to do so.

ANSWER: Defendants deny the allegations in Complaint Paragraph 64, except to the extent they purport to state legal conclusions to which no response is required.

112. **COMPLAINT PARAGRAPH 65:** Defendants therefore have breached and are breaching the Nuvia ALA's termination provisions.

ANSWER: Defendants deny the allegations in Complaint Paragraph 65, except to the extent they purport to state legal conclusions to which no response is required.

113. **COMPLAINT PARAGRAPH 66:** As a direct and proximate result of Nuvia and Qualcomm's past and ongoing breaches, Arm has been irreparably injured and damaged in amounts not capable of determination, including, but not limited to, injury to Arm's global licensing program and misuse of Arm's technology.

ANSWER: Defendants deny the allegations in Complaint Paragraph 66, except to the extent they purport to state legal conclusions to which no response is required.

114. **COMPLAINT PARAGRAPH 67:** Unless Defendants' breaches of the Nuvia ALA's termination provisions are enjoined and specific performance is granted, Arm will continue to suffer irreparable harm. As such, Arm has the right to enforcement of Nuvia and Qualcomm's compliance with the ALA's termination provisions, including via injunctive relief, specific performance, or any other measures necessary to avoid irreparable harm to Arm or to mitigate damages that have been caused by, and will continue to be caused by, Defendants' breach.

ANSWER: Defendants deny the allegations in Complaint Paragraph 67, except to the extent they purport to state legal conclusions to which no response is required.

115. **COMPLAINT PARAGRAPH 68:** Arm is entitled to specific performance requiring Defendants to comply with the Nuvia ALA's termination provisions, including ceasing all use of and destroying any technology developed under the Nuvia ALA, and ceasing all use of Arm trademarks in connection with any technology developed under the Nuvia ALA—including the relevant Nuvia technology.

ANSWER: Defendants deny the allegations in Complaint Paragraph 68, except to the extent they purport to state legal conclusions to which no response is required.

116. **COMPLAINT PARAGRAPH 69:** Arm is also entitled to monetary compensation incidental to specific performance of the Nuvia ALA's termination provisions to compensate Arm for the delay in Defendants' performance of their contractual obligations.

ANSWER: Defendants deny the allegations in Complaint Paragraph 69, except to the extent they purport to state legal conclusions to which no response is required.

COUNT II: DECLARATORY JUDGMENT AND TRADEMARK INFRINGEMENT UNDER 15 U.S.C. § 1114 (ALL DEFENDANTS)

117. **COMPLAINT PARAGRAPH 70:** Arm hereby restates and re-alleges the allegations set forth above and incorporates them by reference.

ANSWER: Defendants repeat and reiterate their responses to ARM's Complaint Paragraphs 1-69 as if fully set forth herein.

and 5,692,670 for the ARM word mark in standard characters and the stylized ARM mark featuring the word "arm" in all lower case letters (collectively, the "ARM Marks"), true and correct copies of which are attached as **Exhibits A and B**. These marks are registered for "[e]lectronic data processing equipment," "integrated circuits," "semiconductors," "microprocessors," "RISC-based instruction set architectures, namely, software instructions designed to function with particular

microprocessors," "data processors," "printed circuit boards," "electronic circuit boards," and related "[r]esearch, development and design," among numerous other goods and services. The applications to register the marks were filed on July 31, 2017 and were issued on March 5, 2019. The application for Registration No. 5,692,669 has a claimed first use and first use-in-commerce date of November 30, 1990, while the application for Registration No. 5,692,670 has a claimed first use and first use-in-commerce date of August 1, 2017.

ANSWER: Defendants refer the Court to Exhibits A and B of the Complaint for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 71, except to the extent they purport to state legal conclusions to which no response is required.

119. **COMPLAINT PARAGRAPH 72:** The ARM Marks have come to signify the highest standards of quality and excellence associated with licensed Arm products and services and have incalculable reputation and goodwill, which belong to Arm.

ANSWER: To the extent the allegations in Complaint Paragraph 72 purport to state legal conclusions, no response is required. Defendants otherwise deny knowledge or information sufficient to form a belief as to the truth of the allegations set forth in Complaint Paragraph 72, and on that basis deny them.

120. **COMPLAINT PARAGRAPH 73:** Arm has had valid and protectable rights in the ARM Marks since substantially before Qualcomm and Nuvia's first uses of those marks in connection with integrated circuit and microprocessor technologies.

ANSWER: Defendants deny the allegations in Complaint Paragraph 73, except to the extent they purport to state legal conclusions to which no response is required.

121. **COMPLAINT PARAGRAPH 74:** Qualcomm and Nuvia, as current or former Arm licensees under agreements that permitted the use of the ARM Marks, have had actual knowledge of Arm's ownership and use of the ARM Marks for years.

ANSWER: Qualcomm admits that its ALA and TLA with ARM permit the use of ARM Marks. Defendants otherwise deny the allegations in Complaint Paragraph 74, except to the extent they purport to state legal conclusions to which no response is required.

122. **COMPLAINT PARAGRAPH 75:** Arm has not authorized Qualcomm or Nuvia to use the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology developed under the now-terminated licenses, instead terminating those licenses.

ANSWER: Defendants deny the allegations in Complaint Paragraph 75, except to the extent they purport to state legal conclusions to which no response is required.

123. **COMPLAINT PARAGRAPH 76:** Qualcomm and Nuvia have engaged in substantial preparation and taken concrete steps with the intent to infringe Arm's trademarks in violation of Section 32 of the Lanham Act, 15 U.S.C. § 1114. Arm's customers—including Qualcomm and Nuvia, as discovery is likely to show—often use the ARM Marks in their die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, and websites directed to users throughout the United States, including users physically located in the State of Delaware and this Judicial District. Qualcomm promotes Snapdragon products as incorporating Arm technology, such as by saying on its website that "Snapdragon 855 is equipped with the cutting-edge Qualcomm® KryoTM 485 CPU built on ARM Cortex Technology."²⁶ In January 2022, Qualcomm issued a press release touting the "broad

44

Samsung Galaxy Note10+, Qualcomm Inc., https://www.qualcomm.com/snapdragon/device-finder/smartphones/samsung-galaxy-note10-5g.

support from ecosystem partners for the PC industry's transition to Arm®-based computing," with Qualcomm's CEO boasting that "the recent acquisition of NUVIA uniquely positions Qualcomm Technologies to drive this industry wide transition." This press release remains online. Also, Qualcomm and Nuvia's plans to begin sampling chips with the relevant Nuvia technology as soon as August 2022 would require manufacturing a limited run of the chips in advance, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers. Qualcomm and Nuvia have thus used the ARM Marks in connection with the advertising, distribution, offering for sale, or sale of the chips, and Arm believes discovery will show that their further use is imminent if it has not happened already.

ANSWER: Qualcomm admits to using certain ARM Marks as permitted by its licenses to accurately refer to ARM's technology, including, but not limited to, in marketing materials, product specifications, and technical documents. Defendants deny knowledge or information sufficient to form a belief as to how ARM's other licensees use ARM Marks. Defendants otherwise respectfully refer the Court to the cited publications for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 76, except to the extent they purport to state legal conclusions to which no response is required.

124. **COMPLAINT PARAGRAPH 77:** Qualcomm and Nuvia's unauthorized use of the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology is likely to cause confusion, mistake, or deception on the part of consumers as to the

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Qualcomm and Leading Compute Partners Build Industry Momentum for Windows on Arm PCs Powered by Snapdragon Compute Platforms, Qualcomm Inc. (Jan. 3, 2022), https://www.qualcomm.com/news/releases/2022/01/04/qualcomm-and-leading-computepartners-build-industry-momentum-windows-arm.

affiliation, connection, or association of Defendants with Arm, or as to the origin, sponsorship, or approval of Defendants' semiconductor chips using the relevant Nuvia technology, constituting trademark infringement in violation of 15 U.S.C. § 1114. Given Arm's close relationships with its customers and individualized support for their products, there is and is likely to be confusion in the marketplace because consumers encountering the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology do and will likely believe that the products are endorsed by, licensed by, or otherwise associated with Arm. Semiconductor chips incorporating the relevant Nuvia technology are also readily identifiable without the use of the ARM Marks, such as by not mentioning the processor architecture or by using the generic term "RISC" (for reduced instruction set computer).

ANSWER: Defendants deny the allegations in Complaint Paragraph 77, except to the extent they purport to state legal conclusions to which no response is required.

125. **COMPLAINT PARAGRAPH 78:** An actual and justiciable controversy exists between Defendants and Arm regarding infringement of Arm's trademarks. Although Arm repeatedly notified Qualcomm and Nuvia that their development of the relevant Nuvia technology is unlicensed following termination of the Nuvia licenses, Qualcomm has continued to tell reporters that the technology is on track to be sampled to customers this year, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers.

ANSWER: Defendants deny the allegations in Complaint Paragraph 78, except to the extent they purport to state legal conclusions to which no response is required.

126. **COMPLAINT PARAGRAPH 79:** Arm is entitled to a declaratory judgment that Qualcomm and Nuvia's advertising, distribution, offering for sale, or sale of semiconductor chips

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 71 of 579 PageID #: 25318

with the relevant Nuvia technology and the ARM Marks do and will infringe Arm's trademarks, directly and indirectly.

ANSWER: Defendants deny the allegations in Complaint Paragraph 79, except to the extent they purport to state legal conclusions to which no response is required.

127. **COMPLAINT PARAGRAPH 80:** Defendants' acts of infringement have injured Arm in an amount as yet unknown. Arm is entitled to recover from Defendants the damages sustained as a result of Defendants' wrongful acts in an amount subject to proof at trial.

ANSWER: Defendants deny the allegations in Complaint Paragraph 80, except to the extent they purport to state legal conclusions to which no response is required.

128. **COMPLAINT PARAGRAPH 81:** Based on Qualcomm and Nuvia's continued development of the relevant Nuvia technology after repeated notifications that the technology is unlicensed following termination of the Nuvia licenses, discovery is likely to show that Qualcomm and Nuvia are acting willfully to usurp Arm's rights, warranting treble damages and attorneys' fees pursuant to 15 U.S.C. § 1117(a).

ANSWER: Defendants deny the allegations in Complaint Paragraph 81, except to the extent they purport to state legal conclusions to which no response is required.

harm to its name, reputation, and goodwill from Defendants' trademark infringement. Arm has no adequate remedy at law and is entitled to a permanent injunction against Defendants' continuing infringement, including requiring Defendants, pursuant to 15 U.S.C. § 1118, to deliver up for destruction, or to show proof of said destruction or sufficient modification to eliminate the infringing matter, all semiconductor chips, die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, websites, and other

matter in Defendants' possession, custody, or control that bears or displays the ARM Marks in any manner in connection with the relevant Nuvia technology. Unless enjoined, Defendants will continue their infringing conduct.

ANSWER: Defendants deny the allegations in Complaint Paragraph 82, except to the extent they purport to state legal conclusions to which no response is required.

COUNT III: DECLARATORY JUDGMENT AND FALSE DESIGNATION OF ORIGIN UNDER 15 U.S.C. § 1125 (ALL DEFENDANTS)

130. **COMPLAINT PARAGRAPH 83:** Arm hereby restates and re-alleges the allegations set forth above and incorporates them by reference.

ANSWER: Defendants repeat and reiterate their responses to ARM's Complaint Paragraphs 1-82 as if fully set forth herein.

131. **COMPLAINT PARAGRAPH 84:** The acts of Qualcomm and Nuvia described above constitute false designation of origin in violation of Section 43(a) of the Lanham Act, 15 U.S.C. § 1125(a).

ANSWER: Defendants deny the allegations in Complaint Paragraph 84, except to the extent they purport to state legal conclusions to which no response is required.

132. **COMPLAINT PARAGRAPH 85:** Arm has had valid and protectable rights in the ARM Marks since substantially before Qualcomm and Nuvia's first uses of those marks in connection with integrated circuit and microprocessor technologies.

ANSWER: Defendants deny the allegations in Complaint Paragraph 85, except to the extent they purport to state legal conclusions to which no response is required.

133. **COMPLAINT PARAGRAPH 86:** Qualcomm and Nuvia, as current or former Arm licensees under agreements that permitted the use of the ARM Marks, have had actual knowledge of Arm's ownership and use of the ARM Marks for years.

ANSWER: Qualcomm admits that its ALA and TLA permit use of the ARM Marks. Defendants otherwise deny the allegations in Complaint Paragraph 86, except to the extent they purport to state legal conclusions to which no response is required.

134. **COMPLAINT PARAGRAPH 87:** Arm has not authorized Qualcomm or Nuvia to use the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology developed under the now-terminated licenses, instead terminating those licenses.

ANSWER: Defendants deny the allegations in Complaint Paragraph 87, except to the extent they purport to state legal conclusions to which no response is required.

substantial preparation and taken concrete steps with the intent to falsely designate the origin of their products in violation of Section 43(a) of the Lanham Act, 15 U.S.C. § 1125(a). Arm's customers—including Qualcomm and Nuvia, as discovery is likely to show—often use the ARM Marks in their die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, and websites directed to users throughout the United States, including users physically located in the State of Delaware and this Judicial District. Qualcomm promotes Snapdragon products as incorporating Arm technology, such as by saying on its website that "Snapdragon 855 is equipped with the cutting-edge Qualcomm® KryoTM 485 CPU built on ARM Cortex Technology." In January 2022, Qualcomm issued a press release touting the "broad support from ecosystem partners for the PC industry's transition to Arm®-based computing," with Qualcomm's CEO boasting that "the recent acquisition of NUVIA uniquely

Samsung Galaxy Note10+, Qualcomm Inc., https://www.qualcomm.com/snapdragon/device-finder/smartphones/samsung-galaxy-note10-5g.

positions Qualcomm Technologies to drive this industry wide transition."²⁹ This press release remains online. Also, Qualcomm and Nuvia's plans to begin sampling chips with the relevant Nuvia technology as soon as August 2022 would require manufacturing a limited run of the chips in advance, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers. Qualcomm and Nuvia have thus used the ARM Marks in connection with the advertising, distribution, offering for sale, or sale of the chips, and Arm believes discovery will show that their further use is imminent if it has not happened already.

ANSWER: Qualcomm admits to using certain ARM Marks pursuant to its licenses to accurately refer to ARM's technology, including, but not limited to, in marketing materials, product specifications, and technical documents. Defendants deny knowledge or information sufficient to form a belief as to how ARM's other customers use ARM Marks. Defendants respectfully refer the Court to the cited publications for their complete language and content. Defendants otherwise deny the allegations in Complaint Paragraph 88, except to the extent they purport to state legal conclusions to which no response is required.

136. **COMPLAINT PARAGRAPH 89:** Qualcomm and Nuvia's unauthorized use of the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology is likely to cause confusion, mistake, or deception on the part of consumers as to the affiliation, connection, or association of Defendants with Arm, or as to the origin, sponsorship, or approval of Defendants' semiconductor chips using the relevant Nuvia technology, constituting false designation of origin in violation of 15 U.S.C. § 1125(a)(1)(A). Given Arm's close

Qualcomm and Leading Compute Partners Build Industry Momentum for Windows on Arm PCs Powered by Snapdragon Compute Platforms, Qualcomm Inc. (Jan. 3, 2022), https://www.qualcomm.com/news/releases/2022/01/04/qualcomm-and-leading-compute-partners-build-industry-momentum-windows-arm.

relationships with its customers and individualized support for their products, there is and is likely to be confusion in the marketplace because consumers encountering the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology do and will likely believe that the products are endorsed by, licensed by, or otherwise associated with Arm. Semiconductor chips incorporating the relevant Nuvia technology are also readily identifiable without the use of the ARM Marks, such as by not mentioning the processor architecture or by using the generic term "RISC" (for reduced instruction set computer).

ANSWER: Defendants deny the allegations in Complaint Paragraph 89, except to the extent they purport to state legal conclusions to which no response is required.

137. **COMPLAINT PARAGRAPH 90:** An actual and justiciable controversy exists regarding Defendants' false designation of origin. Although Arm repeatedly notified Qualcomm and Nuvia that their development of the relevant Nuvia technology is unlicensed following termination of the Nuvia licenses, Qualcomm has continued to tell reporters that the technology is on track to be sampled to customers this year, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers.

ANSWER: Defendants deny the allegations in Complaint Paragraph 90, except to the extent they purport to state legal conclusions to which no response is required.

138. **COMPLAINT PARAGRAPH 91:** Arm is entitled to a declaratory judgment that Qualcomm and Nuvia's advertising, distribution, offering for sale, or sale of semiconductor chips with the relevant Nuvia technology and the ARM Marks do and will falsely designate the origin of their products, directly and indirectly.

ANSWER: Defendants deny the allegations in Complaint Paragraph 91, except to the extent they purport to state legal conclusions to which no response is required.

139. **COMPLAINT PARAGRAPH 92:** Defendants' acts of false designation of origin have injured Arm in an amount as yet unknown. Arm is entitled to recover from Defendants the damages sustained as a result of Defendants' wrongful acts in an amount subject to proof at trial.

ANSWER: Defendants deny the allegations in Complaint Paragraph 92, except to the extent they purport to state legal conclusions to which no response is required.

140. **COMPLAINT PARAGRAPH 93:** Based on Qualcomm and Nuvia's continued development of the relevant Nuvia technology after repeated notifications that the technology is unlicensed following termination of the Nuvia licenses, discovery is likely to show that Qualcomm and Nuvia are acting willfully to usurp Arm's rights, warranting treble damages and attorneys' fees pursuant to 15 U.S.C. § 1117(a).

ANSWER: Defendants deny the allegations in Complaint Paragraph 93, except to the extent they purport to state legal conclusions to which no response is required.

harm to its name, reputation, and goodwill from Defendants' false designation of origin. Arm has no adequate remedy at law and is entitled to a permanent injunction against Defendants' continuing false designation of origin, including requiring Defendants, pursuant to 15 U.S.C. § 1118, to deliver up for destruction, or to show proof of said destruction or sufficient modification to eliminate the falsely designated matter, all semiconductor chips, die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, websites, and other matter in Defendants' possession, custody, or control that bears or displays the ARM Marks in any manner in connection with the relevant Nuvia technology. Unless enjoined, Defendants will continue their wrongful conduct.

ANSWER: Defendants deny the allegations in Complaint Paragraph 94, except to the extent they purport to state legal conclusions to which no response is required.

ARM'S PRAYER FOR RELIEF

WHEREFORE, Plaintiff Arm Ltd. requests that the Court grant the following relief:

- a. A judgment in Arm's favor on all claims against Defendants;
- b. An order requiring specific performance by Defendants of the Nuvia licenses' termination provisions;
- c. An award of damages incidental to specific performance as a result of Defendants' breach of contract, in amounts to be proven at trial, including all pre-judgment and post-judgment interest at the maximum rate permitted by law;
- d. A judgment and a declaration that advertising, distributing, offering for sale, or selling semiconductor chips with the relevant Nuvia technology and the ARM Marks infringes Arm's trademarks, directly and indirectly;
- e. An order and judgment permanently enjoining Defendants and their officers, directors, agents, servants, employees, and all others acting in privity or in concert with them, and their parents, subsidiaries, divisions, successors, and assigns from (1) using in any manner in connection with the relevant Nuvia technology the ARM Marks, or any mark or logo that is confusingly similar to or a colorable imitation of the ARM Marks owned by Arm; (2) doing any act or thing calculated or likely to cause confusion or mistake in the minds of the members of the public or prospective customers as to the affiliation, connection, or association of Defendants with Arm, or as to the origin, sponsorship, or approval of Defendants' semiconductor chips using the relevant Nuvia technology; or (3) assisting, aiding, or abetting any other person or business entity in performing any of the aforementioned activities;

- f. An order and judgment directing Defendants, pursuant to 15 U.S.C. § 1116(a), to file with this Court and serve upon Arm within thirty (30) days after entry of the injunction a report in writing under oath setting forth in detail the manner and form in which Defendants have complied with the injunction and ceased all offering of products with the relevant Nuvia technology under the ARM Marks, as set forth above;
- g. An order and judgment directing Defendants and their officers, directors, agents, servants, employees, and all others acting in privity or in concert with them, and their parents, subsidiaries, divisions, successors, and assigns to deliver up for destruction, or to show proof of said destruction or sufficient modification to eliminate the infringing matter, all semiconductor chips, die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, websites, and other matter in Defendants' possession, custody, or control that bears or displays in any manner in connection with the relevant Nuvia technology the ARM Marks or any other mark that is confusingly similar to or a colorable imitation of the ARM Marks;
- h. A judgment in the aggregate amount of (1) Defendants' profits, (2) Arm's actual damages, (3) the costs of this action pursuant to 15 U.S.C. § 1117, and (4) restitution and/or disgorgement of all revenues, earnings, profits, compensation, and benefits that may have been obtained by Defendants in connection with their semiconductor chips using the relevant Nuvia technology and the ARM Marks, including all pre-judgment and post-judgment interest at the maximum rate permitted by law;
- i. A judgment trebling any damages to the extent permitted by law, including under
 15 U.S.C. § 1117;
 - j. Exemplary or punitive damages to the extent permitted by law;

- k. Costs, expenses, and reasonable attorney fees under all applicable rules, statutes, and rules in common law that would be appropriate, with pre-judgment and post-judgment interest thereon at the maximum rate permitted by law;
 - 1. Equitable relief addressing any infringement occurring after entry of judgment; and
 - m. Such other relief as the Court deems just and proper.

ANSWER TO PLEA FOR RELIEF: ARM's characterization of the relief it seeks does not require a response. To the extent a response is required, Defendants deny the allegations in the prayer for relief and further deny that ARM is entitled to the requested relief, or any relief, against the Defendants, and the Defendants request that the Court dismiss all claims against them with prejudice and order such further relief as the Court deems just and proper.

JURY DEMAND

Pursuant to D. Del. LR 38.1 and Fed. R. Civ. P. 38, Arm hereby demands a TRIAL BY JURY of all claims and issues presented in this Complaint that are so triable.

ANSWER TO JURY DEMAND: ARM's jury demand states a legal conclusion to which no response is required, and Defendants otherwise reserve their right to contest ARM's jury demand.

DEFENSES

142. Without admitting that the Defendants engaged in the acts and conduct set forth in ARM's Complaint or that such acts or conduct would entitle ARM to the relief it seeks or that the allegation of an affirmative or other defense requires Defendants to prove affirmatively the circumstances as alleged, the Defendants assert the following defenses with respect to the claims alleged in the Complaint, without assuming the burden of proof or persuasion where the burden rests on ARM. By designating the following defenses, the Defendants do not in any way waive or

limit any defenses which are or may be raised by their denials, allegations and averments set forth herein, and do not assume the burden of proof for any element of a claim to which the applicable law places the burden of proof on the Plaintiff. The defenses are pleaded in the alternative, are raised to preserve the Defendants' rights to assert such defenses, and are without prejudice to their ability to raise other and further defenses. The Defendants hereby give notice that they intend to rely upon such other and further defenses as may become available or apparent at any time and hereby reserve all rights to amend and/or supplement any and all defenses set forth herein.

FIRST DEFENSE

(Failure To State A Claim)

143. The Complaint fails to state a claim against the Defendants upon which relief can be granted.

SECOND DEFENSE

(Defendants Did Not Breach The NUVIA ALA)

- 144. Defendants did not breach the termination provisions of NUVIA's ALA because Defendants complied with the termination provision.
- 145. Defendants did not breach the NUVIA ALA. Defendants' use of ARM technology and information was fully licensed under the Qualcomm ALA.

THIRD DEFENSE

(Defendants' Use Of ARM Marks Is Licensed And Therefore Permitted Under Qualcomm's License Agreements)

- 146. Defendants are licensed to use the ARM Marks at issue and therefore they are not in violation of 15 U.S.C. §§ 1114 and 1125.
 - 147. For example, under of Qualcomm's ARM ALA, ARM

148. The Qualcomm products at issue in ARM's complaint were

Qualcomm's license agreements. Accordingly, Defendants are permitted to use ARM's Marks licensed under that agreement.

FOURTH DEFENSE

(Fair Use)

- 149. Defendants are not subject to liability for alleged trademark infringement because Defendants' use of ARM Marks constitutes fair use.
- 150. Defendants use the ARM Marks in marketing materials, product specifications and technical documents to truthfully refer to ARM's technology and its relationship with Qualcomm's products. For example, Qualcomm's website describes the Kryo CPU as follows: "The Qualcomm® KryoTM CPU (built on ARM Cortex Technology) available in certain Snapdragon processors is optimized for high-performance mobile computing."
- 151. Use of the ARM Marks in this manner is necessary to accurately describe that Qualcomm's products are compatible with ARM's technology.
- 152. This use of the ARM Marks indicates that Qualcomm's products use an ARM ISA.

 This is a true and accurate representation of the relationship between ARM and Qualcomm's products.
- 153. Defendants use only so much of the ARM Marks as necessary to describe ARM's products.

FIFTH DEFENSE

(Ripeness)

154. ARM's claims under 15 U.S.C. §§ 1114 and 1125 are premature and not ripe for adjudication.

SIXTH DEFENSE

(Plaintiff's Breach Of The NUVIA ALA Prevents It From Seeking To Enforce The ALA)

- 155. ARM is barred from bringing or maintaining its breach of contract claim based on the NUVIA ALA, or recovering any remedy against the Defendants based on this claim, because ARM breached the NUVIA ALA, and such breach excuses any nonperformance by the answering Defendants.
- 156. ARM's refusal to fulfill its responsibilities under the NUVIA ALA bars its own claims of breach of contract against the Defendants.
- 157. Moreover, pursuant to of the ALA, ARM's ability to recover damages is limited.

SEVENTH DEFENSE

(Unclean Hands)

158. ARM is barred from bringing or maintaining its claims by virtue of the equitable doctrine of unclean hands, including because ARM has refused to fulfill its contractual obligations to Defendants.

EIGHTH DEFENSE

(Waiver)

159. By the statements, conduct, acts, or omissions attributable to ARM alone, ARM has waived all claims and causes of action and any recovery or remedy alleged in the complaint. ARM

has been aware of Qualcomm's development of technology it acquired from NUVIA for over a year, and only now seeks to preclude Qualcomm from proceeding with its development.

NINTH DEFENSE

(Estoppel)

160. By the statements, conduct, acts, or omissions attributable to ARM alone, ARM is estopped from seeking any recovery or remedy as alleged in the complaint. ARM has been aware of Qualcomm's development of technology it acquired from NUVIA for over a year, and only now seeks to preclude Qualcomm from proceeding with its development.

TENTH DEFENSE

(No Damages)

- 161. ARM's claims cannot be maintained because ARM cannot prove any cognizable loss, damage, or injury as a result of the conduct alleged in the Complaint.
- 162. Moreover, to the extent ARM seeks damages, ARM's damages are limited pursuant to the ALA.

ELEVENTH DEFENSE

(Failure To Mitigate Damages)

- 163. ARM's claim for damages is barred in whole or in part due to ARM's failure to mitigate the alleged damages resulting from its claims.
- 164. ARM knew in March of 2021 that Qualcomm had acquired NUVIA and that it intended to continue developing technology acquired from NUVIA.
- 165. ARM waited until February 2022 to terminate the NUVIA ALA, allegedly because NUVIA violated assignments provisions in the NUVIA agreements.
 - 166. ARM's actions worked to maximize its alleged damages.

TWELFTH DEFENSE

(Equitable Defenses)

167. The claims alleged and the relief sought in this action are barred in whole or in part by the equitable doctrines of laches, acquiescence, consent, ratification, and/or similar doctrines.

THIRTEENTH DEFENSE

(No Entitlement To Equitable Relief)

168. To the extent the Complaint seeks equitable relief, such relief is barred because there is an adequate remedy at law.

FOURTEENTH DEFENSE

(Trademark Misuse)

- 169. ARM has misused its marks inequitably, in order to harm Defendants.
- 170. ARM has falsely claimed that Defendants are not entitled to utilize the ARM Marks.
- 171. ARM falsely told customers, the media, and the public that Qualcomm cannot manufacture or sell products compatible with ARM's ISA that contain NUVIA technology.
- 172. In so doing, ARM is indicating that Defendants are not entitled to utilize the ARM Marks.
- 173. This is incorrect. Defendants are fully licensed to the ARM Marks under Qualcomm's license agreements with ARM.

FIFTEENTH DEFENSE

(Other Defenses)

174. Defendants hereby adopt and incorporate by reference any and all other defenses asserted, or that may hereafter be asserted, by any other defendant not expressly set forth herein to the extent such defense may be applicable to Defendants.

COUNTERCLAIM

175. Defendants, for their Counterclaim against ARM, seek a declaration that Defendants have not breached NUVIA's license agreements with ARM, and that Defendants' design, activities, and work on the Phoenix Core and associated SoCs are fully licensed pursuant to Qualcomm's license agreements with ARM. Defendants set forth their counterclaim below, and incorporate by reference their introduction, set forth in paragraphs 1-47 above, as though set forth in full below.

THE PARTIES

- 176. Qualcomm Incorporated is a Delaware corporation with its principal place of business in San Diego, California. Qualcomm is the world's leading wireless technology innovator and the driving force behind the development, launch, and expansion of 5G technology. Qualcomm's foundational technologies enable the mobile ecosystem and are found in every 3G, 4G, and 5G smartphone. Qualcomm brings the benefits of mobile to new industries, including automotive, the internet of things, and computing, where Qualcomm has driven the convergence of PC and mobile technology to increase productivity, connectivity, and security in portable laptops.
- 177. Qualcomm Technologies, Inc. is a Delaware corporation with a principal place of business in San Diego, California. Qualcomm Technologies is a wholly-owned subsidiary of

Qualcomm Incorporated and operates, along with its subsidiaries, substantially all of Qualcomm's engineering, research and development functions, and substantially all of its products and services businesses, including its QCT semiconductor businesse.

- 178. NUVIA, Inc. was founded in February 2019 to design and develop ARM-compatible cores for use in server products. NUVIA comprised a proven world-class CPU and technology design team, with industry-leading expertise in high-performance processors, SoCs, and power management for compute-intensive devices and applications. Qualcomm acquired NUVIA in March 2021 for approximately \$1.4 billion, before working capital and other adjustments.
- 179. ARM is a corporation headquartered in Cambridge, United Kingdom and was founded in 1990. ARM is planning to issue an IPO in the future, and ARM's positions will have a detrimental impact on this IPO unless this action is resolved beforehand.

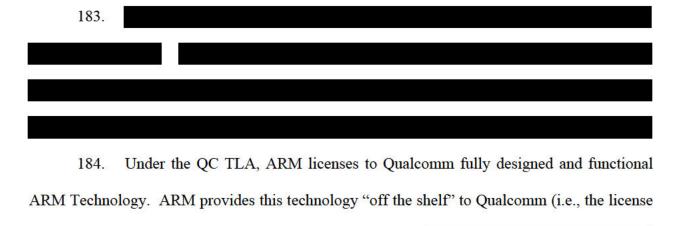
JURISDICTION AND VENUE

- 180. This Court has subject matter jurisdiction over this action pursuant to 28 U.S.C. § 1332 as there is complete diversity between the parties and the amount in controversy exceeds \$75,000.
- 181. Venue is proper in the District of Delaware under 28 U.S.C. § 1391 because ARM, through its Complaint dated August 31, 2022, has consented to jurisdiction and venue in the State of Delaware and this Judicial District.

FACTUAL BACKGROUND

I. QUALCOMM AND NUVIA'S AGREEMENTS WITH ARM

Architecture License Agreement (the "QC ALA"), No. LES-TLA-20039, and Annex 1 to that agreement. On May 31, 2013, Qualcomm and ARM entered into a Technology License Agreement (the "QC TLA"), No. LEC-TLA00550 and Annex 1 to that agreement. On June 23, 2020, Qualcomm and ARM entered into an updated Annex 1 to the ALA and an Annex 1 to the QC TLA.



is for a fully designed and functional piece of technology).

185. On September 27, 2019, NUVIA entered into both a TLA and an ALA through which it licensed certain ARM Technology. The NUVIA ALA was later amended on October 17, 2019.

30

- 186. Prior to ARM's termination of the NUVIA ALA and TLA, Qualcomm's and NUVIA's license agreements with ARM broadly overlapped. At the time of termination of the NUVIA agreements, Qualcomm's ALA and TLA provided Qualcomm a license to the same technologies that were licensed under the NUVIA agreements.
- 187. However, as discussed above, the royalty rates under NUVIA's license agreements were higher than those under Qualcomm's.

II. ARM TRIES TO TAKE ADVANTAGE OF QUALCOMM'S ACQUISITION OF NUVIA

a. Qualcomm Alerts ARM To Its Pending Acquisition Of NUVIA

- 188. As discussed above in paragraphs 1-47, on January 13, 2021, Qualcomm announced its intent to acquire—for \$1.4 billion before working capital and other adjustments—NUVIA, a start-up focused on developing a promising custom CPU compliant with the ARM ISA designed for data center servers.
- 189. On January 27, 2021, Qualcomm wrote ARM a letter stating that it had entered into a definitive agreement to acquire NUVIA, and noting that Qualcomm and NUVIA had overlapping license agreements. As Qualcomm notified ARM, "[f]ollowing the closing of the acquisition, for ease of operation and structure, QTI intends to transfer NUVIA's work and employees to QTI and other current Qualcomm subsidiaries and have the then former NUVIA employees continue their activities under the Qualcomm ALA and TLA, as that will be their current employer." In its letter, Qualcomm told ARM that it would be willing to "work with the ARM team to complete any necessary annexes" to Qualcomm's ALA and TLA "to the extent NUVIA was utilizing any ARM technology not currently covered under the current QTI ALA and TLA." Given the timing of the acquisition, which was scheduled to close in March, Qualcomm requested that ARM respond by February 3, 2021.

- 190. ARM did not respond until February 2, 2021, and said it would start reviewing "NUVIA's contracts with ARM" and would "aim to get in touch" regarding additional materials required to facilitate the review by February 17, 2021. ARM further stated that it expected Qualcomm and NUVIA to "continue to follow the confidentiality obligations" in the parties' agreements and that the transfer of "designs, rights, or licenses" would be subject to "Arm's prior consent," which is "customarily documented in a three-way agreement between Arm, transferor, and transferee."
- 191. Qualcomm replied the following day. Qualcomm confirmed that both "NUVIA and Qualcomm's existing agreements with ARM provide for the protection of ARM's confidential information," and that they "would abide by the confidentiality terms of those agreements." Qualcomm further requested that ARM provide its proposed "three-way agreement" for review.
- 192. ARM never provided a draft of the "three-way agreement" or explained its concerns regarding protection of its confidential information. Nor was any such "three-way agreement" necessary to transfer any designs or rights to the NUVIA technology that Qualcomm had acquired. Rather, by its terms, Qualcomm's agreements provided any rights necessary to continue the development of custom cores for the uses Qualcomm contemplated.

b. ARM's Baseless Threats

- 193. ARM waited nearly two weeks after Qualcomm's letter to provide any meaningful response. On February 16, 2021, ARM gave Qualcomm a broad list of demands, claiming that ARM could only consent to the assignment of NUVIA's agreements to Qualcomm if Qualcomm agreed to several outrageous demands, set forth in Paragraph 23 above.
- 194. Although assignment of the NUVIA agreement was unnecessary because of Qualcomm's own license agreements and nothing in the NUVIA agreement precluded Qualcomm from acquiring NUVIA or its technology, ARM's ploy in tying its consent to these demands was

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 90 of 579 PageID #: 25337

to try and leverage the swiftly approaching closing date in a misguided attempt to disrupt Qualcomm's acquisition.

- 195. In correspondence sent February 18 and February 25, 2021, Qualcomm explained that ARM's demand that Qualcomm pay the NUVIA licensing rates was not appropriate because "ARM has not proposed giving Qualcomm any additional rights or benefits in exchange for" its demand for additional payments and because there was no contractual support for ARM's imposition of NUVIA's royalty rates on Qualcomm.
- 196. Qualcomm also explained that ARM's proposed restrictions on Qualcomm's engineers were inappropriate, as the proposed three-year restriction period would make it nearly impossible to develop products, thus endangering Qualcomm development work and would adversely impact ARM through the loss of licensing revenue.
- 197. During Qualcomm's February 2021 discussions with ARM, it became apparent that ARM's position was that NUVIA needed to assign its license agreements to Qualcomm, and that assignment could only be made with ARM's consent under

 198.

 199.

200. These assignment provisions are inapplicable to Qualcomm's acquisition of
NUVIA because Qualcomm has its own separate license agreements with ARM, which covered
NUVIA and its technology as soon as the acquisition closed.
201. In addition, the ALA gave Qualcomm broad license rights to design architecture
compatible cores at all stages of implementation.

- 202. Therefore, NUVIA's technology would be covered by Qualcomm's ALA upon its acquisition. It was not necessary to transfer NUVIA's licenses to effectuate the acquisition of NUVIA or its technology.
- 203. Regardless, in an effort to compromise, on February 25, 2021, Qualcomm asked that ARM consent to the transfer of the NUVIA licenses to Qualcomm by March 2, 2021.
- 204. By a letter dated March 2, 2021, ARM refused to consent. Instead, ARM reiterated its demand that Qualcomm agree to the higher royalties of the NUVIA license agreement, including for what it alleged to be "derivative[]" products developed by Qualcomm. ARM conditioned its consent to the assignment of the agreements by NUVIA to Qualcomm on Qualcomm agreeing to these demands.

- 205. Qualcomm did not agree to these demands and Qualcomm's acquisition of NUVIA was completed as scheduled on March 16, 2021.
- 206. Although the parties had intermittent discussions to resolve the dispute, they were unable to resolve these issues, and in September 2021, ARM went silent.
 - d. With ARM's Knowledge And Assistance Owed To Qualcomm Under Its ALA, Qualcomm Continued Its Work Developing CPU Cores After The Acquisition Closed
- 207. From March 16, 2021 through the present, Qualcomm engineers (including former NUVIA employees), operating under the Qualcomm license agreements, worked diligently to develop market-leading CPU cores and SoCs improving and further developing the technology it acquired from NUVIA.
- 208. When Qualcomm acquired NUVIA, NUVIA had certain technology for a CPU core (i.e., the Phoenix Core) and the Server SoC that would use the Phoenix Core, but this technology was not fully developed. Qualcomm continued to develop the Phoenix Core and Server SoC.
- 209. Qualcomm also designed a SoC for use in the "compute" space (the "Compute SoC"), which would include aspects of the Phoenix Core. Unlike the Server SoC, the Compute SoC was initially conceived of and innovated at Qualcomm after the NUVIA acquisition, including modifications of the Phoenix Core for this application.
- 210. Throughout 2021 and 2022, Qualcomm received limited support from ARM as it developed the Phoenix Core and the two SoCs under Qualcomm's agreements, largely related to certain verification processes ARM is obligated to provide to ensure that the core design meets the architectural guidelines. During the verification process, ARM knew that it was interacting with former NUVIA employees, and knew that Qualcomm was seeking to verify core designs that included technologies Qualcomm had acquired from NUVIA.

- 211. Beginning immediately after the acquisition, Qualcomm—including many Qualcomm team members who had previously worked at NUVIA—began having weekly calls with ARM engineers related to verification testing of the in-development Phoenix Core and the Server SoC.
- 212. The discussion between ARM and Qualcomm (which included the former NUVIA engineers) was open and transparent. ARM was aware that the discussions included Qualcomm engineers formerly at NUVIA related to Qualcomm's ongoing development of the technologies it had acquired from NUVIA.
- 213. ARM has also continued to license technology to Qualcomm, and Qualcomm has continued to pay ARM for those licenses.
- 214. For example, in July 2021, ARM delivered to Qualcomm four design-only licenses for Qualcomm internal testing. It also delivered to Qualcomm twelve single-use licenses, allowing the development of a single chipset design using the licensed ARM Technology. Subsequently, in October 2021, ARM delivered three perpetual licenses allowing for use of some of that same ARM Technology in unlimited designs. Like other licenses from ARM, Qualcomm paid for these licenses.
- 215. In or around late 2021, Qualcomm also introduced the Compute SoC into the parties' weekly discussions. Like the parties' discussions concerning the in-development Phoenix Core for the Server SoC, these discussions were transparent, and ARM was aware that these discussions included Qualcomm engineers formerly at NUVIA and related to Qualcomm's ongoing development of the technologies it had acquired from NUVIA.
- 216. Also in December 2021, Qualcomm submitted an interim compliance report to ARM for the Server SoC it had been developing since the NUVIA acquisition. This compliance

report stated that the Server SoC implemented of the ARM ISA, which was, at that time, publicly available on ARM's website and licensed under Qualcomm's ALA.

- III. ARM WAITED OVER A YEAR TO TERMINATE THE NUVIA LICENSES AND DEMAND QUALCOMM DESTROY TECHNOLOGY
- a. On February 1, 2022, ARM Claimed NUVIA And Qualcomm Breached The NUVIA License Agreements And Terminated The Agreements
- 217. As discussed above in paragraphs 31-40, in a letter dated February 1, 2022, after ARM had been interfacing with Qualcomm and its development efforts for months, ARM notified Gerard Williams III, the former CEO and President of NUVIA, that it intended to terminate both NUVIA's ALA and TLA for "material breach."
- 218. ARM's February 2022 letter alleged that NUVIA had violated the assignment provisions in of both the NUVIA ALA and TLA when it was acquired by Qualcomm without ARM's consent. ARM also alleged that NUVIA violated the confidentiality provisions of both of the NUVIA license agreements by making unlicensed use of ARM's confidential information. ARM's letter did not explain its assertions or define the purported breach.
- 219. But NUVIA was not required to obtain consent from ARM to "transfer" its licenses or technology. There are no provisions in the NUVIA-ARM agreements or the Qualcomm-ARM agreements that prohibited Qualcomm from purchasing NUVIA, nor are there any such provisions that required ARM's consent to purchase NUVIA.
- 220. As a Qualcomm subsidiary, NUVIA was licensed under the Qualcomm ALA and TLA to use ARM Technology and Confidential Information. And Qualcomm's licenses covered the further development of the technology acquired from NUVIA by Qualcomm.

- 221. ARM's argument under fails for the same reasons. At the time of the termination, both NUVIA and Qualcomm were licensed to use the ARM information in the Phoenix Core and related SoCs under the Qualcomm ALA and TLA, and any use of that information was fully authorized.
- 222. In addition, the Phoenix Core and the Server SoC implemented of the ARM ISA, and did not utilize any ARM Confidential Information because ARM has published this specification and placed it in the public domain. ARM was well aware of this fact by the time it sent the February 1, 2022 termination letter.
- 223. Thus, contrary to ARM's assertions, neither NUVIA nor Qualcomm "committed a material breach of" the NUVIA ALA.
- 224. Moreover, ARM waited to terminate the NUVIA agreement until Qualcomm had already completed the design of the Phoenix Core for its Server SoC—and even after ARM had *accepted* Qualcomm's core design as ISA compatible.
 - 225. ARM demanded, upon termination, that NUVIA:
 - a. "discontinue any use and distribution of all Arm Technology, Arm Confidential Information and any products embodying such technology or information";
 - b. "[a]t Arm's option, either destroy or return to Arm any Arm Confidential Information, including any copies thereof in its possession and any Arm Technology or derivatives . . . thereof in its possession"; and
 - c. "[w]ithin one month after termination, furnish to Arm a certificate signed by a duly authorized representative that to the best of his or her knowledge, information and belief, after due enquiry, NUVIA has complied with these provisions."
- 226. ARM further claimed (wrongly) that these "obligations extend to Qualcomm and its widely publicized use of NUVIA's technology developed under NUVIA's ALA and TLA."

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 96 of 579 PageID #: 25343

ARM contended in its termination notice that certification of the return or destruction of ARM Confidential Information should "extend to Qualcomm as well."

- 227. ARM informed NUVIA that its unilateral termination would be effective as of March 1, 2022 and demanded the return or destruction of any ARM Confidential Information delivered to NUVIA by April 1, 2022.
- 228. ARM's demand that NUVIA discontinue using and distributing ARM Technology, ARM Confidential Information, and any products embodying such technology or information was baseless. NUVIA and the technology Qualcomm acquired from NUVIA was licensed under Oualcomm's license agreements.
- 229. Likewise, ARM's demand that NUVIA destroy ARM Confidential Information was baseless because NUVIA was licensed to this information under Qualcomm's license agreements and Qualcomm's further development of this technology was also licensed under Qualcomm's license agreements.
- 230. Nonetheless, Qualcomm and NUVIA acted swiftly, at great time and expense, to take additional measures to satisfy ARM's unreasonable demand to comply with the termination provisions in NUVIA's license agreements.
- 231. Qualcomm and NUVIA removed NUVIA-acquired ARM Confidential Information from its designs and redesigned its products to replace it with information acquired under Qualcomm's license—even though it was the exact same information—then quarantined a copy. Qualcomm also removed NUVIA-acquired ARM Confidential Information from its design environment and systems and quarantined it.

- 232. During this period, Qualcomm's engineers were not working on further development of products because their attention was focused on the removal of NUVIA-acquired ARM Confidential Information.
- 233. NUVIA then provided ARM with its certification of its compliance with the termination provisions on April 1, 2022, as requested by ARM, even though the termination provisions were inapplicable.³¹
 - b. ARM Failed To Cease Use Of NUVIA Technology And Destroy Or Return NUVIA Confidential Information After Termination
- 234. ARM's termination of the NUVIA ALA and TLA also triggered certain ARM obligations.
- 235. Under of both the NUVIA ALA and the NUVIA TLA, ARM was obligated, upon termination, to

 Additionally, at NUVIA's option, ARM was obligated to

 Within one month of termination, ARM was further obligated to

 its obligations under the agreement.
- 236. On April 29, 2022, more than one month after ARM terminated the NUVIA ALA and TLA, ARM sent Qualcomm a letter informing Qualcomm that ARM was aware of its obligations to return or destroy "NuVia confidential information (as defined) in its possession."

Meanwhile, ARM never certified its own compliance with the termination provisions, in violation of the NUVIA agreements.

- 237. Nonetheless, through depositions and document discovery, Defendants have discovered that ARM employees failed to destroy, return, or discontinue use of NUVIA Confidential Information in their possession³² after ARM's termination of the agreements.
- 238. Emails between Vivek Agrawal, ARM's Senior Principal Engineer, and Richard Grisenthwaite, ARM's Chief Architect, reveal that ARM retained and made use of NUVIA Confidential Information in the form of configuration files in May 2022,³³ over a month after ARM terminated the NUVIA agreements.
- 239. A January 19, 2023 email from Mr. Agrawal to seven other ARM employees makes clear that, eight months later, ARM had continued to retain NUVIA Confidential Information, that the files containing that information may have been shared with others at ARM, and that the same files containing that information were accessible to ARM employees from multiple sources.
- Nuvia (before acquisition by Qualcomm) is categorized as Nuvia confidential" and that he has "downloaded such files while working with Nuvia[.]" He additionally states that he "might have shared any of such files with you or you may access to those files

 In addition to that, their files were checked-in to "

 Mr. Agrawal further explained that some of the files were "overwritten by latest changes [sic] after QC acquisition" but "[s]till the history can fetch Nuvia versions."
- 241. When asked about this email in his December 14, 2023 deposition, Mr. Agrawal testified that he sent it because he wanted the NUVIA Confidential Information available at that

ARM witnesses—including Mr. Agrawal and Mr. Werkheiser—have been clear that they had access to NUVIA Confidential Information.

These configuration files were generated through the use of confidential information provided to ARM by NUVIA related to the configuration of the Architecture Compliance Kit.

time to be quarantined—confirming that he had such information in his possession as of January 2023, nearly a year after ARM terminated the NUVIA licenses. He was asked what prompted him to send the email. His counsel advised him not to reveal privileged information and he said he was not sure what prompted it.

- 242. Mark Werkheiser, a "Distinguished Engineer" and Fellow at ARM, also confirmed at his December 7, 2023 deposition that he had access to NUVIA Technology and Confidential Information, that he did not remember ever being told to destroy documents marked as NUVIA confidential, and that he did not destroy copies of documents marked as "Nuvia confidential."
- 243. Mr. Werkheiser further testified that specific CMN features originating with NUVIA, which are NUVIA Confidential Information (under including code derived from the NUVIA Technology, was incorporated by ARM into certain of ARM's products that are licensed or sold to third parties today.
- 244. The NUVIA code and/or NUVIA identified features for the CMN is NUVIA Confidential Information (1) under ARM's interpretation of the ALA term "derivative" as applied to Qualcomm's CPUs (the same "derivative" term is used in the NUVIA TLA), (2) as a NUVIA trade secret disclosed to ARM, and (3) as NUVIA marked Confidential Information disclosed to ARM. ARM is actively using NUVIA Confidential Information, including derivatives of NUVIA Technology —and directly profiting from that use.
- 245. Defendants have been harmed by ARM's breach, which allowed ARM to access, use and profit from NUVIA Technology and Confidential Information, which belongs to the Defendants. ARM is providing the NUVIA Confidential Information to third parties that are in direct competition with Qualcomm. Further discovery is required to determine the precise scope

of harm Defendants have suffered—and the precise benefits ARM has wrongfully incurred—as a result of ARM's breach.

c. ARM Continued to Threaten Qualcomm

- 246. After NUVIA's certification, ARM responded by purporting to impose even more onerous demands than required by the termination provisions. In an April 29, 2022 letter, ARM wrote to confirm that: "both Qualcomm and NUVIA . . . will not proceed with any further development of NUVIA technology that embodies or is derivative of Arm confidential information or technology."
- 247. The termination provisions do not, by their plain language, require any such thing.

 They require only that NUVIA

These provisions apply only to NUVIA, not Qualcomm. And, of course, Qualcomm owns its own licenses to ARM Confidential Information and Technology.

- 248. Moreover, in this April letter, ARM stated that "Arm does not believe that the NuVia [sic] technology discussed above constitutes or can form the basis of an Arm Compliant Product or Architecture Compliant Product for purposes of the relevant Qualcomm agreements with Arm." This assertion was incorrect because of Qualcomm's own licenses, which do not restrict Qualcomm's ability to develop CPU cores using Qualcomm's technology, including technology it acquired from NUVIA.
- 249. Then, on August 2, 2022, ARM told Qualcomm that "Qualcomm is not authorized to make, use, sell, or import a product incorporating designs or derivatives of the NUVIA technology." In other words, ARM contended—with absolutely no basis—that Qualcomm cannot use *any* of NUVIA's intellectual property, proprietary designs, or confidential information, which

include technology that ARM did not own or develop. ARM's demands go far afield of ARM Confidential Information or ARM Technology. ARM is pretending that it has rights over NUVIA Technology and NUVIA Confidential Information, a position that is baseless in light of the actual provisions of the NUVIA agreements. ARM also threatened Qualcomm's customers, asserting that "[n]either Qualcomm nor its customers are licensed to use any part of Arm's broad intellectual property portfolio with respect to such products. Arm will use all necessary means to protect its legal rights."

- 250. ARM's threats are baseless. ARM apparently contends that it has rights over all technology, proprietary designs, and confidential information developed by NUVIA, including technology that had absolutely nothing to do with ARM. But ARM has no right to demand destruction of that technology. ARM does not own CPU and/or SoC designs of its licensees, as ARM's license agreements and its statements to regulators make clear.
- 251. There are no provisions in either the NUVIA-ARM agreements or the Qualcomm-ARM agreements that:
 - a. prohibited Qualcomm from purchasing NUVIA or acquiring NUVIA's technology;
 - b. required Qualcomm to obtain ARM's consent to purchase NUVIA or access NUVIA's technology;
 - c. mandate that Qualcomm stop using any NUVIA technology it acquired;
 - d. mandate that Qualcomm destroy NUVIA's technology;
 - e. prohibit the transfer or disclosure of NUVIA's technology or confidential information to Qualcomm;
 - f. limit the use of NUVIA technology only to NUVIA; or
 - g. require Qualcomm to obtain ARM's consent to further develop any in-process designs or technology that Qualcomm acquired from NUVIA.

IV. ARM CONTINUED TO SUPPORT QUALCOMM'S DEVELOPMENT WORK

- 252. Despite ARM's demands that Qualcomm destroy and stop using NUVIA technology, for approximately one year, ARM engineers continued to provide verification support to Qualcomm in developing the Phoenix Core and related SoCs, and also continued to acknowledge the Defendants' rights under the Qualcomm ALA and TLA to that technology.
- 253. For example, on April 12, 2022—after Qualcomm certified that it had destroyed all NUVIA-acquired ARM Confidential Information—ARM accepted test results verifying that the implementation of the Phoenix Core in the Server SoC complied with the requirements necessary to execute ARM's instruction set. ARM explicitly validated this testing under the Qualcomm ALA.
- 254. Similarly, in May of 2022, Qualcomm received an email from ARM stating that the Compute SoC—which integrated technology acquired from NUVIA and was first developed after Qualcomm's acquisition of NUVIA—had passed all relevant tests and was ARM-compatible. Yet, ARM's engineering team noted that it could not yet send a formal compliance waiver because ARM's legal team was withholding it.
 - V. ARM UNFAIRLY AND UNLAWFULLY ATTEMPTED TO PREVENT QUALCOMM'S CUSTOM CORES FROM COMPETING WITH ARM'S OWN CORES.
- 255. Discovery has revealed that ARM views Qualcomm as a competitor against ARM's own CPU designs—and an impediment to ARM's business strategy.
- 256. ARM stated explicitly to regulators in connection with review of the proposed acquisition of ARM by NVIDIA that Qualcomm competes "head-to-head with the licensees that

use	e Arm's own	CPU	designs,	such	as	MediaTek,"34	and,	in	internal	documents,	

- 257. At the same time, ARM employees acknowledged in internal emails and chat communications that
- 258. In an effort to limit competition posed by Qualcomm's custom CPU, ARM systematically and persistently used its access to information about Qualcomm's products and relationships with Qualcomm's customers to unfairly, unlawfully, and fraudulently attack Qualcomm and its custom CPU.
- 259. ARM used a variety of tactics to accomplish this, including by misrepresenting Qualcomm's license agreements with ARM and threatening Qualcomm customers.
- 260. ARM has persistently and wrongfully attempted to disrupt Qualcomm's business and customer relationships by spreading misinformation about the nature of Qualcomm's ARM licenses to customers that purchase Qualcomm's ARM-compatible cores and chipsets.
- 261. ARM has engaged in this misinformation campaign directly through its leadership and through the leadership of its owner, SoftBank, acting on ARM's behalf, in an attempt to damage Qualcomm, disparage its products, disrupt Qualcomm's relationships with its customers, and create uncertainty where there is none. At least as early as October 2022, ARM falsely stated

79

Dec. 20, 2021 "Initial Submission" re: "Anticipated Acquisition By NVIDIA Corporation Of ARM Limited ME/6906/20" at 6.

to one or more of Qualcomm's longstanding original equipment manufacturer ("OEM") customers that unless they accept a new direct license from ARM on which they pay royalties based on the sales of the OEM's products, they will be unable to obtain ARM-compliant chips from 2025 forward. ARM has also threatened at least one OEM that, if the OEM does not do so, ARM will go on to license the OEM's large competitors instead—the implication being that the OEM would be excluded from the market and could not obtain any ARM-compliant chips from Qualcomm or any other supplier, including "off-the-shelf" chips from ARM under a TLA. ARM has done this despite already having approached the OEM's competitors with a direct licensing offer, while acting as if ARM would only approach the competing OEMs if the threatened OEM declined the license in the first instance.

- 262. ARM also told one or more Qualcomm customers that, when the existing TLA agreements expire, ARM will cease licensing CPUs to all semiconductor companies—including Qualcomm—under an ARM TLA. ARM claimed that it is changing its business model and will only provide licenses to the device-makers themselves. ARM has explained to the OEMs that a direct OEM license will be the only way for device-makers to get access to ARM-compliant chips.
- 263. ARM is trying to coerce such customers into accepting its direct license by falsely asserting that Qualcomm will not be able to provide them with ARM-compliant chips beginning in 2025 because Qualcomm's ARM license agreements terminate in 2024, that ARM will not extend its licenses with Qualcomm, and that ARM will not allow Qualcomm to ship products from 2025 forward.
- 264. These statements are unequivocally false and are intended to harm Qualcomm's relationships with its customers—and to secure lucrative contracts with those customers for ARM—by calling into question Qualcomm's ability to maintain its ARM licenses beyond 2024

and provide products to its customers, despite Qualcomm having a clear right to do so for years to come under its ARM licenses.

265. Qualcomm is licensed for several years past 2025 under its ALA, which provides Qualcomm with the unilateral right to extend the contract past the initial term for several more years. Specifically, the ALA states:



- 266. Accordingly, because the Qualcomm ALA has not been terminated—and because no event has occurred that would give rise to a right to terminate—the initial term of the license will continue until . Qualcomm then has the right to extend the license until . Accordingly, ARM does not have the right to refuse to extend Qualcomm's license or stop Qualcomm from shipping its products in 2025.
- 267. Moreover, ARM has no right to require additional royalties from Qualcomm's customers. Qualcomm's ALA provides Qualcomm with an exhaustive license, meaning that ARM is not entitled to go and seek another royalty from Qualcomm's customers on the same products for which ARM has received a royalty from Qualcomm.
- 268. ARM's coercion efforts did not stop with these false statements about Qualcomm's license agreements. To apply more pressure, ARM further stated that Qualcomm and other semiconductor manufacturers will also not be able to provide OEM customers with other components of SoCs (such as graphics processing units ("GPU"), neural processing units ("NPU"),

and image signal processor ("ISP")), because ARM plans to tie licensing of those components to the device-maker CPU license.

- 269. ARM also claimed that it had already informed Qualcomm about its new business model that requires a direct license with the OEMs. That statement is false. ARM has not notified Qualcomm that it will be requiring direct licenses from device-makers. ARM did not tell Qualcomm that it intends to stop licensing CPU technology as a standalone license, that it will no longer license CPU technology to semiconductor companies, or that it will require licensees to obtain other technologies (notably ARM's GPU and NPU technology) only from ARM. As noted above, these attempted or threatened changes in ARM's business model do not account for Qualcomm's existing agreements with ARM.
- 270. While ARM's statements about Qualcomm have no basis in fact, they cause significant reputational damage and harm Qualcomm's customer relationships. Moreover, while ARM's goal may be to harm Qualcomm—and to coerce contracts with Qualcomm's customers that are unnecessary in view of the fully exhaustive rights it has granted Qualcomm under its contracts—its tactics will result in harm to ARM's customers and licensees throughout the industry.

VI. ARM'S WELL-ESTABLISHED EFFORTS TO LIMIT INNOVATION ARE HARMFUL TO THE INDUSTRY AND TO ARM ITSELF

271. ARM's mercenary desire to thwart innovation is nothing new. Prior to Qualcomm's acquisition of NUVIA, in September 2020, NVIDIA announced that it was going to acquire ARM to "bring[] together NVIDIA's leading AI computing platform with Arm's vast ecosystem to create the premier computing company for the age of artificial intelligence." The announcement led to immediate antitrust concerns, regulatory challenges, and public opposition from many companies, including Qualcomm. The near universal concern was that an NVIDIA-

controlled ARM would impede innovation and lead to higher prices. On February 7, 2022, ARM and NVIDIA announced that the acquisition would be terminated.

- 272. Only three days before that announcement—when it was no doubt clear to ARM that the acquisition would not close—ARM sent its termination letter to the Defendants, terminating NUVIA's license agreements and demanding that Qualcomm stop working on any of the NUVIA technology. As Qualcomm was one of the more public opponents of the acquisition, ARM's actions appear to be retributive.
- 273. Although ARM's efforts to destroy Qualcomm's innovation and prevent Qualcomm from expanding and advancing technology may in the short term, create the illusion of ARM achieving greater profitability—either by effectively strongarming Qualcomm into paying additional, unjustified royalties or through eliminating Qualcomm as a competitor in the custom CPU and server SoC space—in the long term it only harms ARM's interest and weakens the place in the market ARM hopes for after its IPO because it is injurious to ARM customers and licensees. ARM's positions are directly contrary to the purpose of the ALA, which will have little value if licensees are not assured that they can use it to develop their own CPU core technology, at their own risk and expense and for their own benefit.

COUNTERCLAIMS

COUNT I

(Declaratory Judgment)

- 274. Defendants incorporate by reference all allegations set forth in the preceding paragraphs 1-47 and 175-273 as though fully set forth herein.
 - 275. Defendants are entitled to declaratory judgment that:
 - a. Defendants did not breach the NUVIA ALA and NUVIA TLA;

- b. After Qualcomm's acquisition of NUVIA, Qualcomm's architected cores (including all further developments, iterations, or instantiations of the technology acquired from NUVIA), Server SoC, and Compute SoC, are fully licensed under Qualcomm's ALA and TLA for the full terms of those licenses;
- c. ARM's statements that Qualcomm's ALA expires in 2024 are false;
- d. ARM's statements that Qualcomm will be unable to deliver ARM-compliant products after 2024 are false;
- e. ARM breached the NUVIA ALA by failing to fulfill its termination obligations under ;
- f. ARM breached the NUVIA TLA by failing to fulfill its termination obligations under ;
- g. ARM has no right to prevent Qualcomm from shipping its validly-licensed products.
- 276. A judicial declaration pursuant to the Federal Declaratory Judgment Act (28 U.S.C. §§ 2201-2202 *et seq.*) concerning this matter is necessary and appropriate so that Qualcomm can confirm its belief that it can continue to develop and sell chips free from challenge that its actions are in violation of the Qualcomm ALA, the Qualcomm TLA, the NUVIA ALA, or the NUVIA TLA.
- 277. A valid and justiciable controversy exists between ARM and Qualcomm because ARM is attempting to prevent Qualcomm from exercising its rights under its license agreements with ARM, including by bringing suit claiming that Defendants breached NUVIA's license agreements with ARM.

COUNT II

(Breach of of the NUVIA ALA)

- 278. Defendants incorporate by reference all allegations set forth in the preceding paragraphs 1-47 and 175-277 as though fully set forth herein.
 - 279. The NUVIA ALA was a valid, binding contract.

- 280. ARM failed to fulfill its termination obligations to NUVIA, as set forth in of the NUVIA ALA, by continuing to use NUVIA Technology and failing to return or destroy NUVIA Confidential Information after termination.
- 281. As a proximate result of ARM's breach of contract, Defendants have been damaged in an amount to be proven at trial.

COUNT III

(Breach of of the NUVIA TLA)

- 282. Defendants incorporate by reference all allegations set forth in the preceding paragraphs 1-47 and 175-281 as though fully set forth herein.
 - 283. The NUVIA TLA was a valid, binding contract.
- 284. ARM failed to fulfill its termination obligations to NUVIA, as set forth in of the NUVIA TLA, by continuing to use NUVIA Technology and failing to return or destroy NUVIA Confidential Information after termination.
- 285. As a proximate result of ARM's breach of contract, Defendants have been damaged in an amount to be proven at trial.

PRAYER FOR RELIEF

WHEREFORE, Defendants request judgment and relief as follows:

- a. For the declaratory judgments set forth in Defendants' counterclaims;
- b. For an Order enjoining ARM from:
 - (i) making any claim that Qualcomm's CPU products, including products that contain technology acquired from NUVIA, are not licensed under Qualcomm's agreements with ARM, are not ARM-compatible, cannot be commercialized as ARM-compliant, or that Qualcomm is prohibited from using ARM's marks in the marketing of any such products;
 - (ii) misrepresenting the scope, terms, or rights granted to Qualcomm under its agreements with ARM; and

- (iii) making false statements about Qualcomm's ability to sell its CPU products to its customers, the media, analysts, or others;
- c. For an Order requiring ARM to comply with its obligations under Qualcomm's and

NUVIA's license agreements without discrimination or retaliation;

d. For an Order finding that ARM breached of the NUVIA ALA and

of the NUVIA TLA;

- e. For damages in an amount deemed appropriate by the Court;
- f. For an award of attorney's fees and costs as allowed by law; and
- g. For such other and further relief as the Court may deem just and proper.

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March 13, 2024

CERTIFICATE OF SERVICE

I hereby certify that on March 13, 2024, I caused the foregoing to be electronically filed with the Clerk of the Court using CM/ECF, which will send notification of such filing to all registered participants.

I further certify that I caused copies of the foregoing document to be served on March 13, 2024, upon the following in the manner indicated:

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 113 of 579 PageID #: 25360

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EXHIBIT 43

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

ARM LTD.,

Plaintiff,

v.

C.A. No. 22-1146-MN

QUALCOMM INC., QUALCOMM TECHNOLOGIES, INC., and NUVIA, INC.,

Defendants.

HIGHLY CONFIDENTIAL – ATTORNEYS' EYES ONLY

FILED UNDER SEAL

OPENING BRIEF IN SUPPORT OF PLAINTIFF ARM LTD.'S MOTION FOR JUDGMENT AS A MATTER OF LAW OR A NEW TRIAL

Dated: January 17, 2025

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TABLE OF CONTENTS

				<u>Page</u>	
INTE	RODUC	TION A	ND SUMMARY OF THE ARGUMENT	1	
			GE OF THE PROCEEDINGS		
			ACTS		
	UMENT				
I.	THE COURT SHOULD GRANT ARM JUDGMENT AS A MATTER OF LAW OR A NEW TRIAL.				
	A.		Nuvia-Acquired Designs Are Not Licensed Under the Qualcomm	4	
		1.	The Nuvia-Acquired Designs Were Not Developed Under the Licenses Granted in the Qualcomm ALA	5	
		2.	The Nuvia-Acquired Designs Were Not Developed by or for Qualcomm.	6	
		3.	The Qualcomm License Is Limited to That Arm	7	
	B.	Nuvia Breached the Nuvia ALA (Question 1)			
	C.	omm Breached the Nuvia ALA (Question 2)	10		
		1.	Qualcomm Breached as a Matter of Law.	10	
		2.	The Court Should Grant a New Trial Because the Jury's Erroneous Verdict on Question 3 Likely Infected Its Verdict for Question 2		
		3.	The Court Should Grant a New Trial on Question 2.	12	
П.	THE COURT SHOULD GRANT A NEW TRIAL ON ALL THREE				
	A.	_	ions 1 and 2 Are Not Distinct and Separable Issues	15	
	В.	Whether Qualcomm Is Licensed (Question 3) Is Not Distinct and Separabl from Whether Nuvia Breached (Question 1)			
CON	CT TICT		,	10	

TABLE OF AUTHORITIES

	Page(s)
Cases	
Am. Home Assur. Co. v. Sunshine Supermarket, Inc., 753 F.2d 321 (3d Cir. 1985)	16
Brobeck, Phleger & Harrison v. Telex Corp., 602 F.2d 866 (9th Cir. 1979)	5
Colonial Leasing of New England, Inc. v. Logistics Control Int'l, 770 F.2d 479 (5th Cir. 1985)	16
Cont'l Cas. Co. v. United States, 167 F.2d 107 (9th Cir. 1948)	18
Drumgold v. Callahan, 707 F.3d 28 (1st Cir. 2013)	15
Elcock v. Kmart Corp., 233 F.3d 734 (3d Cir. 2000)	2, 14
Encompass Off. Sols., Inc. v. La. Health Serv. & Indem. Co., 919 F.3d 266 (5th Cir. 2019)	16
FNBN Rescon I, LLC v. Citrus El Dorado, LLC, 725 F. App'x 448 (9th Cir. 2018)	12
Gasoline Prods. Co. v. Champlin Refining Corp., 283 U.S. 494 (1931)	. passim
Iqbal v. Ziadeh, 10 Cal. App. 5th 1 (2017)	5
Kutner Buick, Inc. v. Am. Motors Corp., 868 F.2d 614 (3d Cir. 1989)	14
Melchior v. New Line Prods., 106 Cal. App. 4th 779 (2003)	12
Morgan v. Covington Twp., 563 F. App'x 896 (3d Cir. 2014)	
Nissho-Iwai Co. v. Occidental Crude Sales, 729 F.2d 1530 (5th Cir. 1984)	16

Norman v. Elkin, 849 F. Supp. 2d 418 (D. Del. 2012)	9
Norman v. Elkin, 860 F.3d 111 (3d Cir. 2017)	4
Opal Labs Inc. v. Sprinklr, Inc., No. 3:18-cv-01192, 2022 WL 526167 (D. Or. Jan. 7, 2022)	15
Payton v. Abbott Labs, 780 F.2d 147 (1st Cir. 1985)	16
Phila. Indem. Ins. Co. v. SMG Holdings, Inc., 44 Cal. App. 5th 834 (2019)	12
Pryer v. C.O. 3 Slavic, 251 F.3d 448 (3d Cir. 2001)	11, 15, 16
Spence v. Bd. of Educ. of Christina Sch. Dist., 806 F.2d 1198 (3d Cir. 1986)	14
Vizzini v. Ford Motor Co., 569 F.2d 754 (3d Cir. 1977)	14
Williams v. Rene, 72 F.3d 1096 (3d Cir. 1995)	18
Williams v. Slade, 431 F.2d 605 (5th Cir. 1970)	18
Williamson v. Consol. Rail Corp., 926 F.2d 1344 (3d Cir. 1991)	12
Witco Chem. Corp. v. Peachtree Doors, Inc., 787 F.2d 1545 (Fed. Cir. 1986)	16
Statutes & Other Authorities	
Cal. Civ. Code § 1589	12, 13
Fed. R. Civ. P. 50(a)	20
J /	

INTRODUCTION AND SUMMARY OF THE ARGUMENT

Qualcomm and Nuvia worked closely together in breaching Nuvia's Architecture License Agreement ("Nuvia ALA") with Arm both before and after Qualcomm acquired Nuvia. As a result, Arm terminated the Nuvia ALA and, after repeated attempts at resolution, demanded that Qualcomm and Nuvia stop using the pre-acquisition Nuvia code implementing Arm's proprietary CPU architecture. Defendants do not dispute the termination or the related duty to return or destroy derivatives and embodiments of what the Nuvia ALA calls the Arm Technology. But Defendants offer such a miserly interpretation of that duty—and such a sweeping vision of Qualcomm's rights under its separate ALA with Arm ("Qualcomm ALA")—that both Defendants would be free to continue using code implementing the Arm architecture even after Nuvia's license to that architecture terminated. Those arguments are inconsistent with the express terms of the relevant agreements.

The Court should therefore grant Arm judgment as a matter of law ("JMOL") across the board. First, the Qualcomm ALA does not grant Qualcomm a license to the Nuvia-developed code. Qualcomm's license under the Qualcomm ALA is limited to CPU cores developed (1) under the licenses granted in that ALA, (2) by or for Qualcomm, and (3) based on Arm Technology that Arm delivered to Qualcomm. The CPU designs and code Nuvia developed before it was acquired by Qualcomm check none of those boxes. Nuvia and Qualcomm each breached their return-or-destroy obligation under § 15.1 of the Nuvia ALA—an obligation Nuvia expressly accepted and that Qualcomm assumed through its conduct and by acquiring Nuvia. Following termination of the Nuvia ALA, the code created by Nuvia is not licensed to implement the Arm architecture under any ALA. Nonetheless, Qualcomm continues to use that code in its CPUs and products.

If the Court does not grant Arm JMOL, it should order a new trial on all issues. The jury deadlocked on whether Nuvia breached § 15.1, so a new trial is mandatory on that claim. The two

claims the jury did decide—whether Qualcomm breached § 15.1 and whether Qualcomm has a license to the Nuvia-developed code—are inseparable from the issue of Nuvia's breach. All three claims concern the same facts, the same course of conduct, and the parties' rights and obligations to the same technology. The two breach claims also involve the same contractual provision, while a finding that Nuvia breached its return-or-destroy obligation should be the death knell for Qualcomm's purported license argument. Given the significant factual and legal overlap between the three claims, there is no reason to depart from the "general presumption against partial new trials," *Elcock v. Kmart Corp.*, 233 F.3d 734, 758 (3d Cir. 2000), and the issues "cannot be submitted to the jury independently" without violating the Seventh Amendment's Reexamination Clause. *Gasoline Prods. Co. v. Champlin Refining Corp.*, 283 U.S. 494, 500 (1931).

NATURE AND STAGE OF THE PROCEEDINGS

The Court held a four-day trial in December 2024. At the end of that trial, the jury was asked to answer three questions: (1) whether Nuvia breached Section 15.1(a) of the Nuvia ALA, (2) whether Qualcomm breached Section 15.1(a) of the Nuvia ALA, and (3) whether the Qualcomm CPUs based on code acquired in the Nuvia acquisition are licensed under the Qualcomm ALA (D.I. 569.)

The jury reached a verdict in Qualcomm's favor on Questions 2 and 3 but deadlocked on Question 1. (Tr. 1000:3-1004:10.) The Court accepted the verdict on Questions 2 and 3, declared a mistrial on Question 1, and excused the jury on December 20, 2024. (*Id.* at 1017:5-1021:3.) Arm now renews its motions for JMOL, and in the alternative, seeks a new trial.

STATEMENT OF FACTS

Qualcomm signed an ALA with Arm in 2013. (JTX-0010; JTX-0011.) Nuvia was formed six years later, and entered into an unrelated, independent ALA with Arm in 2019. (JTX-0001; JTX-0002.) The pre-acquisition Nuvia code at issue was developed by Nuvia engineers under the

Nuvia ALA. (Tr. 390:7-24, 394:4-395:24, 784:3-10.) At that time, Nuvia had no relationship with Qualcomm, and was not operating under the Qualcomm ALA. (*Id.* 583:4-584:5.)

The Nuvia ALA expressly obligated Nuvia to obtain Arm's prior permission before undergoing a change of control or otherwise assigning Nuvia's rights under the Nuvia ALA. (JTX-0001 § 16.3.) Qualcomm announced its plan to acquire Nuvia in January 2021, without first consulting Arm. (PTX-0212 at 1-2; PTX-0234 at 2; Tr. 172:8-173:7, 216:14-23.) Qualcomm later asked on Nuvia's behalf to assign the Nuvia ALA and to transfer the pre-acquisition Nuvia code to Qualcomm. (Tr. 177:14-21; PTX-0234 at 2; PTX-0253 at 1-2; PTX-0268.) For months, Arm tried to negotiate with Qualcomm in good faith, but ultimately did not grant consent, because the parties couldn't agree on terms for the assignment. (PTX-0240; PTX-0247; PTX-0260 at 2; Tr. 180:20-181:7, 226:21-24.) Refusing to take no for an answer, Qualcomm nonetheless transferred Nuvia personnel and work product to itself and incorporated the pre-acquisition code Nuvia developed under the Nuvia ALA into Qualcomm designs in breach of the Nuvia ALA. (Tr. 409:16-21, 410:2-21, 412:9-20, 552:9-20, 809:1-12, 810:1-21.)

Nuvia's and Qualcomm's actions triggered Arm's contractual right to terminate the Nuvia ALA. (JTX-0001 §§ 14.2(i), 16.3.) Arm exercised its termination rights on March 1, 2022. (JTX-0008; PTX-0376.) Termination triggered an obligation under § 15.1 of the Nuvia ALA to stop using, and to return or destroy, both (1) the Arm Technology delivered under the Nuvia ALA and (2) derivatives and embodiments of that technology developed by Nuvia under the Nuvia ALA. (JTX-0001 § 15.1; JTX-0008.) Neither Nuvia nor Qualcomm questioned Arm's right to terminate the Nuvia ALA or disputed their return-or-destroy obligations upon termination. (Tr. 183:12-16, 184:9-13, 406:4-8; 563:10-19.) Yet neither company complied with those obligations, despite the certification of compliance sent by Qualcomm and signed by Nuvia's former CEO that they had

done so. (JTX-0009 at 1-2; Tr. 409:16-21, 412:9-20, 552:9-20, 705:12-20, 809:1-12; PTX-0400 at 1; PTX-0897 at 1.) Despite Qualcomm's purported "swap out" of certain peripheral code written by Arm and provided under the unrelated Nuvia *Technology* License Agreement, Nuvia and Qualcomm did not remove the CPU code that Nuvia developed pre-acquisition that implements Arm's proprietary architecture. (Tr. 380:15-19, 390:7-24, 409:1-21, 824:21-24, PTX-0650 at 1.)

Instead, Qualcomm continued to use pre-acquisition Nuvia code in products that Qualcomm sells today. (Tr. 409:19-21, 412:9-20, 552:9-20, 809:1-12; 824:21-24.) After Arm learned that Qualcomm was using Nuvia-developed code that it certified had been destroyed, and after Arm's many attempts at resolution were ignored, Arm filed suit. (D.I. 1.)

ARGUMENT

I. THE COURT SHOULD GRANT ARM JUDGMENT AS A MATTER OF LAW OR A NEW TRIAL.

The Court should grant JMOL in Arm's favor on all three questions presented to the jury. JMOL is appropriate "[i]f a party has been fully heard on an issue during a jury trial and the court finds that a reasonable jury would not have a legally sufficient evidentiary basis to find for the party on that issue." Fed. R. Civ. P. 50(a). A court must "view[] the evidence in the light most favorable to the nonmoving party," *Morgan v. Covington Twp.*, 563 F. App'x 896, 899 (3d Cir. 2014) (citations omitted), but "a scintilla of evidence is not enough" to tip the scales in favor of the non-moving party. *Norman v. Elkin*, 860 F.3d 111, 129 (3d Cir. 2017) (citation omitted). Here, no reasonable jury could find that (1) Qualcomm has a license to the Nuvia-acquired designs that should have been destroyed; (2) Nuvia complied with its destruction obligations under the Nuvia ALA; or (3) Qualcomm complied with its destruction obligations under the same agreement. If JMOL is not granted, a new trial should be ordered on each issue.

A. The Nuvia-Acquired Designs Are Not Licensed Under the Qualcomm ALA.

No reasonable jury could find that the Nuvia-acquired CPU designs are licensed under the Qualcomm ALA, which is governed by California law. (JTX-0010 § 16.15.) The "interpretation of [an] unambiguous contract . . . is solely a question of law" that the Court decides. *Brobeck, Phleger & Harrison v. Telex Corp.*, 602 F.2d 866, 871-72 (9th Cir. 1979); *see also Iqbal v. Ziadeh*, 10 Cal. App. 5th 1, 8 (2017). The Qualcomm ALA is an integrated agreement (JTX-0010 § 16.10), and neither party has asserted its terms are ambiguous or introduced parol evidence to vary its plain meaning. Nothing in the language of the Qualcomm ALA grants Qualcomm a license to CPU code or designs developed under a different ALA. Qualcomm's license is instead unambiguously limited to Architecture Compliant Cores developed (1) under the licenses granted in the Qualcomm ALA, (2) by or for Qualcomm, and (3) based on

[Ala, (2) In the design of the Qualcomm acquired of the Qualcomm acquired of the Qualcomm acquired of the Qualcomm, and (3) based on

1. The Nuvia-Acquired Designs Were Not Developed Under the Licenses Granted in the Oualcomm ALA.

from Nuvia satisfy none of those requirements.

First, the Qualcomm ALA grants Qualcomm a license only to make Architecture Compliant Cores under the terms of the licenses granted in Annex 1 to the Qualcomm ALA. Section B.1.1 grants a license to use the "applicable Arm Technology" delivered by Arm to Qualcomm to design Architecture Compliant Cores. (JTX-0011 § B.1.1.) Annex 1 defines an Architecture Compliant Core as "a microprocessor core developed [1] by or for LICENSEE [2] under the licenses granted in this Annex 1." (JTX-0011 § A.6 (all emphasis added throughout unless otherwise indicated).) Qualcomm's ALA thus grants Qualcomm a license for its employees to perform development work under the licenses granted in Annex 1 of the Qualcomm ALA, not some other ALA. Qualcomm may also, subject to the restrictions set forth in § 2.2 of the Qualcomm ALA,

.1 (JTX-0010 §§ , 2.2; JTX-0011 §§

A.6, B.1.1.) But Qualcomm's ALA grants no rights with respect to CPU code developed by a third party under a different ALA, such as pre-acquisition Nuvia code developed by and for Nuvia under the Nuvia ALA. (See JTX-0010 § TX-0011 §§ A.6, B.1.1; Tr. 585:23-586:15.)

The undisputed evidence at trial established that Nuvia's pre-acquisition CPU code was not developed under the licenses granted in the Qualcomm ALA, but rather under the licenses granted in the Nuvia ALA. (PTX-0103 at 1-2; PTX-0260 at 2; Tr. 380:15-19, 390:7-24, 394:4-395:24, 583:4-584:5, 585:23-586:15, 784:3-10.) Nuvia cofounder Gerard Williams admitted that Nuvia entered into its ALA to develop an architecture compliant core. (Tr. 380:15-19, 390:7-24.) Jonathan Weiser, a Qualcomm attorney involved in negotiation of the Qualcomm ALA, conceded that Nuvia did not have any pre-acquisition rights under the Qualcomm ALA, when Nuvia was a separate company with no legal relationship to Qualcomm. (Tr. 583:4-584:5.) Qualcomm's CEO, Cristiano Amon, similarly admitted that Nuvia needed its separate Nuvia ALA to create the designs developed by Nuvia engineers before the acquisition. (Tr. 784:3-10, 786:9-19.)

2. The Nuvia-Acquired Designs Were Not Developed by or for Qualcomm.

Second, this same evidence established that Nuvia's pre-acquisition code was not developed by Qualcomm or for Qualcomm. (Tr. 585:23-586:15.) The Nuvia-acquired designs thus are not licensed under the Qualcomm ALA, which limits the universe of licensed Architecture Compliant Cores to those "developed by or for" Qualcomm. (JTX-0011 § A.6.) Qualcomm relied

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0010 § 2.2.) Nuvia's development work does not satisfy any of these conditions.

¹ Section 2.2 requires

on allegedly "broad" language in the Qualcomm ALA giving it the right "to design and have designed . . . including all stages of implementation from specification through RTL design to generation of GDSII." (Tr. 927:20-22, 928:5-23; JTX-0011 § B.1.1.) But that language is "subject to Clause 2.2 of the ALA" which

(JTX-0011 § B.1.1; JTX-0010 § 2.2.) The clause merely gives *Qualcomm* the right to design a core using the expressly delineated restrictions set forth in § 2.2 of the Qualcomm ALA. It does not relieve Qualcomm of its obligation to

(JTX-0010

§ TTX-0011 §§ A.6, B.1.1.) The language in §§ B.1.1 & 2.2 thus grants no rights with respect to Nuvia's pre-acquisition code, which was developed by and for Nuvia under the Nuvia ALA, without any direction or input from Qualcomm. (Tr. 585:23-586:15.)

The and "Subsidiaries" terms in the Qualcomm ALA likewise do not confer a license. While the Qualcomm ALA there is no evidence Qualcomm entered into a consistent with the limits § 2.2 imposes. (JTX-0010 §§ 2.2.) Instead, Qualcomm's pre-acquisition attempts to use Nuvia's CPU core designs were rebuffed by Mr. Williams, leading to Qualcomm's subsequent acquisition of Nuvia. (PTX-1197 at 1-4; Tr. 394:4-396:10, 796:7-797:8.) And "Subsidiaries" is limited to a company controlled by Qualcomm, with the license operative "only for the period during which such control exists," thereby excluding pre-acquisition Nuvia. (JTX-0010 § 1.23.)

3. The Qualcomm License Is Limited to That Arm

Third, the Qualcomm ALA grants a license only to

That is clear from the face of the agreement, which					
defines as the technology					
(JTX-0010 §§) This license, by its plain terms, does not					
provide a license to designs like the Nuvia-acquired cores, which were developed using technology					
Arm delivered to Nuvia under a different ALA. (JTX-0010 §					
).) That should be the end of the matter. Code and designs					
Nuvia developed before it had any relationship with Qualcomm could not possibly have been					
developed using .					
If more were needed, however, the Qualcomm ALA disclaims any license to Arm					
technology generally, such as Arm technology created by others or delivered by Arm under another					
ALA. The Qualcomm ALA provides that					

0010 § 2.6.) The technology that Arm delivered to Nuvia under the Nuvia ALA, which Nuvia used to develop its CPU code, is "Arm technology" (rather than the Qualcomm ALA, and thus expressly excluded from the Qualcomm ALA's license by § 2.6.

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Nor does the Qualcomm ALA provide a license merely because Qualcomm did not formally start certain products or designs until after the Nuvia acquisition. By Qualcomm's own admission, it did not begin the CPU designs used in Hamoa, Pakala, Pegasus, and other products from scratch, but instead incorporated pre-acquisition Nuvia code. (Tr. 409:16-21 ("Q. You didn't swap out the RTL that Nuvia had written, right? A. No, because we did not believe that it was required. Q. And Qualcomm then incorporated Nuvia's technology into Qualcomm products; right? A. Yes, Qualcomm used that technology from Nuvia."), 412:9-20, 552:9-20, 705:12-20,

809:1-12; PTX-0400 at 1; PTX-0892 ("do arm know that we are using Phoenix in Hamoa based on our use of the tools?"); PTX-0897 at 1.) Dr. Chen's unrebutted code analysis showed that a substantial portion of the code for these Qualcomm CPUs was copied from the pre-acquisition Nuvia code. (Tr. 536:12-538:5 (comparing Qualcomm CPUs to the Nuvia Phoenix CPU).) The Qualcomm ALA does not provide a license to the code developed by Nuvia prior to the acquisition, regardless of whether the Nuvia-developed code was not yet complete or not fully verified. The license under the Qualcomm ALA does not turn on the state of Nuvia's code, but rather on whether the code was developed by or for Qualcomm using

Because the unambiguous contract language establishes three times over that Qualcomm does not have a license to pre-acquisition Nuvia code, the Court should grant JMOL. At a minimum, however, a new trial is warranted because the jury's verdict is against the great weight of the evidence. *See* Fed. R. Civ. P. 59; *Norman v. Elkin*, 849 F. Supp. 2d 418, 424 (D. Del. 2012).

B. Nuvia Breached the Nuvia ALA (Question 1).

The Court should also grant JMOL that Nuvia breached § 15.1 of the Nuvia ALA. Nuvia does not dispute that Arm terminated the Nuvia ALA, or that upon termination Nuvia must "immediately discontinue any use and distribution of all ARM Technology" and must destroy or return "any ARM Technology or derivatives" in its possession. (JTX-0001 § 15.1.) The only conclusion supported by the record is that Nuvia breached those obligations by not returning or destroying the pre-acquisition code. (JTX-0001 § 15.1; JTX-0009 at 2; Tr. 409:16-21, 410:2-21, 412:9-20, 552:9-20, 705:12-20, 809:1-12; PTX-0400 at 1; PTX-0897 at 1.)

The unambiguous language of the Nuvia ALA identifies an "Architecture Compliant Core[]" as a non-limiting example of a "derivative[]" of "ARM Technology." (JTX-0001 § 1.8.)

Pre-acquisition code developed by Nuvia for the purposes of creating an Architecture Compliant 32767787.

Core is a "derivative" of Arm Technology and the Arm Architecture Reference Manual in the same way as a finished Architecture Compliant Core. (JTX-0001 §§ 1.5, 1.8; DTX-1587.) Yet Nuvia retained that pre-acquisition code and supplied it to Qualcomm for incorporation into Qualcomm designs and products, rather than discontinuing and destroying that code as required under Section 15.1(a) of the Nuvia ALA. (Tr. 409:16-21, 410:2-21, 412:9-20, 552:9-20, 705:12-20, 809:1-12.) That code remains in Qualcomm's products. (Tr. 409:16-21, 426:5-11, 536:12-538:5 (Dr. Chen's unrebutted code analysis).) Nuvia breached as a matter of law.

C. Qualcomm Breached the Nuvia ALA (Question 2).

1. Qualcomm Breached as a Matter of Law.

The Court should also grant JMOL that Qualcomm breached § 15.1 of the Nuvia ALA, for many of the same reasons. Qualcomm assumed the Nuvia ALA for the reasons discussed in Section I.C.3 below. The destruction obligations thus remain the same under § 15.1 regardless of whether the breaching party is Nuvia or Qualcomm. Qualcomm did not comply with those obligations, instead incorporating pre-acquisition Nuvia CPU code into its products. (JTX-0009 at 2; Tr. 409:16-21, 410:2-21, 412:9-20, 552:9-20, 705:12-20, 809:1-12; PTX-0400 at 1; PTX-0897 at 1.) Qualcomm's ALA does not excuse its failure to comply with its return-or-destroy obligations under the Nuvia ALA. For the reasons discussed in Section I.A, the Qualcomm ALA does not grant Qualcomm a license to those materials, which remain subject to an independent return-or-destroy obligation under the Nuvia ALA regardless.

2. The Court Should Grant a New Trial Because the Jury's Erroneous Verdict on Question 3 Likely Infected Its Verdict for Question 2.

If the Court does not grant JMOL, a new trial on Question 2 is necessary. Qualcomm's license defense for Arm's breach claim is inseparable from its flawed argument that it has a license

to the pre-acquisition Nuvia code. Overturning the jury's verdict on Question 3 would thus also require a new trial on Question 2.

Qualcomm repeatedly argued that it could not be found to be in breach of the Nuvia ALA because the Qualcomm ALA provided a license to the pre-acquisition Nuvia code. (Tr. 134:16-135:19, 149:2-3, 153:20-24, 456:23-457:7, 577:16-23, 807:18-808:4, 928:5-23, 933:4-8, 942:11-15, 948:6-949:15.) One of Qualcomm's witnesses, Mr. Weiser, testified that Qualcomm "had [its] own architecture license, a broad architecture license that we felt covered the activities, that the employees and the work of the employees that came over would be covered under the Qualcomm ALA." (Tr. 577:16-23.) Another witness, Mr. Amon, told the jury that the Qualcomm ALA applies to Qualcomm designs, which "may include Nuvia technology." (Tr. 807:18-808:4; *see also id.* 456:23-457:7.) Qualcomm further relied on documents claiming that "Qualcomm already has an ALA and TLA with ARM, [so] there should not be any additional agreements required as a result of the acquisition." (PTX-0242 at 2; *see also* PTX-0234 at 2; PTX-0253 at 1.) Qualcomm also invoked this evidence and its license defense in both its opening statement and its closing argument. (Tr. 134:16-135:19, 149:2-3, 153:20-24, 928:5-23, 933:4-8, 942:11-15, 948:6-949:15.)

Given that Qualcomm's license defense pervaded this case, the jury's erroneous finding that Qualcomm has a license plainly influenced its decision on Arm's breach claim. But where, as here, Qualcomm's license claim and Arm's breach claim are "so interwoven," the license claim cannot be retried without re-trying the breach claim as well. *Gasoline Prods.*, 283 U.S. at 500. This is not a rare case where "it is plain that the error which has crept into one element of the verdict did not *in any way* affect the determination *of any other issue.*" *Pryer v. C.O. 3 Slavic*, 251 F.3d 448, 455 (3d Cir. 2001) (citations omitted). Thus, granting JMOL that Qualcomm does not have a license (Question 3) would also require a re-trial on Arm's breach claim against Qualcomm

(Question 2).

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3. The Court Should Grant a New Trial on Question 2.

The Court should grant a new trial on whether Qualcomm breached the Nuvia ALA for a second reason: a finding that Qualcomm did not assume the Nuvia ALA would be against the great weight of the evidence. Qualcomm's post-acquisition conduct in this case leaves no doubt it assumed Nuvia's obligations under the Nuvia ALA. Any contrary factual finding by the jury "cries out to be overturned." *Williamson v. Consol. Rail Corp.*, 926 F.2d 1344, 1353 (3d Cir. 1991).

Under California law, a party assumes the obligations of a contract when it knowingly accepts (or transfers to itself) the benefits of the contract. Cal. Civ. Code § 1589; see FNBN Rescon I, LLC v. Citrus El Dorado, LLC, 725 F. App'x 448, 451 (9th Cir. 2018) ("Because Rescon is owned by Stearns SPV I, a wholly-owned subsidiary of Stearns, the benefits of Citrus's performance ultimately ran to Stearns."); Melchior v. New Line Prods., 106 Cal. App. 4th 779, 788 (2003) (defendant who "voluntarily accepted the benefit" of an agreement "by law consented to the obligations arising under" the agreement). By accepting and using the Nuvia code developed under the Nuvia ALA in Qualcomm products (Tr. 356:12-21, 401:5-18, 412:9-20, 809:1-12; PTX-0234 at 2; PTX-0212 at 1-2; PTX-0296 at 2), Qualcomm assumed Nuvia's obligations under the Nuvia ALA. See Phila. Indem. Ins. Co. v. SMG Holdings, Inc., 44 Cal. App. 5th 834, 842-44 (2019) (non-party estopped from disclaiming some provisions while accepting benefits of others).

Qualcomm acquired Nuvia with its eyes wide open that it would need to assume the Nuvia ALA to use Nuvia's CPU designs. Qualcomm knew that the Nuvia ALA defined an acquisition to be an assignment of the Nuvia ALA (Tr. 396:23-397:1) and that Arm objected to the transfer of the Nuvia designs to Qualcomm. (PTX-0240 ("[A]ny transfer of designs, rights, or licenses under NUVIA's agreements with Arm to Qualcomm will require and be subject to Arm's prior consent"); PTX-0260 at 2 ("It is our intention for the NUVIA design and derivatives thereof to comply with

ARM's agreement with NUVIA, as it appears uncontested that such designs were created pursuant to those agreements."); PTX-0247.) Qualcomm nevertheless acquired Nuvia and used preacquisition Nuvia code in Qualcomm designs and products, thereby accepting the obligations that ran with that code. (PTX-0212 at 1-2; PTX-0234 at 2; PTX-0296 at 2; Tr. 356:12-21, 357:20-25, 423:19-21, 552:9-20, 809:1-12, 810:12-21.)

Qualcomm also acted as if it had assumed the Nuvia ALA. Qualcomm, not Nuvia, requested consent under § 16.3 of the Nuvia ALA. (Tr. 177:14-21; PTX-0253 at 2.) Qualcomm, rather than Nuvia, negotiated with Arm regarding the transfer of pre-acquisition Nuvia code. (PTX-0268.) Qualcomm sent the false certification of compliance following termination. (JTX-0009 at 1-2.) And Qualcomm's counterclaim in this case alleged that it had the right to enforce the Nuvia ALA. (D.I. 300 ¶¶ 278-281.) Qualcomm and Nuvia were effectively the same entity for purposes of the Nuvia ALA, given Qualcomm's ownership and control of Nuvia. (PTX-0285; Tr. 549:19-550:1, 589:9-591:4, 804:14-20.) What had previously been "NUVIA engineering' are now Qualcomm engineers." (PTX-0285.) Even "officer[s] of Nuvia" now receive a "paycheck [that] comes from Qualcomm," (Tr. 590:12-16; see also Tr. 356:12-21, 401:5-18, 412:9-20, 589:18-591:4, 809:1-12.)

Qualcomm cannot accept the benefits of the Nuvia ALA without also accepting the burdens. California law is clear that "voluntary acceptance of the benefit of a transaction is equivalent to a consent to all the obligations arising from it, so far as the facts are known, or ought to be known, to the person accepting." Cal. Civ. Code § 1589. The obligations of the Nuvia ALA include the duty upon termination (under § 15.1) to destroy the pre-acquisition code that Nuvia developed under the Nuvia ALA. (JTX-0001 § 15.1.) When Qualcomm decided not to comply

with that obligation, it breached the Nuvia ALA. The jury's contrary verdict is against the great weight of the evidence.

II. THE COURT SHOULD GRANT A NEW TRIAL ON ALL THREE QUESTIONS.

If the Court does not grant Arm JMOL, it should order a new trial on all issues. A new trial is required as a matter of right on whether Nuvia breached the Nuvia ALA (Question 1) because the jury deadlocked on that issue. "[A] new trial is required" where "there was a mistrial." *Kutner Buick, Inc. v. Am. Motors Corp.*, 868 F.2d 614, 617 (3d Cir. 1989). The new trial on that single issue necessitates a new trial across the board on all three questions, because the issues in this case are "so interwoven" that they "cannot be submitted to the jury independently" without violating the Seventh Amendment's Reexamination Clause. *Gasoline Prods.*, 283 U.S. at 500.

Given the constitutional stakes, the Third Circuit has adopted a "general presumption against partial new trials." *Elcock*, 233 F.3d at 758. The key question is whether "it clearly appears that the issue to be retried is so distinct and separable from the others that a trial of it alone may be had without injustice." *Id.* (citation omitted). Thus, Nuvia and Qualcomm must show that the three jury questions in this case are *not* "too interwoven to allow a fair determination" in separate trials, *Spence v. Bd. of Educ. of Christina Sch. Dist.*, 806 F.2d 1198, 1202 (3d Cir. 1986), and that this case does not present a "tangled or complex fact situation" that makes it difficult to separate out those three issues. *Vizzini v. Ford Motor Co.*, 569 F.2d 754, 760 (3d Cir. 1977).

Defendants cannot make either showing here. It is hardly "clear[]" that the question whether Nuvia breached § 15.1(a) of the Nuvia ALA is "distinct and separable" from the question whether Qualcomm breached the same provision, or whether the code Qualcomm acquired from Nuvia is licensed under the separate Qualcomm ALA. *Elcock*, 233 F.3d at 758. Resolving those issues in separate trials would instead require the second jury to impermissibly reexamine the same factual issues and make new findings on issues the first jury considered. *See Gasoline Prods.*, 283

U.S. at 499-501. To avoid that constitutional problem, the Court should follow "[t]he general practice after a mistrial" of ordering "a full retrial of all issues in the case." *Drumgold v. Callahan*, 707 F.3d 28, 46 (1st Cir. 2013) (affirming full retrial where first jury resolved some issues but hung on others); *Opal Labs Inc. v. Sprinklr, Inc.*, No. 3:18-cv-01192, 2022 WL 526167, at *1 (D. Or. Jan. 7, 2022) (mistrial as to breach and fraud claims demanded new trial as to other breach claims because "partial retrial on liability for certain claims and damages presents a significant risk of jury confusion, uncertainty, and inconsistent verdicts").

A. Questions 1 and 2 Are Not Distinct and Separable Issues.

Here, "[t]here [is] no conceivable fashion by which a second jury could fairly evaluate" whether Nuvia breached "without also fully appreciating" the facts that give rise to Arm's breach claim against Qualcomm. *Pryer*, 251 F.3d at 458. The predicate facts for Arm's breach claim against Qualcomm are not merely intertwined with, but are largely the same as, those that underlie Arm's claim against Nuvia. Both claims arise from the same provision in the same contract. The jury was instructed to apply the same elements for both questions against Nuvia and Qualcomm. (D.I. 568, Instr. 3.3.) Both juries would need to decide the scope and meaning of § 15.1, including whether and why Nuvia code is a "derivative" of "ARM Technology," and how much of the preacquisition Nuvia code Qualcomm reused. (JTX-0001 § 15.1.)

The second jury, moreover, will consider the same facts as the first jury: the same preacquisition Nuvia technology, the same pre-acquisition course of conduct, the same corporate acquisition, the same post-acquisition communications, the same transfer of technology, the same witnesses, and the same reuse by Defendants of the same code in the same post-acquisition products. (PTX-0234 at 2; PTX-0240; PTX-0247; PTX-0253 at 1-2; PTX-0260 at 2; PTX-0268; JTX-0009; Tr. 172:8-173:7, 177:14-21, 180:20-181:7, 216:14-23, 226:21-24, 390:7-24, 394:4-395:24, 401:5-18, 590:25-591:7, 409:16-21, 410:2-21, 412:9-20, 552:9-20, 784:3-10, 809:1-12.)

The "tangled [and] complex fact[ual] situation" in this case, *Pryer*, 251 F.3d at 455 (citations omitted), would necessarily require introducing evidence relating to Qualcomm's conduct at a new trial addressing Nuvia's breach, improperly allowing a second jury to "assess[] the same evidence" the first jury considered and to second-guess the first jury's factual findings. *See Payton v. Abbott Labs*, 780 F.2d 147, 154 (1st Cir. 1985); *see also Colonial Leasing of New England, Inc. v. Logistics Control Int'l*, 770 F.2d 479, 481 (5th Cir. 1985).

Courts consistently grant new trials on related issues where, as here, there is overlapping evidence or proof. See, e.g., Am. Home Assur. Co. v. Sunshine Supermarket, Inc., 753 F.2d 321, 329 (3d Cir. 1985) (new trial on multiple claims and defenses required where issues relevant to both); Encompass Off. Sols., Inc. v. La. Health Serv. & Indem. Co., 919 F.3d 266, 277 (5th Cir. 2019) (new trial on tort and contract claims ordered in action against insurer because breach of contract was basis for tort claims); Witco Chem. Corp. v. Peachtree Doors, Inc., 787 F.2d 1545, 1549 (Fed. Cir. 1986) (ordering new trial on all issues where patent infringement arguments were "indistinguishably woven with the factual underpinnings of the validity and enforceability determinations and the subject matter of the contract"); Colonial Leasing, 770 F.2d at 481 (common questions required new trial on multiple issues); Nissho-Iwai Co. v. Occidental Crude Sales, 729 F.2d 1530, 1539 (5th Cir. 1984) (partial retrial limited to fraud claim denied where fraud claim "required an understanding of the contract claim").

Here, the only distinction between the two breach claims is the defendant. But that distinction is illusory. Following the announcement of the acquisition, and long before the termination obligations that form the basis for the breach of § 15.1 arose, Nuvia and Qualcomm stopped acting independently. (PTX-0285; PTX-0296 at 2; Tr. 400:13-15, 588:19-591:17.) Instead, Qualcomm effectively merged all of Nuvia, including its technology and personnel, into

Qualcomm's own operations and development work nearly a year before the termination obligations under the Nuvia ALA arose. (PTX-0285; PTX-0296 at 2; Tr. 400:13-15, 590:22-591:4.) As discussed above, Qualcomm thereafter used the pre-acquisition code Nuvia had developed in Qualcomm designs and products, continuing to do so even after Arm terminated the Nuvia ALA.

Qualcomm's conduct thus is "interwoven" with Nuvia's breach. *Gasoline Prods.*, 283 U.S. at 500. The conduct that establishes a breach of § 15.1 took place nearly a year after Qualcomm's acquisition of Nuvia, and was directed by Qualcomm, through Qualcomm employees, including former Nuvia personnel. (*See, e.g.*, JTX-0009 at 1-2.) This conduct includes, but is not limited to, the response to Arm's termination of the Nuvia ALA, delivery of Defendants' certification, the alleged swap-out, the response to Arm's pre-suit correspondence, Qualcomm's continued use of pre-acquisition Nuvia code, and the defense of this claim. (Tr. 226:4-20, 404:17-23, 409:16-21; PTX-0234 at 2; PTX-0240; PTX-0260 at 2; PTX-0268; JTX-0009 at 1-2.)

A new jury on Question 1 could not ignore Qualcomm's role in Nuvia's breach and look solely to Nuvia's conduct. There is no new instruction to the jury or explanation of the prior verdict that could separate Qualcomm and Nuvia's conduct after the acquisition. Qualcomm negotiated with Arm in 2021 and 2022 (PTX-0234 at 2; PTX-0240; PTX-0260 at 2; PTX-0268; Tr. 226:4-20); Nuvia's employees, work product, code, and designs were transferred to Qualcomm (PTX-0296 at 2; Tr. 590:25-591:7); and the response to the obligation to stop use of derivatives and embodiments of Arm Technology under § 15.1(a) was overseen by Qualcomm and implicated Qualcomm's products. (JTX-0001 § 15.1; Tr. 410:14-21, 412:9-20, 809:1-12.)

This case does not arise from the independent conduct of independent parties acting at different times, or with respect to different aspects of distinct chronologies. It is instead like other

cases in which courts have required claims against different defendants to be retried together, based on the existence of common factual issues. *See, e.g., Williams v. Rene,* 72 F.3d 1096, 1101 (3d Cir. 1995) (new trial "must extend" to both defendant-employee and defendant-employer in auto accident case); *Williams v. Slade,* 431 F.2d 605, 609 (5th Cir. 1970) (rejecting partial new trial given the interrelated nature of the two defendants' potential liability); *Cont'l Cas. Co. v. United States,* 167 F.2d 107, 109 (9th Cir. 1948) (new trial for a surety required new trial for surety's principals as any new trial for surety "would be on grounds that in justice would require a similar relief for" individuals). Although Nuvia separately entered into the Nuvia ALA, and separately developed pre-acquisition code under the Nuvia ALA, the separation between Nuvia and Qualcomm ceased with Qualcomm's acquisition. (PTX-0285; PTX-0296 at 2; Tr. 400:13-15, 590:2-16, 590:22-591:4.) The breach of § 15.1—whether for purposes of Arm's claim against Nuvia or against Qualcomm—arises from the joint activities of Nuvia and Qualcomm, and the relevant conduct is not "distinct and separable." *Gasoline Prods.*, 283 U.S. at 500.

Indeed, the overlapping factual issues pose a real risk of inconsistent verdicts. As one example, the two juries may have different views about what § 15.1 requires or to what it applies. As another example, a finding by the second jury that Nuvia breached would negate Qualcomm's defense to breach based on purportedly "swap[ping] out" certain Arm materials under the Nuvia Technology License Agreement, potentially contradicting the original verdict. (Tr. 457:16-18.) Worse still, a second jury may conclude that Qualcomm's assumption of Nuvia's obligations establishes that Qualcomm, rather than Nuvia, breached § 15.1, contrary to the original verdict. The same jury needs to decide both breach claims to avoid these types of conflicts.

B. Whether Qualcomm Is Licensed (Question 3) Is Not Distinct and Separable from Whether Nuvia Breached (Question 1).

Question 3 is equally interwoven with the facts that form the basis for Questions 1 and 2.² Defendants relied on Qualcomm's purported license to the Nuvia-acquired code as a defense to both breach claims in its pre-trial filings and correspondence. (*See* D.I. 529 at 1; PTX-0234 at 2; PTX-0242 at 2.) In those filings, Defendants described their declaratory judgment counterclaim on the Qualcomm ALA license (Question 3) as an "inverted lawsuit" of Arm's breach-of-contract claims against *both* Defendants. (D.I. 529 at 1.) Defendants adhered to that position at trial, where they relied on witness testimony and documents to support their position that the Qualcomm ALA license permits Qualcomm to use the Nuvia-acquired code regardless of what the Nuvia ALA says. (*See, e.g.*, Tr. 456:20-457:7, 577:16-23, 807:18-808:4; PTX-0242 at 2; PTX-0234 at 2; PTX-0253 at 1.) Defendants pulled this evidence together in closing to argue that the Qualcomm ALA provided a defense to the breach claims against *both* Nuvia and Qualcomm. (*See* Tr. 928:5-23, 942:11-15, 948:6-949:15; *see also id.* at 134:16-135:19, 149:2-3, 153:20-24.) The license question presented by Question 3 pervaded Qualcomm's defense as to Questions 1 and 2 at trial.

Defendants cannot run away from the intertwined nature of the license and breach issues now. But were there any doubt those claims are closely-related, the record unambiguously establishes those issues are inseparable. Whether Qualcomm has a license under the Qualcomm ALA implicates the same pre-acquisition Nuvia code as Arm's breach claim against Nuvia and requires a similar deep dive into the facts and course of conduct among Arm, Nuvia, and Qualcomm as Arm's breach claim. Resolving Qualcomm's license defense and Arm's breach claims thus requires drawing overlapping factual findings regarding (1) Nuvia's development of the pre-acquisition code, (2) Qualcomm's use of that pre-acquisition Nuvia code, and (3) the

² Questions 2 and 3 are inextricably intertwined for the reasons discussed in Section I.C.2. That is another reason why a new trial on Questions 1 and 2 requires a new trial on Question 3.

parties' communications over whether that use was licensed under the Qualcomm ALA. (Tr. 404:2-5, 409:19-21, 412:9-20, 809:1-12; PTX-0234 at 2; PTX-0240; PTX-0260 at 2; PTX-0268.)

If more were needed, a finding that Nuvia breached the Nuvia ALA would call into question a verdict that Qualcomm has a license to the Nuvia-acquired code under the Qualcomm ALA. Qualcomm has no viable theory for how it could have a license to code Nuvia shared with Qualcomm in breach of the Nuvia ALA and that Nuvia was contractually obligated to destroy once Arm terminated that agreement. (*See* JTX-0001 §§ 1.8, 3.1, 15.1(a); Tr. 394:11-395:24, 591:3-4.) For that reason alone, the license and breach issues are inseparable.

Qualcomm ultimately did not bring a claim seeking a declaration regarding the scope of its license rights under the Qualcomm ALA in the abstract. (D.I. 12; D.I. 300.) Instead, Qualcomm specifically requested a declaration regarding its right under the Qualcomm ALA with respect to specific technology: the pre-acquisition Nuvia code and designs that are also the subject of Arm's breach claims against Nuvia (Question 1) and Qualcomm (Question 2). (D.I. 12 ¶ 246; D.I. 300 ¶ 275.) The interwoven nature of the issues is reflected in the language of the verdict form, which refers to "designs acquired in the Nuvia acquisition." (D.I. 572.) Those designs are embodied in the code that is subject to the restrictions of § 15.1—the contractual provision at the center of Arm's breach claims. These interwoven issues, which turn on overlapping factual and contractual questions, must be resolved by the same jury in a single trial. If the Court nonetheless concludes that either Question 2 or Question 3 are distinct and separable from Question 1, certification that the partial judgment on the separate question(s) is a final judgment under Rule 54(b) is appropriate.

CONCLUSION

For the foregoing reasons, the Court should grant Arm JMOL, or at a minimum, grant a new trial on all issues.

Dated: January 17, 2025

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EXHIBIT 44

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

ARM LTD.,)
Plaintiff,)
v.) C.A. No. 22-1146 (MN)
QUALCOMM INC., QUALCOMM TECHNOLOGIES, INC. and NUVIA, INC.,)))
Defendants)

OPENING BRIEF IN SUPPORT OF DEFENDANT NUVIA, INC.'S RENEWED MOTIONS FOR JUDGMENT AS A MATTER OF LAW

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TABLE OF CONTENTS

			Page			
I.	NATURE AND STAGE OF THE PROCEEDING					
II.	SUMMARY OF ARGUMENT					
III.	statement of facts					
IV.	LEGAL STANDARD					
V.	ARGUMENT					
	A.		resented No Evidence That Nuvia's Alleged Breach d Any Harm4			
		1.	Unlicensed Products			
		2.	Royalties6			
	B.	Nuvia	Did Not Breach Section 15.1(a) of the Nuvia ALA			
		1.	Nuvia's RTL Was "Nuvia Technology" Not Subject to Section 15.1(a) 8			
		2.	The Nuvia RTL Was Not a Derivative of Any ARM Technology			
			a. The Nuvia ALA Architecture Specifications Listed in Annex 1 Encompass Only Confidential Architecture Extensions			
			b. Arm's Derivative Claims Fail Due to Overbreadth			
		3.	The Nuvia RTL Is Not a Derivative of the Arm Architecture Reference Manual			
		4.	Only Architecture Compliant Cores that Were "Recast, Transformed or Adapted" from ARM Technology Are Derivatives Subject to Section 15.1(a)			
VI.	CONO	CLUSIC)N			

TABLE OF AUTHORITIES

Cases	Page(s)
Aguilera v. Pirelli Armstrong Tire Corp., 223 F.3d 1010 (9th Cir. 2000)	4
Ballard v. MacCallum, 101 P.2d 692 (Cal. 1940)	9
Behnke v. State Farm Gen. Ins. Co., 127 Cal. Rptr. 3d 372 (Ct. App. 2011)	4
Blattman v. Siebel, Civ. No. 15-530, 2020 WL 475413 (D. Del. Jan. 29, 2020)	6
Dam Things from Denmark v. Russ Berrie & Co., 290 F.3d 548 (3d Cir. 2002)	15
Oracle Int'l Corp. v. Rimini St., Inc., 123 F.4th 986 (9th Cir. 2024)	15
Rodriquez v. Se. Pa. Transp. Auth., 119 F.4th 296 (3d Cir. 2024)	3
St. Paul Fire & Marine Ins. Co. v. Am. Dynasty Surplus Lines Ins. Co., 124 Cal. Rptr. 2d 818 (Ct. App. 2002)	4
Tanksley v. Daniels, 902 F.3d 165 (3d Cir. 2018)	17
Ticor Title Ins. Co. v. Rancho Santa Fe Ass'n, 177 Cal. App. 3d 726 (1986)	13
Unicom Sys., Inc. v. Farmers Grp., Inc., Civ. No. 04-4604, 2007 WL 9705875 (C.D. Cal. June 12, 2007)	10
Universal Athletic Sales Co. v. Salkeld, 511 F.2d 904 (3d Cir. 1975)	15
Wilkison v. Wiederkehr, 124 Cal. Rptr. 2d 631 (Ct. App. 2002)	6
Windsor Secs., Inc. v. Hartford Life Ins. Co., 986 F.2d 655 (3d Cir. 1993)	6
Wolf v. Walt Disney Pictures & Television, 76 Cal. Rptr. 3d 585 (Ct. App. 2008)	

Statutes

17 U.S.C. § 101 ("Copyright Act")	14, 15, 16, 18
Cal. Civ. Code § 1442	9
Cal. Civ. Code § 1636, 1638	16
Cal. Civ. Code § 1638	16
Rules	
Fed. R. Civ. P. 50(b)	4

I. NATURE AND STAGE OF THE PROCEEDING

The Court held a combined jury and bench trial from December 13 to 20, 2024. The jury returned a verdict in favor of defendants on two of three questions on the verdict form. D.I. 572. The jury found that defendants Qualcomm Inc. and Qualcomm Technologies, Inc. (together, "Qualcomm") did not breach Section 15.1(a) of the Architecture License Agreement between plaintiff Arm Ltd. and defendant Nuvia, Inc. (the "Nuvia ALA"). The jury further found that Qualcomm's central processing units that include designs acquired in its acquisition of Nuvia are licensed under the Architecture License Agreement between Arm and Qualcomm (the "Qualcomm ALA"). *Id.* The jury failed to reach a unanimous verdict on the question whether Nuvia breached Section 15.1(a) of the Nuvia ALA. *Id.* The Court accepted the partial verdict on the two questions resolved by the jury and discharged the jury. Trial Tr. (Tr.) 1016:17–1017:2, 1020:16–1021:2.

II. SUMMARY OF ARGUMENT

In an effort to obstruct Qualcomm's development of innovative, high-performance CPUs, Arm brought this action alleging breach of the Nuvia ALA and demanding that Qualcomm destroy all of its products that incorporated designs it obtained after acquiring Nuvia. That effort failed. The jury unanimously concluded that Qualcomm did not breach Section 15.1(a) of the Nuvia ALA and that Qualcomm's products based on Nuvia designs are licensed under Qualcomm's own ALA.

The jury did not reach a verdict on Arm's claim against Nuvia for breach of Section 15.1(a) of the Nuvia ALA. Judgment as a matter of law is now warranted on that claim for two reasons.

1. Arm presented no evidence that Nuvia's alleged breach caused Arm to suffer any cognizable harm. To prevail on its contract claims, Arm needed to prove that the defendants' actions caused it to suffer harm. But to avoid acknowledging that it had an adequate remedy at law—which would have foreclosed its demand for specific performance—Arm forswore past damages. Instead, Arm argued that it was harmed by having "unlicensed" products "in the market"

or because it supposedly could have obtained greater royalties. Both of those theories are insufficient as a matter of law.

With respect to unlicensed products: Arm did not present any non-speculative evidence that anyone in the market perceived Qualcomm's products to be unlicensed, much less that they did so because of Nuvia's alleged breach. The only evidence presented at trial showed record growth for Arm's licensing business after Qualcomm's acquisition of Nuvia. And Arm's speculation about such harm made no sense. The evidence did not show that the market perceived Qualcomm to be offering "unlicensed products" in the face of Qualcomm's consistent position that its products were licensed. The products at issue here were also being sold by Qualcomm, which acquired an in-development design from Nuvia almost a year before Arm asked Nuvia to destroy it, and there was no evidence at trial that the market would consider a breach of the Nuvia ALA by Nuvia as meaning that Qualcomm's products were not licensed.

Arm's theory concerning royalties fares no better. The Court properly precluded Arm from asserting that theory, because Arm intentionally avoided pursuing it during pretrial proceedings in order to ensure the continued viability of its request for specific performance. In any event, Arm did not present any evidence about the royalties it supposedly could have received in the absence of a breach by Nuvia or that such royalties would have differed from what Qualcomm is already paying to Arm.

2. Nuvia is also entitled to judgment as a matter of law because the evidence at trial showed that no reasonable jury could conclude that Nuvia breached Section 15.1(a) of the Nuvia ALA. Arm did not prove that Nuvia's design work (namely, its RTL) contained "ARM Technology" or "derivatives" subject to destruction under Section 15.1(a). As even Arm's own expert agreed, Nuvia's RTL was "Nuvia Technology" and thus *Nuvia*'s "Confidential

Information" under the Nuvia ALA. It was thus not ARM Technology or a derivative subject to Section 15.1(a). And even if Nuvia Technology were subject to Section 15.1(a), the Nuvia RTL did not contain any ARM Technology at the time of termination of the Nuvia ALA.

Arm's primary theory at trial was that the publicly available Arm Architecture Reference Manual (the "Arm ARM") constituted ARM Technology and that the entire Nuvia RTL codebase was a derivative of that document. But under the plain language of the contract, "ARM Technology" does not include the Arm ARM. The only item of actual ARM Technology that Arm's experts identified at trial—confidential architecture extensions—was never implemented in the RTL.

In any event, even if the Arm ARM did constitute ARM Technology under the Nuvia ALA, the only portions present in Nuvia's RTL—opcodes and register definitions—were wholly regenerated by Qualcomm under the Qualcomm ALA. Accordingly, at the time of termination, Nuvia's designs contained no ARM Technology delivered under the Nuvia ALA. Arm was thus left to fall back on sweeping theories that any product that relied on the Arm ARM in development or was designed to be compliant with the Arm architecture is a "derivative" subject to Section 15.1(a). That position is based not on the language of the Nuvia ALA but instead on an improper interpretation of the contract of breathtaking scope by Arm's technical expert.

III. STATEMENT OF FACTS

The relevant facts are set forth in the Argument section, as appropriate.

IV. LEGAL STANDARD

Judgment as a matter of law is appropriate where, when viewing the evidence "in the light most favorable to the non-moving party," the record lacks the "minimum quantum of evidence from which a jury might reasonably afford relief"—including when a plaintiff presents "no evidence" supporting one of the "elements required" to prove its claim. *Rodriquez* v. *Se. Pa.*

Transp. Auth., 119 F.4th 296, 298–99 (3d Cir. 2024); see Fed. R. Civ. P. 50(b).

V. ARGUMENT

A. Arm Presented No Evidence That Nuvia's Alleged Breach Caused Any Harm.

As required under California law and reflected in an uncontested jury instruction, Arm was required to prove that Nuvia's alleged breach of Section 15.1(a) of the Nuvia ALA caused it harm. D.I. 568 at 6; Tr. 885:8–25; e.g., Behnke v. State Farm Gen. Ins. Co., 127 Cal. Rptr. 3d 372, 391 (Ct. App. 2011); St. Paul Fire & Marine Ins. Co. v. Am. Dynasty Surplus Lines Ins. Co., 124 Cal. Rptr. 2d 818, 834 (Ct. App. 2002). Arm was required to identify "appreciable and actual damage" from the breach; claims of "speculative harm" are insufficient. Aguilera v. Pirelli Armstrong Tire Corp., 223 F.3d 1010, 1015 (9th Cir. 2000) (citation omitted).

At trial, Arm did not show that Nuvia's alleged failure to stop using and destroy microarchitecture RTL it developed caused any tangible harm to Arm, whether in the form of lost customers or business opportunities. None of Arm's three testifying executives identified a single lost customer, a single lost business opportunity, or even a single customer complaint arising from Nuvia's alleged breach of the Nuvia ALA. To the contrary, Arm's CEO confirmed that, as of December 2023—nearly two years after Arm terminated the Nuvia ALA, and after Qualcomm had already begun marketing the products at issue—Arm had not suffered any concrete harm. Tr. 278:16–19, 279:10–280:7 (Haas). The unrebutted trial evidence showed that Arm posted record licensing and royalty revenues after terminating the Nuvia ALA. Tr. 281:7–288:23 (Haas); DTX-496, DTX-791, DTX-1495. Arm even proclaimed that it has sold more than 300 billion Arm-compliant chips, many billions of which are Qualcomm Snapdragon chips. Tr. 198:18–199:21 (Abbey).

In the face of that evidence, Arm attempted to prove causation of harm in two ways. Tr. 100:19–101:7. *First*, Arm attempted to show that it was harmed because "unlicensed technology based on a Nuvia design is now in the market." Tr. 278:25–279:1 (Haas); *see* Tr. 100:21–25; Tr. 279:2–9, 280:23–281:1 (Haas); Tr. 850:25–851:1. *Second*, Arm attempted to show that it received lower royalty payments than it otherwise would have but for the breach. Tr. 850:21–851:1. Both of those positions fail as a matter of law.

1. Unlicensed Products.

Arm's attempt to demonstrate causation and harm by the presence of "unlicensed" products in the market fails for multiple independent reasons. To begin with, Arm offered no evidence that any of its customers considered Qualcomm products to be unlicensed. Instead, the evidence showed that Qualcomm consistently maintained that the products at issue were fully covered by Qualcomm's own licenses. E.g., D.I. 300 ¶¶ 145, 220.

Qualcomm, not Nuvia, was also the entity selling the products at issue here. There was no evidence at trial that the market would consider a breach by *Nuvia* of Section 15.1(a) of the Nuvia ALA to mean that Qualcomm's products were not licensed. Arm presented no evidence from its customers or anyone else that they somehow believed that Qualcomm's products were "unlicensed" because of a breach of the Nuvia ALA.¹

To the extent Arm is asserting that the mere presence of unlicensed products in the market causes harm, Arm is incorrect. The only basis Arm has for saying that the products are unlicensed is that defendants allegedly did not comply with their contracts. But breach and harm are distinct elements of a cause of action for breach of contract, and allowing Arm to show harm merely by pointing to a supposed breach would render the harm element meaningless. Absent any proof of

¹ The jury also found Qualcomm's products to be licensed. D.I. 572.

actual harm, a jury could have found that Qualcomm's products harmed Arm only through speculation, which cannot sustain a claim. *See Windsor Secs., Inc.* v. *Hartford Life Ins. Co.*, 986 F.2d 655, 668–69 (3d Cir. 1993); *Blattman* v. *Siebel*, Civ. No. 15-530, 2020 WL 475413, at *19 (D. Del. Jan. 29, 2020).

2. Royalties.

Arm's theory that Nuvia's alleged breach of Section 15.1(a) affected the royalties Qualcomm paid Arm is similarly insufficient as a matter of law.

First, the Court properly precluded Arm from relying on that theory. If Arm wanted to obtain a higher royalty rate, it could have sued for money damages. Instead, Arm disclaimed any damages, declined to produce any damages calculation in discovery, and refused to produce unredacted third-party ALA agreements showing royalty rates paid by those parties. Mar. 7, 2024 Hr'g Tr. 34:24–36:21, 60:8–61:1; Nov. 20, 2024 Pretrial Conf. Tr. 38:8–9; Tr. 98:16–99:1, 101:2–3. That was a strategic decision by Arm: the availability of damages is fatal to the specific-performance remedy Arm sought. See Wilkison v. Wiederkehr, 124 Cal. Rptr. 2d 631, 640 (Ct. App. 2002). This Court precluded Arm from arguing that it satisfied the harm element based on differences in royalty rates under the Qualcomm and Nuvia ALAs "unless and until they show [the Court] that that was something that was raised in discovery." Tr. 102:1–7. Arm did not do so; it cannot now argue a theory of harm it deliberately disavowed.

Second, the "lost royalties" argument was not substantiated by evidence. At trial, Arm did not present any evidence of actual lost royalties. Arm presumes that, if Nuvia had destroyed its RTL after termination of the Nuvia ALA, Qualcomm would have agreed to pay Arm higher rates under the Nuvia ALA. But Arm presented no evidence supporting that premise. The evidence

and testimony at trial provided no basis to find that Nuvia's destruction or retention of any RTL in its possession had any bearing on the royalty rates Qualcomm paid Arm.

B. Nuvia Did Not Breach Section 15.1(a) of the Nuvia ALA.

Section 15.1(a) of the Nuvia ALA states that, upon termination of the agreement by Arm under Section 14.2, Nuvia must (1) "immediately discontinue any use and distribution of all ARM Technology, ARM Confidential Information and any products embodying such technology or information" and (2) at Arm's request, "either destroy or return to ARM any ARM Confidential Information, including any copies thereof in its possession and any ARM Technology or derivatives (including any translation, modification, compilation, abridgement or other form in which the ARM Technology has been recast, transformed or adapted) thereof in its possession." JTX-1 § 15.1(a). Arm's theory of breach at trial was that Nuvia violated Section 15.1(a) by failing to stop using and destroy its in-development RTL. Tr. 893:24–897:17 (plaintiff's closing). Any obligations Nuvia had under Section 15.1 did not exist until March 1, 2022, the date of termination, and approximately one year after Qualcomm acquired Nuvia, hired former Nuvia employees, and began progressing Nuvia-based designs under its own ALA. Tr. 423:19–21, 456:14–457:7 (Williams); Tr. 577:16–23 (Weiser); DTX-1196.

Nuvia's RTL constituted "Nuvia Technology"—not ARM Technology or ARM Confidential Information—under the Nuvia ALA. It was thus not subject to Section 15.1(a). In addition, at the time of termination of the Nuvia ALA, there was no ARM Technology delivered under the Nuvia ALA in Qualcomm products. Arm presented no evidence disputing that the Qualcomm products at issue at trial were conceived of and began at Qualcomm, not Nuvia, nor did it challenge the evidence showing that Qualcomm regenerated the only reflection of the Arm ARM purportedly identified in Nuvia's functional code at trial. The record evidence thus points

to only one reasonable conclusion: that Nuvia's RTL was not subject to the obligations of Section 15.1(a).

1. Nuvia's RTL Was "Nuvia Technology" Not Subject to Section 15.1(a).

The Nuvia ALA draws a clear distinction between technology developed by Nuvia and technology developed by Arm. The agreement defines "Nuvia Technology" as "the technology developed by LICENSEE" (i.e., Nuvia), and it defines "ARM Technology" to include specific, identified deliverables Arm was required to supply to Nuvia. JTX-1 § 1.27; JTX-5 § 2, cl. A.10. The agreement then distinguishes between "Nuvia Technology" and "ARM Technology" with respect to the definition of "Confidential Information." JTX-1 § 1.8. In particular, that definition treats each party's respective Technology and "derivatives" of that Technology as the party's respective Confidential Information. *Id.* The Nuvia ALA's termination provisions in Section 15.1 then reflect those distinctions by imposing reciprocal obligations on each party to "immediately discontinue any use" of the other's Technology and "either [to] destroy or return" the other party's Confidential Information, including "derivatives" of the party's Technology. *Id.* § 15.1(a) & (b).

Nuvia's RTL was Nuvia Technology, not ARM Technology, because it was "technology developed by" Nuvia. JTX-1 § 1.27. Witnesses from both parties, including Arm's expert, agreed. Tr. 186:6 (Abbey); Tr. 307:24–308:3 (Haas); Tr. 412:15–16, 444:15–24 (Williams); Tr. 542:13–19, 543:14–21 (Chen); Tr. 664:13–20 (Annavaram); Tr. 768:2–5 (Amon). And because the Nuvia RTL constitutes Nuvia Technology, it also constitutes Nuvia Confidential Information, including for purposes of Section 15.1. JTX-1 §§ 1.8(ii), 15.1. The RTL is thus not ARM Technology or ARM Confidential Information, and Section 15.1(a) does not apply to it. The RTL is subject to Section 15.1(b), which imposes obligations on Arm, not Nuvia. *Id.* § 15.1(b).

The testimony at trial supports Nuvia's interpretation. Gerard Williams testified that, despite Arm's initial position that the Nuvia ALA was a one-way license, Nuvia bargained for the

distinction between Nuvia Technology and ARM Technology with the "intent to protect all of the technology that Nuvia created," including Nuvia microprocessors and other intellectual property, to ensure "that there would be no debate about whose [technology] it was." Tr. 432:12–437:3; DTX-1095 at 1 (noting that protections for Nuvia Technology were intended to apply to Section 15); *id.* at 5, 7 (comment bubbles from Arm). Will Abbey's testimony was consistent with Mr. Williams's: Mr. Abbey testified that "Nuvia Technology" was included in the contract so that Nuvia's intellectual property would not "end up into Arm's standard products and be distributed as part of [Arm's] standard TLA products." Tr. 164:13–25. Because "there is no material conflict in the extrinsic evidence," the Court may interpret the contract as a matter of law, *Wolf* v. *Walt Disney Pictures & Television*, 76 Cal. Rptr. 3d 585, 602–04 (Ct. App. 2008), and recognize that the Nuvia RTL is Nuvia Technology.²

California's policy against forfeitures further confirms the conclusion that Nuvia's RTL was not subject to destruction under Section 15.1(a). Under California law, a "condition involving a forfeiture must be strictly interpreted against the party for whose benefit it is created." Cal. Civ. Code § 1442; *Ballard* v. *MacCallum*, 101 P.2d 692, 695 (Cal. 1940). Arm interprets Section 15.1(a) to require forfeiture of the Nuvia RTL, technology Nuvia created, owned, and over which Nuvia has express contractual rights. Arm had nothing to do with creating or developing it. Tr. 444:19–24, 454:5–8 (Williams); Tr. 542:16–19 (Chen); Tr. 597:13–598:5 (Grisenthwaite). To the extent any ambiguity is present, Section 15.1(a) must be construed to avoid any such forfeiture.

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² The Nuvia RTL was also never located at (or even accessible to) Arm and could thus not have been "returned" there. Arm's Chief Architect, Richard Grisenthwaite, testified that it would have been "extraordinarily unusual" for a licensee to send its RTL to Arm because licensees "regard that RTL as embodying their proprietary know how, secret sauce." Tr. 597:13–598:2. Mr. Grisenthwaite could not recall a single instance of a licensee ever providing its RTL to Arm, *id.*, and Mr. Williams confirmed that Nuvia shared no code with Arm, Tr. 453:20–454:4.

See Unicom Sys., Inc. v. Farmers Grp., Inc., Civ. No. 04-4604, 2007 WL 9705875, at *13 (C.D. Cal. June 12, 2007) (interpreting termination provision of software license to avoid forfeiture of licensee's rights).

2. The Nuvia RTL Was Not a Derivative of Any ARM Technology.

Aside from constituting "Nuvia Technology" not subject to Section 15.1(a) in the first instance, the plain language of the Nuvia ALA demonstrates that the Nuvia RTL was not a derivative of "ARM Technology." Arm's position at trial, and the testimony of its expert Dr. Colwell, was that Nuvia Technology (as well as the microarchitecture in 250 billion CPUs worldwide, including in 99% of smartphones) was all derivative of the publicly available Arm ARM. Tr. 510:22–511:21. That argument lacks merit for numerous reasons.

a. The Nuvia ALA Architecture Specifications Listed in Annex 1 Encompass Only Confidential Architecture Extensions.

The Nuvia ALA does not permit Arm to claim rights against the Nuvia RTL based on the publicly available Arm ARM. "ARM Technology" is defined in Annex 1 as "any or all, as the context admits, of the technology identified in Section 1 of this Annex 1, and any Updates thereto delivered by ARM to LICENSEE provided that such technology is Included Technology." JTX-5 § 2, cl. A.10. As defendants explained on summary judgment (D.I. 391 at 16–19), the term "ARM Technology" is limited to the five deliverables listed in Part A of Section 1 of Annex 1 of the Nuvia ALA. The items listed in Parts B–D of Section 1 of Annex 1—the Architecture Compliance Kit, the ETM Trace Checker, and the Crypto Extension, JTX-5 § 1, pt. A—do not constitute "ARM Technology," D.I. 391 at 17–19, and in any event were not used by Nuvia, Tr. 452:9–16 (Williams).

At trial, Arm did not attempt to prove that the Nuvia RTL was a derivative of the items listed in Parts B, C, and D of Section 1. Instead, Arm focused entirely on one item listed in Part

A: the "ARMv8-A Architecture – Specifications," also referred to by the witnesses at trial as "extensions." Tr. 501:1–502:6 (Colwell); Tr. 546:6–16 (Chen); PTX-165 (the 2020 Specifications). And those Specifications, as defined in the contract, constitute ARM Technology under the Nuvia ALA but do not include the Arm ARM.³

The contract provides facial support for that conclusion. The Arm ARM is a public document available for download from Arm's website. *E.g.*, Tr. 123:15–16 (Arm opening); Tr. 370:22–371:4 (Williams); Tr. 597:4–9 (Grisenthwaite); PTX-651 at 1. Yet Annex 1 lists the "ARMv8-A Architecture – Specifications" as being "Confidential except disclosure permitted to 'Designers' in accordance with Clause 3 of the ALA." JTX-5 § 1. The Specifications are thus distinct from the Arm ARM in that the former are confidential and the latter is not. The "ArmV8-Architecture Reference Manual" is also a defined term in Annex 1 and is defined not as the Arm ARM but instead as "the documentation identified in Section 1 Subsection 1 Part A of this Annex 1." JTX-5 § 2, cl. A.8. Part A does not list the ArmV8-Architecture Reference Manual. *Id.*

The trial record further demonstrates that the Specifications listed in Part A of Annex 1 refer to unreleased confidential extensions to the Arm Architecture, not the publicly available Arm ARM. Vivek Agrawal, a senior principal engineer at Arm, testified that the "Specifications" refer to confidential "engineering specifications," which may eventually be incorporated into the Arm ARM, a "more formal document." Tr. 627:10–628:4. Mr. Williams had the same understanding: he testified that the Specifications were materials that "became incorporated in the public Arm ARM before the Qualcomm acquisition." Tr. 452:17–21. Notably, in an email exchange, Mr. Grisenthwaite explained to Mr. Williams that a potential non-disclosure agreement should not be

³ As discussed below, the Specifications also include register definitions associated with each new feature, which, to the extent they were added to the Nuvia RTL, were regenerated at Qualcomm before termination of the Nuvia ALA. Tr. 547:1–13 (Chen); Tr. 665:4–666:4 (Annavaram).

"holding you up" because Nuvia could download from the internet the Arm ARM, which at the time included extensions through "8.4." Tr. 599:16–600:6; DTX-76 at 1, 3. Accordingly, both testimony and the language of Annex 1 demonstrate that the Arm ARM does not constitute ARM Technology.

At trial, the only example of a confidential extension discussed—the 2020 Architecture Extensions (PTX-165)—confirms the difference between those extensions and the Arm ARM. Dr. Colwell, Arm's technical expert, testified that the extensions contained "something new [Arm] want[ed] to add in the future" and would "merge . . . into the Arm ARM" if testing was satisfactory, Tr. 488:18–489:1, and the cover of the document refers to the extensions as "Architecture Specifications," PTX-165 at 1. Both of Arm's expert witnesses agreed that the 2020 Extensions—a 36-page document—were different from the 9,000-page Arm ARM. Tr. 501:17–502:8 (Colwell); Tr. 546:17–25 (Chen). Defendants' expert, Dr. Annavaram, had the same understanding of the 2020 Extensions document. Tr. 649:3–650:5, 674:14–24, 707:6–12.

Treating the Arm ARM as part of the "Specifications," and thus as "ARM Technology" under the Nuvia ALA, would also lead to a bizarre result. If the publicly available Arm ARM constituted ARM Technology, then the definition of "Confidential Information" would include facially non-confidential information, and Section 15.1 would require the destruction of derivatives of such non-confidential ARM Technology on the basis that it is ARM Confidential Information. JTX-1 § 1.8(i). It would be strange for a contract to define—and call for the destruction of—publicly available information and its derivatives as Confidential Information, particularly where the definition of Confidential Information refers to trade secrets; "information designed in writing by either party, by appropriate legend, as confidential"; and certain information that is "first disclosed orally" and "is identified as confidential at the time of disclosure." *Id.* § 1.8.

The Nuvia ALA's confidentiality provisions also exempt from all confidentiality obligations information that is in the public domain, or that the party already knows or received, provided that such information is not subject to other confidentiality obligations. *Id.* § 3.9(i)–(iii). It would thus make little sense to treat the Arm ARM as Confidential Information, and courts should "avoid an interpretation" of a contract "which would result in absurdity." *Ticor Title Ins. Co.* v. *Rancho Santa Fe Ass'n*, 177 Cal. App. 3d 726, 730 (1986).

Given that the Arm ARM is not ARM Technology, Arm is left with only a single example of confidential technology allegedly included in the Nuvia RTL. But no evidence showed that the Nuvia Technology was a derivative of that technology. The only confidential extensions that Arm admitted into evidence were the 2020 Architecture Extensions. PTX-165; Tr. 488:16–489:21, 502:12–17 (Colwell, discussing PDX-3.14–3.15). And the record lacks evidence that the Nuvia RTL was a derivative of those extensions. Under the appropriate definition of derivative discussed below, as well as under the broadest definition of derivative, Arm offered no evidence concerning the contents of the Specifications or how any were incorporated into or related to Nuvia Technology. Because the record lacks evidence that the Nuvia RTL implemented any of the confidential extensions, no jury could reasonably find that the RTL constituted a derivative of ARM Technology that would be subject to Section 15.1(a).

b. Arm's Derivative Claims Fail Due to Overbreadth.

Arm's position at trial with respect to what constitutes a derivative not only ignored the contract's pertinent limitation of ARM Technology to the Specifications, but also made claims of astounding breadth, claiming a right of control over most CPUs worldwide. Dr. Colwell testified that any device that is Arm-compliant should be considered a derivative of the Arm ARM. Tr. 506:20–507:2, 511:15–21. As Dr. Colwell explained, some of the largest companies in the world, including Qualcomm, Amazon, Google, NVIDIA, Samsung, and Apple, ship chips with Arm-

based CPUs. Tr. 509:19–510:3. In total, there are over 250 billion Arm-based CPUs, used by 70% of the world's population, including in 99% of the world's smartphones. Tr. 510:22–511:17 (Colwell); Tr. 930:14–931:1 (defendants' closing). According to Arm, the designs for every one of those CPUs—including designs built from scratch by leading technology companies—are derivatives of the Arm ARM and subject to destruction if Arm terminates the relevant license. Tr. 509:23–510:21, 512:15–24 (Colwell). Dr. Colwell's definition of derivative even included designs for CPUs intended to be Arm-compliant that were not finished. Tr. 509:2–5. Those designs were "the blood, sweat and tears" of the designers, Tr. 444:19–24 (Williams), involving an extraordinary investment of time, money, and effort, yet Arm claims rights in them all.

Dr. Colwell based his definition of derivative on his reading of the contract. He said the term "derivative," as a technical matter, "rang a bell," Tr. 482:14–19, and he testified that it "makes perfect sense" to him that a CPU was a derivative of the Arm ARM because it was designed by an engineer who read the Arm ARM. Tr. 482:9–483:6; Tr. 911:19–912:16 (Arm closing presentation of PDX-6.91–6.92, containing that testimony).

Setting aside what Dr. Colwell said in his idiosyncratic reading of the contract, when setting forth examples of what constitutes a derivative of ARM Technology, the Nuvia ALA refers to any "translation," "modification," "abridgement," or "other form in which the ARM Technology has been recast, transformed or adapted." JTX-1 § 1.8. That language mirrors the Copyright Act, which defines the term "derivative work" to mean "a work based upon one or more preexisting works, such as a translation, musical arrangement, dramatization, fictionalization, motion picture version, sound recording, art reproduction, abridgment, condensation, or any other form in which a work may be *recast*, *transformed*, *or adapted*," including "a work consisting of editorial revisions, annotations, elaborations, or other modifications which, as a whole, represent an original

work of authorship." 17 U.S.C. § 101 (emphasis added). As the Third Circuit has explained, "by definition, derivative works are substantially similar to the original work, because a work is not derivative unless it has been substantially copied from a prior work." *Dam Things from Denmark* v. *Russ Berrie & Co.*, 290 F.3d 548, 565 (3d Cir. 2002) (internal quotation marks and alterations omitted). Showing that a defendant may have had access to or "referenced" the material alleged to be derivative, without a "quantum of substantial similarity" between the original and the "copied" work, is insufficient as a matter of law. *Universal Athletic Sales Co.* v. *Salkeld*, 511 F.2d 904, 907 (3d Cir. 1975). So too is showing the "mere interoperability" of new technology with a preexisting one. *Oracle Int'l Corp.* v. *Rimini St., Inc.*, 123 F.4th 986, 996 (9th Cir. 2024).

There is no record evidence that the functional code of Qualcomm products at the time of the termination of the Nuvia ALA was substantially similar to the Arm ARM or the 2020 Extensions. Neither Dr. Colwell nor Dr. Chen gave opinions for Arm on whether the code at the time of termination was substantially similar to ARM Technology. Tr. 520:18–24 (Dr. Colwell offered no opinion on what constituted ARM Technology versus Nuvia Technology); Tr. 542:13–19 (Dr. Chen testifying "I consider that all Nuvia Technology"). It was also undisputed that the Arm ARM does not provide the information necessary to build a CPU. DTX-486 at 12; Tr. 443:12–444:3 (Williams).

With respect to the extensions, Dr. Colwell identified language in the RTL purportedly copied from the 2020 Architecture Extensions, but that language appeared in a comment, not functional RTL. Tr. 488:16–489:21, 502:12–17 (discussing PDX-3.14–3.15). As Dr. Annavaram explained, comments merely reflect that the Nuvia engineers may have been considering implementing a feature, and there was no evidence that the feature discussed by Dr. Colwell was ever implemented in Nuvia RTL. Tr. 675:3–676:7. A "comment is just a comment, it's not code."

Tr. 693:18, 693:23–694:17 (Annavaram). At best, Arm offered evidence that Nuvia engineers *referred to* the 2020 Architecture Extension, but the record does not show substantial similarity between the functional RTL and the extensions.

The absence of evidence to support Arm's claim was illustrated in closing argument when Arm argued that Nuvia's in-development Phoenix core was a derivative of the Arm ARM based on the testimony of Dr. Colwell. Tr. 913:6–914:3 (discussing PDX-6.95). In the cited testimony, Dr. Colwell restated his conclusion that a CPU "aiming at Arm compatibility" was an Arm derivative. Tr. 491:9–22. He added, as emphasized by Arm counsel in closing, that "We looked at the code, there is references to Arm all over it." Id. Dr. Colwell identified no Arm code or technology, only the "references" to Arm which he said were "congruent with the design is intended to be Arm compliant." Id. Nuvia Technology "referencing" Arm was not evidence of substantial similarity to any ARM Technology and was only evidence that the Nuvia RTL was intended to be Arm-compliant. And the "We" to whom Dr. Colwell referred was Dr. Chen, but Dr. Chen then provided no opinions that there was any ARM Technology in Nuvia or Qualcomm products. Tr. 542:13–19 (Chen). The definition of derivative applied by Arm and its expert at trial cannot, as a matter of law, sustain a verdict against Nuvia. Contracts are not defined by what "rings a bell" when a technical expert reads a contract; the contract language governs. Cal. Civ. Code §§ 1636, 1638. And as explained, that language demonstrates that the parties adopted the concept of a derivative from the Copyright Act. Arm's interpretation is not only inconsistent with the contract but also makes no sense: it would mean that a licensee creating Arm-compliant products was agreeing that all of its unique and specialized RTL development would be subject to destruction, based on the use of the legal word "derivative," simply because it referenced a nonconfidential document available on the internet.

3. The Nuvia RTL Is Not a Derivative of the Arm Architecture Reference Manual.

Even if the Arm ARM did constitute ARM Technology, Mr. Williams explained that the only ARM Technology in the Nuvia Technology transferred to Qualcomm prior to termination of the Nuvia ALA were what are called opcodes (operation codes) and register definitions. Tr. 445:8–446:25. Consistent with that testimony, Arm's experts identified only two purported features from the Arm ARM incorporated into the Nuvia RTL: the opcodes and register definitions. Specifically, Dr. Colwell identified opcodes for the BTI and DGH instructions in Nuvia's RTL. Tr. 486:17–488:2 (discussing PDX-3.12–3.13); Tr. 666:18–667:9 (Annavaram, discussing same). And Dr. Chen identified "A64 instructions from the Arm ARM"—i.e., Arm opcodes—and "register definitions." Tr. 545:24–546:12. Arm's expert and Qualcomm's expert also agreed that the 2020 Specifications relate to register definitions. Tr. 546:20–547:13 (Chen); Tr. 665:6–666:4 (Annavaram). No Arm witness disputed that the only aspects of the Arm ARM present in the Nuvia RTL were opcodes and register definitions.

The presence of the Arm opcodes and register definitions in the Nuvia RTL does not make the RTL a derivative of the Arm ARM. The opcodes and register definitions comprised 1% or less of the RTL for Nuvia's pre-acquisition, in-development CPU design. Tr. 445:3–446:25 (Williams). Further, the Arm ARM "defines the behavior of an abstract machine," DTX-1587 at 33; the opcodes and register definitions merely provide an interface for software to use that abstract machine, Tr. 446:8–21 (Williams); Tr. 666:11–667:1 (Annavaram). As a result, the opcodes and register definitions were not a "material part" of the Arm ARM. *See Tanksley* v. *Daniels*, 902 F.3d 165, 172–73 (3d Cir. 2018) (unauthorized copying under the Copyright Act requires actual copying and material appropriation).

In addition, following Qualcomm's acquisition of Nuvia and during the year prior to termination of the Nuvia ALA, those opcodes and register definition files were deleted and replaced with new opcode and register definition files generated by Qualcomm engineers under Qualcomm's own ALA, a fact that no Arm witness disputed. Tr. 445:19–446:1, 446:22–448:4 (Williams); Tr. 667:10–668:15, 669:21–674:13 (Annavaram, discussing DDX-3.12–3.17); DTX-401; DTX-401A. Because all of the Arm opcodes and register definitions at issue at trial were regenerated at Qualcomm prior to termination of the Nuvia ALA, the Nuvia RTL did not incorporate any derivatives of the Arm ARM for purposes of *the Nuvia ALA*. Any connection between the RTL files containing Arm opcodes and register definitions and the Nuvia ALA was thus eliminated.

4. Only Architecture Compliant Cores that Were "Recast, Transformed or Adapted" from ARM Technology Are Derivatives Subject to Section 15.1(a).

At trial, Arm argued that the Nuvia ALA's inclusion of the term "Architecture Compliant Core" as an example of a derivative of ARM Technology must mean that all microarchitecture implementing the Arm architecture must also be derivative of ARM Technology. That argument lacks merit.

The term "Architecture Compliant Core" is defined in Annex 1 of the Nuvia ALA, and it does not include an in-development microarchitecture. JTX-1 § 1.1. Annex 1 lists 11 requirements that a microarchitecture must satisfy for it to constitute an "Architecture Compliant Core." JTX-5 § 2, cl. A.5. The undisputed evidence at trial showed that Nuvia's in-development RTL did not meet those 11 requirements. Tr. 716:18–21 (Annavaram). Nuvia thus did not have an Architecture Compliant Core for purposes of the Nuvia ALA.

Arm took the position at trial that, because "[t]here is microarchitecture in an architecture compliant core," the in-development Nuvia RTL must also constitute a derivative, regardless of

whether Nuvia had achieved an Architecture Compliant Core. Tr. 467:17–469:5 (Williams); *see* Tr. 710:18–712:2, 713:23–716:13 (Annavaram). But that is not what the contract says. Only Architecture Compliant Cores that were "recast, transformed or adapted" from ARM Technology are derivative of ARM Technology. JTX-1 § 1.8(i). By contrast, "Nuvia Architecture Compliant Cores" that were "recast, transformed or adapted" from Nuvia Technology are derivative of Nuvia Technology. *Id.* § 1.8(ii).

As Mr. Williams explained, the distinction between Arm Architecture Compliant Cores and Nuvia Architecture Compliant Cores existed because Nuvia discussed with Arm the possibility of modifying an off-the-shelf Arm Architecture Compliant Core rather than building a design from scratch. Tr. 433:11–434:3. Had Nuvia modified an Arm off-the-shelf core, it may have "recast, transformed or adapted" ARM Technology (in the form of the off-the-shelf core). Tr. 726:9–727:8 (Annavaram). But Nuvia built a custom core of its own rather than building from an Arm off-the-shelf core. Tr. 368:6–22, 390:8–19, 434:4–8 (Williams). Nuvia thus intended to build a *Nuvia* Architecture Compliant Core, which is protected as Nuvia's own Confidential Information. JTX-1 § 1.8(ii).

VI. CONCLUSION

Judgment as a matter of law should be granted to Nuvia on Count I of the Complaint (D.I. 1 ¶¶ 58–69) and on Count I(a) of the Answer and Second Amended Counterclaims (D.I. 300 ¶ 275(a)).

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CERTIFICATE OF SERVICE

I hereby certify that on January 17, 2025, I caused the foregoing to be electronically filed with the Clerk of the Court using CM/ECF, which will send notification of such filing to all registered participants.

I further certify that I caused copies of the foregoing document to be served on January 17, 2025, upon the following in the manner indicated:

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 169 of 579 PageID #: 25416

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EXHIBIT 45

IN THE UNITED STATES DISTRICT COURT

FOR THE DISTRICT OF DELAWARE		
)		
)		
)) C.A. No. 22-1146 (MN)		
))		

FINAL JUDGMENT

At Wilmington this 30th day of September 2025, the Court having held a jury trial (*see* D.I. 588, 589, 590, 591, 592), the jury having rendered a unanimous verdict on Questions 2 and 3 and reaching a deadlock on Question 1 on December 20, 2024 (*see* D.I. 572), and the Court having issued its Memorandum Opinions and Orders resolving the parties' post-trial motions September 30, 2025 (D.I. 631, 632), pursuant to Rules 50 and 59 of the Federal Rules of Civil Procedure, IT IS HEREBY ORDERED that:

1. Judgment is entered in favor of Defendants Nuvia Inc. ("Nuvia"), Qualcomm Inc., and Qualcomm Technologies, Inc. ("Qualcomm") (together, "Defendants") and against Plaintiff ARM Ltd. ("ARM or "Plaintiff"), that (1) Nuvia did not breach the Nuvia ALA, (2) Qualcomm did not breach the Nuvia ALA, and (3) Qualcomm was licensed under the Qualcomm ALA.

IT FURTHER ORDERED that the deadline for any party to move for costs and attorneys' fees (including under 35 U.S.C. § 285) is extended to within fourteen (14) days after the time for appeal has expired or within fourteen (14) days after issuance of the mandate from the appellate court, whichever is later, and no party shall file any such motion before that time.

The Honorable Maryellen Noreika United States District Judge

EXHIBIT 46

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

ARM LTD., a U.K. corporation,	
Plaintiff,	
v.	C.A. No
QUALCOMM INC., a Delaware corporation, QUALCOMM TECHNOLOGIES, INC., a Delaware corporation, and NUVIA, INC., a Delaware corporation,	JURY TRIAL DEMANDED
Defendants.	

COMPLAINT

Plaintiff Arm Ltd. ("Arm") complains and alleges as follows against Defendants

Qualcomm Inc., Qualcomm Technologies, Inc. (collectively "Qualcomm"), and NuVia, Inc.

("Nuvia"):

NATURE OF THE ACTION

- 1. Arm is the world's leading provider of microprocessor intellectual property. For decades, Arm has developed innovative processor architecture and implementation designs that balance performance with energy efficiency. Billions of electronic devices use Arm processor technologies pursuant to Arm licenses—from smartphones used to interact seamlessly with friends and family around the world to an increasing number of the servers that run the essential day-to-day operations of Fortune 500 companies.
- 2. Qualcomm is a major semiconductor manufacturer. To accelerate its processor development efforts, Qualcomm spent over \$1 billion to acquire Nuvia, a start-up led by senior engineers previously from Apple and Google that licensed Arm technologies to develop high-performance processor cores for semiconductor chips. In the process,

Qualcomm caused Nuvia to breach its Arm licenses, leading Arm to terminate those licenses, in turn requiring Qualcomm and Nuvia to stop using and destroy any Arm-based technology developed under the licenses. Undeterred, Qualcomm and Nuvia have continued working on Nuvia's implementation of Arm architecture in violation of Arm's rights as the creator and licensor of its technology. Further, Qualcomm's conduct indicates that it has already and further intends to use Arm's trademarks to advertise and sell the resulting products in the United States, even though those products are unlicensed.

3. Arm now brings suit for specific performance of the Nuvia licenses' termination provisions to require Qualcomm and Nuvia to stop using and to destroy the relevant Nuvia technology and to stop their improper use of Arm's trademarks with their related products. Arm also seeks declaratory judgment, injunctive relief, and damages for the use of Arm's trademarks in connection with semiconductor chips incorporating the relevant Nuvia technology.

PARTIES

- 4. Plaintiff Arm is a corporation organized under the laws of the United Kingdom, has its principal place of business in Cambridge, United Kingdom, and is a resident or domiciliary of the United Kingdom.
- 5. Defendant Qualcomm Inc. is a Delaware corporation with its principal place of business at 5775 Morehouse Drive, San Diego, California 92121.
- 6. Defendant Qualcomm Technologies, Inc. is a subsidiary of Qualcomm Inc. and a Delaware corporation with its principal place of business at 5775 Morehouse Drive, San Diego, California 92121.

7. Defendant Nuvia is a subsidiary of Qualcomm and a Delaware corporation with its principal place of business at 2841 Mission College Blvd., Santa Clara, California 95054.

JURISDICTION AND VENUE

- 8. The Court has subject matter jurisdiction under 28 U.S.C. § 1331 (federal question), 15 U.S.C. § 1121 (trademarks), and 28 U.S.C. § 1367(a) (supplemental jurisdiction). The Court also has subject matter jurisdiction under 28 U.S.C. § 1332 because there is complete diversity between the parties, and because the amount in controversy, based on the consideration that was anticipated under the Nuvia licenses, the volume of products expected under those licenses, and Defendants' potential loss from complying with the equitable relief requested here, exceeds \$75,000, exclusive of interest and costs.
- 9. The Court has personal jurisdiction over Qualcomm and Nuvia because they are incorporated in Delaware. Qualcomm and Nuvia have purposely availed themselves of the privileges and benefits of the laws of Delaware.
- 10. Venue is proper in this judicial district under 28 U.S.C. § 1391 because

 Qualcomm and Nuvia are incorporated in Delaware. Venue is also proper because

 Qualcomm Inc. and Qualcomm Technologies, Inc. have purposefully availed themselves of the courts in the State of Delaware and this Judicial District.

FACTUAL ALLEGATIONS

Arm's business model

11. For decades, Arm has been a world leader in developing processor architectures, including instruction set architectures, and processor core designs

implementing those architectures, all of which are covered by an extensive intellectual property portfolio.

- 12. Processor cores are the parts of a computer's Central Processing Unit or "CPU" that read and execute program instructions to perform specific actions. Modern CPUs often integrate multiple processor cores on a single semiconductor chip or integrated circuit ("IC").
- 13. Arm owns intellectual property relating to its processor architectures and designs, including, among other things, trademarks.
- 14. Arm does not manufacture or sell chips. Instead, Arm licenses its technologies to hundreds of companies to use in developing their own chips or in their own electronic devices and works with these companies to ensure the success of Arm-based products.
- 15. Arm's customers manufacture (or have manufactured for them) chips based on Arm's technologies. The chips may then be used in the customer's own devices or sold to other device manufacturers. Arm earns revenue from licensing fees and royalties based on the number of Arm-based chips its customers sell.
- 16. Arm's business model relies on Arm's ability to monetize its research and intellectual property by receiving both licensing fees and royalties for products incorporating Arm's technology and intellectual property. Arm therefore grows its revenues by increasing both the number of customers and the number of Arm-based products sold.
- 17. There are two main types of Arm licenses for Arm's technologies:

 Technology License Agreements ("TLAs"), which allow the use of specific "off-the-shelf"

 Arm processor core designs with only minor modifications, and Architecture License

Agreements ("ALAs"), which allow for the design of custom processor cores that are based on particular architectures provided by Arm.

- 18. Arm grants few ALAs. Custom processor cores can take years to design, at great expense and requiring significant support from Arm, with no certainty of success. If successful, ALA licensees can sell custom processor cores for use in other companies' products.
- 19. Arm ALAs typically authorize licensees only to develop processor cores based on specific Arm technology provided by Arm under the licenses, rather than granting broader licenses to use Arm-based technology generally.

Nuvia obtains Arm licenses

- 20. Nuvia was founded as a start-up in 2019 by chip engineers who left Apple and Google. Nuvia planned to design energy-efficient CPUs for data center servers based on a custom processor implementing the Arm architecture, which would have expanded the market for Arm's technology. Nuvia's business model was thus reliant on customizing processor core designs based on Arm's technology. As one of the founders explained to the press when launching Nuvia, the start-up's premise (and one of its attractions to investors) was that Nuvia intended to build "a custom clean sheet designed from the ground up" using Arm's architecture.¹
- 21. In September 2019, Arm granted Nuvia an ALA and TLA, providing rights to design custom processor cores based on an Arm architecture and to modify certain off-the-

¹ Danny Crichton, *Three of Apple and Google's former star chip designers launch NUVIA with \$53M in series A funding*, TechCrunch (Nov. 15, 2019), https://techcrunch.com/2019/11/15/ three-of-apple-and-googles-former-star-chip-designers-launch-nuvia-with-53m-in-series-afunding/.

shelf designs. The licenses granted in the ALA and TLA are necessary to use Arm's extensive intellectual property portfolio covering the Arm architecture. The ALA and TLA included rights to use Arm trademarks in connection with products developed by Nuvia under the licenses. Arm also provided substantial, crucial, and individualized support from Arm employees to assist Nuvia in its development of Arm-based processors for data center servers.

- 22. The licenses provided Nuvia access to specific Arm architecture, designs, intellectual property, and support in exchange for payment of licensing fees and royalties on future server products that include processor cores based on Arm's architecture, designs, or related intellectual property. Nuvia's licensing fees and royalty rates reflected the anticipated scope and nature of Nuvia's use of the Arm architecture. The licenses safeguarded Arm's rights and expectations by prohibiting assignment without Arm's consent, regardless of whether a contemplated assignee had its own Arm licenses.
- 23. From September 2019 to early 2021, Nuvia used the technology it licensed from Arm to design and develop processor cores. Arm provided preferential support for Nuvia's development efforts, with Arm seeking to accelerate research and development in next-generation processors for data center servers to support that sector's transition to Arm technology.
- 24. In August 2020, Nuvia announced that its "first-generation CPU, code-named 'Phoenix'" would be "a custom core based on the ARM architecture." It also publicized benchmark tests showing that Phoenix could double the performance of rival products from

² John Bruno & Sriram Dixit, *Performance Delivered a New Way*, Silicon Reimagined (Aug. 11, 2020), https://medium.com/silicon-reimagined/performance-delivered-a-new-way-8f0f5ed283d5.

Apple, Intel, AMD, and Qualcomm. Based on these results, Nuvia claimed that the "Phoenix CPU core has the potential to reset the bar for the market."³

Qualcomm relies on designs created by Arm

- 25. Qualcomm is one of the world's largest semiconductor companies, with a portfolio of intellectual property and products directed to wireless technologies, including cellular, Bluetooth, and Wi-Fi; CPUs and ICs; networking; mobile computers; cell phones; wearables; cameras; automobiles; and other electronic devices.
- 26. Even though Qualcomm has an Arm ALA, its prior attempts to design custom processors have failed. Qualcomm invested in the development of a custom Arm-based processor for data center servers until 2018, when it cancelled the project and laid off hundreds of employees.⁴
- 27. Qualcomm's commercial products thus have relied on processor designs prepared by Arm's engineers and licensed to Qualcomm under Arm TLAs. Discovery is likely to show that as of early 2021, Qualcomm had no custom processors in its development pipeline for the foreseeable future. To fill this gap, Qualcomm sought improperly to purchase and use Nuvia's custom designs without obtaining Arm's consent.

Qualcomm acquires Nuvia

28. On January 13, 2021, Qualcomm announced that Qualcomm Technologies, Inc. was acquiring Nuvia for \$1.4 billion. Neither Qualcomm nor Nuvia provided prior

³ *Id*.

⁴ See, e.g., Andrei Frumusanu, Oualcomm to Acquire NUVIA: A CPU Magnitude Shift, AnandTech (Jan. 13, 2021), https://www.anandtech.com/show/16416/qualcomm-to-acquirenuvia-a-cpu-magnitude-shift; Andy Patrizio, Qualcomm makes it official; no more data center chip, Network World (Dec. 12, 2018), https://www.networkworld.com/article/3327214/ qualcomm-makes-it-official-no-more-data-center-chip.html.

notice of this transaction to Arm. Nor did they obtain Arm's consent to the transfer or assignment of the Nuvia licenses.

- 29. Qualcomm indicated in its announcement that "NUVIA CPUs"—that is, Nuvia's implementations of Arm technology developed under the Nuvia licenses with Arm—would be incorporated into a range of Qualcomm products. Qualcomm's press release declared its grand ambitions for Nuvia's implementation of Arm technology: "NUVIA CPUs are expected to be integrated across Qualcomm Technologies' broad portfolio of products, powering flagship smartphones, next-generation laptops, and digital cockpits, as well as Advanced Driver Assistance Systems, extended reality and infrastructure networking solutions." The press release also indicated that Qualcomm's first target would be "integrating NUVIA CPUs with Snapdragon," its flagship suite of system on a chip ("SoC") semiconductor products for mobile devices.
- 30. As Qualcomm's CEO, Cristiano Amon, noted in a Reuters interview shortly after the acquisition closed in the first half of 2021, "Qualcomm will start selling Nuviabased laptop chips next year." Amon confirmed the negative impact this might have on Arm, saying: "If Arm . . . eventually develops a CPU that's better than what we can build ourselves, then we always have the option to license from Arm."
- 31. Qualcomm also confirmed its prior deficiencies in core design, reportedly promoting the Nuvia acquisition as "filling a gap" because "for several years now" the

⁵ *Qualcomm to Acquire NUVIA*, Qualcomm Inc. (Jan. 13, 2021), https://www.qualcomm.com/news/releases/2021/01/13/qualcomm-acquire-nuvia.

⁶ Stephen Nellis, *Qualcomm's new CEO eyes dominance in the laptop markets*, Reuters (July 2, 2021), https://www.reuters.com/technology/qualcomms-new-ceo-eyes-dominance-laptop-markets-2021-07-01/.

company "had been relying on external IP such as Arm's Cortex cores." Qualcomm further explained that "the immediate goals for the NUVIA team will be implementing custom CPU cores" designed for laptops. 8

- 32. Analysts confirmed that the "Qualcomm acquisition [of] NUVIA is a huge move to scale up dramatically. It can reinvigorate current lines in smartphone, Windows PC and automotive SoCs, and make them more competitive with the competition. They have been lagging."
- 33. Providing further confirmation of the acquisition's importance to Qualcomm in filling the "gap" in its "lagging" IP design, analysts noted that the Nuvia acquisition was "extremely speedy in terms of timeline," and Qualcomm "went as far as [to] put out a concrete roadmap for . . . using the newly acquired IP from Nuvia," announcing that Nuvia's processors would be finalized for use in high-end laptops "in the second half of 2022." 10

⁷ Andrei Frumusanu, *Qualcomm Completes Acquisition of NUVIA: Immediate focus on Laptops (Updated)*, AnandTech (Mar. 16, 2021), https://www.anandtech.com/show/16553/qualcomm-completes-acquisition-of-nuvia.

⁸ *Id*.

⁹ Trading Places Research, *Qualcomm's Acquisition of NUVIA is a Huge Move*, Seeking Alpha (Jan. 13, 2021), https://seekingalpha.com/article/4398808-qualcomms-acquisition-of-nuvia-is-huge-move.

¹⁰ Andrei Frumusanu, *Qualcomm Completes Acquisition of NUVIA: Immediate focus on Laptops (Updated)*, AnandTech (Mar. 16, 2021), https://www.anandtech.com/show/16553/qualcomm-completes-acquisition-of-nuvia (quoting *Qualcomm Completes Acquisition of NUVIA*, Qualcomm Inc. (Mar. 15, 2021), https://www.qualcomm.com/news/releases/2021/03/16/ qualcomm-completes-acquisition-nuvia).

- 34. Based on standard industry scheduling, that timeline indicated a design for data center processors would be completed "essentially as soon as possible following the acquisition" of Nuvia.¹¹
- 35. This timing indicates that the Arm-based cores that Nuvia designed using Arm's technology and intellectual property were, as of the acquisition date, effectively ready for the final stages of design for Qualcomm chips, leading promptly to product integration and manufacturing. Qualcomm's November 2021 10-K filing disclosed that the \$1.4 billion acquisition encompassed Nuvia's team and "certain in-process technologies," reflecting the availability of existing cores such as the Phoenix CPU core developed under Nuvia's ALA.¹²
- 36. By entering into the acquisition of Nuvia and transferring the rights and technology developed under the Nuvia licenses without Arm's consent, Qualcomm thus greatly accelerated its ability to bring to market custom-designed processor cores—a head start that Qualcomm was willing to pay over \$1 billion to obtain.

Arm terminates the Nuvia licenses

37. Soon after the announcement of the merger, Arm informed Qualcomm in writing that Nuvia could not assign its licenses and that Qualcomm could not use Nuvia's in-process designs developed under the Nuvia ALA without Arm's consent. For more than a year, Arm negotiated with Qualcomm, through Qualcomm Inc. and Qualcomm

¹¹ *Id*.

Technologies, Inc., in an effort to reach an agreement regarding Qualcomm's unauthorized acquisition of Nuvia's "in-process technologies" and license.

38. All the while, Qualcomm continued to broadcast its intentions to rush Nuvia products to market. In November 2021, Qualcomm's Chief Technology Officer told investors that Qualcomm was "pretty far along at this point" in developing its first chip with Nuvia's implementation of Arm technology and would "sample a product at, let's say nine months from now"—which would be August 2022. 13 Then in January 2022, Qualcomm issued a press release touting the "broad support from ecosystem partners for the PC industry's transition to Arm®-based computing," with Qualcomm's CEO confirming that "[t]he future of the PC industry is modern Arm-based architectures" and boasting that "the recent acquisition of NUVIA uniquely positions Qualcomm Technologies to drive this industry wide transition." Elsewhere, Qualcomm's CEO reiterated that Qualcomm is "definitely in a hurry" to launch Nuvia's Arm-based chips "as fast as we can." Based on these statements, discovery is likely to show that Qualcomm and Nuvia continued to use the relevant technology developed under Nuvia's Arm licenses.

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¹³ Qualcomm Investor Day 2021 Livestream: CEO Cristiano Amon looks ahead, YouTube (Nov. 16, 2021), https://www.youtube.com/watch?v=rUWPzROYn2E; see also Mark Hachman, Qualcomm Prophesizes 2023 as the Rebirth of PC Snapdragon Chips, PCWorld (Nov. 16, 2021), https://www.pcworld.com/article/552285/qualcomm-prophesies-2023-as-the-rebirth-of-its-snapdragon-chips.html.

¹⁴ Qualcomm and Leading Compute Partners Build Industry Momentum for Windows on Arm PCs Powered by Snapdragon Compute Platforms, Qualcomm Inc. (Jan. 3, 2022), https://www.qualcomm.com/news/releases/2022/01/04/qualcomm-and-leading-compute-partners-build-industry-momentum-windows-arm.

¹⁵ Nilay Patel, *What Comes After the Smartphone, With Qualcomm CEO Cristiano Amon*, The Verge (Jan. 11, 2022), https://www.theverge.com/22876511/qualcomm-ceo-cristiano-amon-interview-decoder-podcast.

- 39. On February 1, 2022, Arm sent a letter to Nuvia and Qualcomm terminating the Nuvia licenses effective March 1, 2022. The letter terminated the licenses based on Nuvia's material breach of the assignment provisions of the Nuvia licenses by entering into the acquisition of Nuvia without Arm's consent. The letter also reminded Nuvia and Qualcomm of their obligations upon termination to stop using and destroy the Nuvia technology developed under the now-terminated licenses.
- 40. In February 2022, pending termination of the Nuvia licenses, Nuvia sought Arm's verification that a Nuvia processor design satisfied the Arm architecture's specifications. On February 23, 2022, Qualcomm confirmed that it was still developing the relevant Nuvia technology by stating in a court filing that certain Nuvia documents were based on "years of research and work" and would "reveal secret design components of Qualcomm chips that are still in development." *Qualcomm Technologies, Inc. v. Hoang*, No. 3:22-cv-00248-CAB-BLM (S.D. Cal. Feb. 23, 2022), ECF No. 1 at 5-6.
- 41. On March 1, 2022, the Nuvia licenses terminated, along with the corresponding rights to use or sell products based on or incorporating Nuvia technology developed under those licenses.
- 42. On April 1, 2022, Qualcomm's General Counsel sent Arm a letter enclosing a Nuvia representative's termination certification. The certification acknowledged—without objection—that the Nuvia licenses had been terminated. The certification recognized the obligations upon termination, and asserted that Nuvia was in compliance. Qualcomm and Nuvia thereby conceded that termination of the Nuvia licenses was appropriate, and that the termination provisions had been triggered, are binding, and are enforceable.

Qualcomm keeps using Arm-based technology developed under the Nuvia licenses

- 43. Qualcomm is subject to Nuvia's termination requirements as the acquirer of Nuvia. Qualcomm has publicly described Nuvia as a Qualcomm "team" that has been "very tight[ly] integrat[ed]" with and is "not separate" from Qualcomm. 16 Qualcomm has also acted on behalf of Nuvia publicly and in correspondence with Arm since the acquisition. Qualcomm further told Arm that it planned to "redeploy NUVIA employees" and "transfer NUVIA's work" to Qualcomm and, consistent with that plan, Qualcomm has on-boarded Nuvia's leadership and employees as Qualcomm employees. 17
- 44. On April 29, 2022, Arm wrote Qualcomm clarifying that neither Nuvia nor Qualcomm was authorized to continue working on technology that was developed under the Nuvia licenses.
- 45. Two weeks later, on May 13, 2022, Qualcomm sought Arm's verification that a new Qualcomm processor core complied with Arm architecture so that it could be verified and incorporated into a product. Qualcomm did not explain whether this processor core design was based on Nuvia's designs under the terminated licenses.
- 46. Based on the timing and circumstances surrounding Qualcomm's request, discovery is likely to show that Qualcomm's processor core design is based on or

¹⁶ Ian Cutress, *Interview with Alex Katouzian, Qualcomm SVP: Talking Snapdragon, Microsoft, Nuvia, and Discrete Graphics*, AnandTech (Jan. 31, 2022), https://www.anandtech.com/show/17233/interview-with-alex-katouzian-qualcomm-svp-talking-snapdragon-microsoft-nuvia-and-discrete-graphics; Ian Cutress, *AnandTech Interview with Miguel Nunes: VP for Windows and Chrome PCs, Qualcomm*, AnandTech (Feb. 14, 2022), https://www.anandtech.com/show/17253/anandtech-interview-with-miguel-nunes-senior-director-for-pcs-qualcomm.

¹⁷ See, e.g., Qualcomm Completes Acquisition of NUVIA, Qualcomm Inc. (Mar. 16, 2021), https://investor.qualcomm.com/news-events/press-releases/detail/1304/qualcomm-completes-acquisition-of-nuvia; Qualcomm to Acquire NUVIA, Qualcomm Inc. (Jan. 12, 2021), https://www.qualcomm.com/news/releases/2021/01/qualcomm-acquire-nuvia.

incorporates in whole or in part the processor core design developed under the prior Nuvia licenses.

- 47. Qualcomm's Arm licenses do not cover products based on or incorporating Arm-based technologies developed by third parties under different Arm licenses, such as the now-terminated Nuvia licenses.
- 48. Despite Arm's termination of the Nuvia licenses, Qualcomm has continued to tell the public that its Nuvia chips will soon be joining the industry-wide "ecosystem transition to Arm." Like Qualcomm's prior statements, this announcement was directed to readers throughout the United States, including to readers physically located in the State of Delaware and this Judicial District.
- 49. In June 2022, Qualcomm's CEO reiterated that it would soon begin "sampling" Nuvia chips to companies, allowing them to design electronic devices incorporating the chips in the "next year." Based on that timeline, he explained, "[i]n late next year, beginning 2024, you're going to see Windows PCs powered by Snapdragon with a Nuvia-designed CPU."

¹⁸ *Qualcomm CEO on What He Really Thinks of Apple*, The Daily Charge (June 9, 2022), https://podcasts.apple.com/us/podcast/qualcomm-ceo-on-what-he-really-thinks-of-apple/id1091374076?i=1000565773375.

¹⁹ *Id.*; see also Mark Tyson, Qualcomm CEO Admits Nuvia Chip OEM Sampling is Delayed (Update), Tom's Hardware (June 10, 2022), https://www.tomshardware.com/news/qualcomm-nuvia-chip-sampling-delays (Qualcomm spokesperson clarifying: "We are on track to sample the first products with our next generation CPUs this year.").

²⁰ Qualcomm CEO on What He Really Thinks of Apple, The Daily Charge (June 9, 2022), https://podcasts.apple.com/us/podcast/qualcomm-ceo-on-what-he-really-thinks-of-apple/id1091374076?i=1000565773375.

- 50. In the microprocessor industry, "sampling" means providing pre-production processors to original equipment manufacturers ("OEMs"), original device manufacturers ("ODMs"), or independent software vendors ("ISVs") for use in the product design cycle before product launch.
- 51. Based on Qualcomm's statements that Nuvia processors took "years" to develop and "are still in development," and Qualcomm's consistent statements that it is developing Nuvia's Arm chips, discovery is likely to show that the chips that Qualcomm intends to sample in the coming months will contain Nuvia technology that Qualcomm cannot use and instead must destroy.
- 52. Further, based on Qualcomm's public announcements of its plans to use Nuvia technology, discovery is likely to show that Qualcomm has continued to retain and use Nuvia technology developed pursuant to the Nuvia licenses, thereby materially breaching the termination provisions of those licenses.
- 53. News reports indicate that Qualcomm is also developing Nuvia processors for data center servers, and "already has working silicon to at least demonstrate to potential customers," which discovery is likely to show is based on or incorporates Nuvia technology developed under the now-terminated Nuvia ALA.
- 54. The failure of Nuvia and Qualcomm to comply with the post-termination obligations under the Nuvia ALA is causing, and will continue to cause, irreparable harm to Arm. Qualcomm effectively seeks to circumvent Arm's licensing model, which allocates

²¹ Dan Robinson, *Qualcomm readying new Arm server chip based on Nuvia acquisition*, The Register (Aug. 19, 2022), https://www.theregister.com/2022/08/19/qualcomm arm server chip/ (citing Ian King, *Qualcomm Is Plotting a Return to Server Market With New Chip*, Bloomberg (Aug. 18, 2022), https://www.bloomberg.com/news/articles/2022-08-18/qualcomm-is-plotting-a-return-to-server-market-with-new-chip).

use of the technology developed pursuant to a particular Arm license to a particular licensee.

- 55. These breaches thus interfere with Arm's ability and right to control the use of its technology, negatively affecting Arm's relationships with existing and prospective licensees.
- 56. The prospective monetary damages from Qualcomm's circumvention and interference with Arm's control over its technology are not readily ascertainable or calculable, given the resulting future impact on Arm's relationships with existing and prospective customers.
- 57. Qualcomm's improper acquisition of the relevant Nuvia technology in violation of Arm's standard provisions threatens to harm Arm's position in the ecosystem of Arm-based devices, harm Arm's reputation as an intellectual property owner and technology developer whose licenses must be respected, and embolden other companies to likewise harm Arm's reasonable business expectations in issuing its licenses.

COUNT I: BREACH OF CONTRACT – SPECIFIC PERFORMANCE (ALL DEFENDANTS)

- 58. Arm hereby restates and re-alleges the allegations set forth above and incorporates them by reference.
- 59. The termination obligations of the ALA between Nuvia and Arm survive termination and remain valid and enforceable contract provisions, as Qualcomm's correspondence and Nuvia's termination certification confirm.
- 60. Arm complied with and fulfilled all relevant duties, conditions, covenants, and obligations under the Nuvia ALA, including ceasing use of Nuvia confidential information in its possession.

- 61. The Nuvia ALA terms were just and reasonable, involving adequate consideration and reasonable obligations for Nuvia in the event of Arm's termination based on Nuvia's material breach. Those obligations served to restore the license holder to its position *ex ante*, protect Arm's business model and reasonable business expectations in issuing its licenses, and prevent the unjust enrichment of Qualcomm, the party that induced Nuvia's breach.
- 62. Upon termination, the Nuvia ALA requires Nuvia to cease using and destroy any technology developed under the Nuvia ALA, as well as cease using Arm's trademarks in connection with any technology developed under the Nuvia ALA.
- 63. Qualcomm shares Nuvia's obligations under the Nuvia ALA in its capacity as Nuvia's acquirer, and thus Qualcomm is likewise subject to the requirements of the Nuvia licenses' termination provisions.
- 64. Based on Defendants' correspondence with Arm, public statements, and processor verification requests, discovery is likely to show that Defendants are still using and developing Nuvia technology developed under the now-terminated licenses, along with Arm trademarks, and intend to continue to do so.
- 65. Defendants therefore have breached and are breaching the Nuvia ALA's termination provisions.
- 66. As a direct and proximate result of Nuvia and Qualcomm's past and ongoing breaches, Arm has been irreparably injured and damaged in amounts not capable of determination, including, but not limited to, injury to Arm's global licensing program and misuse of Arm's technology.

- 67. Unless Defendants' breaches of the Nuvia ALA's termination provisions are enjoined and specific performance is granted, Arm will continue to suffer irreparable harm. As such, Arm has the right to enforcement of Nuvia and Qualcomm's compliance with the ALA's termination provisions, including via injunctive relief, specific performance, or any other measures necessary to avoid irreparable harm to Arm or to mitigate damages that have been caused by, and will continue to be caused by, Defendants' breach.
- 68. Arm is entitled to specific performance requiring Defendants to comply with the Nuvia ALA's termination provisions, including ceasing all use of and destroying any technology developed under the Nuvia ALA, and ceasing all use of Arm trademarks in connection with any technology developed under the Nuvia ALA—including the relevant Nuvia technology.
- 69. Arm is also entitled to monetary compensation incidental to specific performance of the Nuvia ALA's termination provisions to compensate Arm for the delay in Defendants' performance of their contractual obligations.

COUNT II: DECLARATORY JUDGMENT AND TRADEMARK INFRINGEMENT UNDER 15 U.S.C. § 1114 (ALL DEFENDANTS)

- 70. Arm hereby restates and re-alleges the allegations set forth above and incorporates them by reference.
- 71. Arm owns U.S. Registration Nos. 5,692,669 and 5,692,670 for the ARM word mark in standard characters and the stylized ARM mark featuring the word "arm" in all lower case letters (collectively, the "ARM Marks"), true and correct copies of which are attached as **Exhibits A and B**. These marks are registered for "[e]lectronic data processing equipment," "integrated circuits," "semiconductors," "microprocessors," "RISC-based instruction set architectures, namely, software instructions designed to function with

particular microprocessors," "data processors," "printed circuit boards," "electronic circuit boards," and related "[r]esearch, development and design," among numerous other goods and services. The applications to register the marks were filed on July 31, 2017 and were issued on March 5, 2019. The application for Registration No. 5,692,669 has a claimed first use and first use-in-commerce date of November 30, 1990, while the application for Registration No. 5,692,670 has a claimed first use and first use-in-commerce date of August 1, 2017.

- 72. The ARM Marks have come to signify the highest standards of quality and excellence associated with licensed Arm products and services and have incalculable reputation and goodwill, which belong to Arm.
- 73. Arm has had valid and protectable rights in the ARM Marks since substantially before Qualcomm and Nuvia's first uses of those marks in connection with integrated circuit and microprocessor technologies.
- 74. Qualcomm and Nuvia, as current or former Arm licensees under agreements that permitted the use of the ARM Marks, have had actual knowledge of Arm's ownership and use of the ARM Marks for years.
- 75. Arm has not authorized Qualcomm or Nuvia to use the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology developed under the now-terminated licenses, instead terminating those licenses.
- 76. Qualcomm and Nuvia have engaged in substantial preparation and taken concrete steps with the intent to infringe Arm's trademarks in violation of Section 32 of the Lanham Act, 15 U.S.C. § 1114. Arm's customers—including Qualcomm and Nuvia, as discovery is likely to show—often use the ARM Marks in their die encapsulation (die

packages), end user product packaging, advertising and promotional materials, technical documentation, and websites directed to users throughout the United States, including users physically located in the State of Delaware and this Judicial District. Qualcomm promotes Snapdragon products as incorporating Arm technology, such as by saying on its website that "Snapdragon 855 is equipped with the cutting-edge Qualcomm® KryoTM 485 CPU built on ARM Cortex Technology."²² In January 2022, Qualcomm issued a press release touting the "broad support from ecosystem partners for the PC industry's transition to Arm®-based computing," with Qualcomm's CEO boasting that "the recent acquisition of NUVIA uniquely positions Qualcomm Technologies to drive this industry wide transition."²³ This press release remains online. Also, Qualcomm and Nuvia's plans to begin sampling chips with the relevant Nuvia technology as soon as August 2022 would require manufacturing a limited run of the chips in advance, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers. Qualcomm and Nuvia have thus used the ARM Marks in connection with the advertising, distribution, offering for sale, or sale of the chips, and Arm believes discovery will show that their further use is imminent if it has not happened already.

77. Qualcomm and Nuvia's unauthorized use of the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology is likely to cause confusion, mistake, or deception on the part of consumers as to the affiliation, connection,

²² Samsung Galaxy Note10+, Qualcomm Inc., https://www.qualcomm.com/snapdragon/device-finder/smartphones/samsung-galaxy-note10-5g.

²³ Qualcomm and Leading Compute Partners Build Industry Momentum for Windows on Arm PCs Powered by Snapdragon Compute Platforms, Qualcomm Inc. (Jan. 3, 2022), https://www.qualcomm.com/news/releases/2022/01/04/qualcomm-and-leading-compute-partners-build-industry-momentum-windows-arm.

or association of Defendants with Arm, or as to the origin, sponsorship, or approval of Defendants' semiconductor chips using the relevant Nuvia technology, constituting trademark infringement in violation of 15 U.S.C. § 1114. Given Arm's close relationships with its customers and individualized support for their products, there is and is likely to be confusion in the marketplace because consumers encountering the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology do and will likely believe that the products are endorsed by, licensed by, or otherwise associated with Arm. Semiconductor chips incorporating the relevant Nuvia technology are also readily identifiable without the use of the ARM Marks, such as by not mentioning the processor architecture or by using the generic term "RISC" (for reduced instruction set computer).

- 78. An actual and justiciable controversy exists between Defendants and Arm regarding infringement of Arm's trademarks. Although Arm repeatedly notified Qualcomm and Nuvia that their development of the relevant Nuvia technology is unlicensed following termination of the Nuvia licenses, Qualcomm has continued to tell reporters that the technology is on track to be sampled to customers this year, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers.
- 79. Arm is entitled to a declaratory judgment that Qualcomm and Nuvia's advertising, distribution, offering for sale, or sale of semiconductor chips with the relevant Nuvia technology and the ARM Marks do and will infringe Arm's trademarks, directly and indirectly.

- 80. Defendants' acts of infringement have injured Arm in an amount as yet unknown. Arm is entitled to recover from Defendants the damages sustained as a result of Defendants' wrongful acts in an amount subject to proof at trial.
- 81. Based on Qualcomm and Nuvia's continued development of the relevant Nuvia technology after repeated notifications that the technology is unlicensed following termination of the Nuvia licenses, discovery is likely to show that Qualcomm and Nuvia are acting willfully to usurp Arm's rights, warranting treble damages and attorneys' fees pursuant to 15 U.S.C. § 1117(a).
- 82. Arm will suffer and is suffering irreparable harm to its name, reputation, and goodwill from Defendants' trademark infringement. Arm has no adequate remedy at law and is entitled to a permanent injunction against Defendants' continuing infringement, including requiring Defendants, pursuant to 15 U.S.C. § 1118, to deliver up for destruction, or to show proof of said destruction or sufficient modification to eliminate the infringing matter, all semiconductor chips, die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, websites, and other matter in Defendants' possession, custody, or control that bears or displays the ARM Marks in any manner in connection with the relevant Nuvia technology. Unless enjoined, Defendants will continue their infringing conduct.

COUNT III: DECLARATORY JUDGMENT AND FALSE DESIGNATION OF ORIGIN UNDER 15 U.S.C. § 1125 (ALL DEFENDANTS)

- 83. Arm hereby restates and re-alleges the allegations set forth above and incorporates them by reference.
- 84. The acts of Qualcomm and Nuvia described above constitute false designation of origin in violation of Section 43(a) of the Lanham Act, 15 U.S.C. § 1125(a).

- 85. Arm has had valid and protectable rights in the ARM Marks since substantially before Qualcomm and Nuvia's first uses of those marks in connection with integrated circuit and microprocessor technologies.
- 86. Qualcomm and Nuvia, as current or former Arm licensees under agreements that permitted the use of the ARM Marks, have had actual knowledge of Arm's ownership and use of the ARM Marks for years.
- 87. Arm has not authorized Qualcomm or Nuvia to use the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology developed under the now-terminated licenses, instead terminating those licenses.
- 88. Qualcomm and Nuvia have engaged in substantial preparation and taken concrete steps with the intent to falsely designate the origin of their products in violation of Section 43(a) of the Lanham Act, 15 U.S.C. § 1125(a). Arm's customers—including Qualcomm and Nuvia, as discovery is likely to show—often use the ARM Marks in their die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, and websites directed to users throughout the United States, including users physically located in the State of Delaware and this Judicial District. Qualcomm promotes Snapdragon products as incorporating Arm technology, such as by saying on its website that "Snapdragon 855 is equipped with the cutting-edge Qualcomm® KryoTM 485 CPU built on ARM Cortex Technology." In January 2022, Qualcomm issued a press release touting the "broad support from ecosystem partners for the PC industry's transition to Arm®-based computing," with Qualcomm's CEO boasting that "the recent

²⁴ Samsung Galaxy Note10+, Qualcomm Inc., https://www.qualcomm.com/snapdragon/device-finder/smartphones/samsung-galaxy-note10-5g.

acquisition of NUVIA uniquely positions Qualcomm Technologies to drive this industry wide transition."²⁵ This press release remains online. Also, Qualcomm and Nuvia's plans to begin sampling chips with the relevant Nuvia technology as soon as August 2022 would require manufacturing a limited run of the chips in advance, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers. Qualcomm and Nuvia have thus used the ARM Marks in connection with the advertising, distribution, offering for sale, or sale of the chips, and Arm believes discovery will show that their further use is imminent if it has not happened already.

89. Qualcomm and Nuvia's unauthorized use of the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology is likely to cause confusion, mistake, or deception on the part of consumers as to the affiliation, connection, or association of Defendants with Arm, or as to the origin, sponsorship, or approval of Defendants' semiconductor chips using the relevant Nuvia technology, constituting false designation of origin in violation of 15 U.S.C. § 1125(a)(1)(A). Given Arm's close relationships with its customers and individualized support for their products, there is and is likely to be confusion in the marketplace because consumers encountering the ARM Marks in connection with semiconductor chips incorporating the relevant Nuvia technology do and will likely believe that the products are endorsed by, licensed by, or otherwise associated with Arm. Semiconductor chips incorporating the relevant Nuvia technology are also readily identifiable without the use of the ARM Marks, such as by not mentioning the

²⁵ Qualcomm and Leading Compute Partners Build Industry Momentum for Windows on Arm PCs Powered by Snapdragon Compute Platforms, Qualcomm Inc. (Jan. 3, 2022), https://www.qualcomm.com/news/releases/2022/01/04/qualcomm-and-leading-compute-partners-build-industry-momentum-windows-arm.

processor architecture or by using the generic term "RISC" (for reduced instruction set computer).

- 90. An actual and justiciable controversy exists regarding Defendants' false designation of origin. Although Arm repeatedly notified Qualcomm and Nuvia that their development of the relevant Nuvia technology is unlicensed following termination of the Nuvia licenses, Qualcomm has continued to tell reporters that the technology is on track to be sampled to customers this year, and news reports indicate that Qualcomm already has some working chips to demonstrate to potential customers.
- 91. Arm is entitled to a declaratory judgment that Qualcomm and Nuvia's advertising, distribution, offering for sale, or sale of semiconductor chips with the relevant Nuvia technology and the ARM Marks do and will falsely designate the origin of their products, directly and indirectly.
- 92. Defendants' acts of false designation of origin have injured Arm in an amount as yet unknown. Arm is entitled to recover from Defendants the damages sustained as a result of Defendants' wrongful acts in an amount subject to proof at trial.
- 93. Based on Qualcomm and Nuvia's continued development of the relevant Nuvia technology after repeated notifications that the technology is unlicensed following termination of the Nuvia licenses, discovery is likely to show that Qualcomm and Nuvia are acting willfully to usurp Arm's rights, warranting treble damages and attorneys' fees pursuant to 15 U.S.C. § 1117(a).
- 94. Arm will suffer and is suffering irreparable harm to its name, reputation, and goodwill from Defendants' false designation of origin. Arm has no adequate remedy at law and is entitled to a permanent injunction against Defendants' continuing false designation of

origin, including requiring Defendants, pursuant to 15 U.S.C. § 1118, to deliver up for destruction, or to show proof of said destruction or sufficient modification to eliminate the falsely designated matter, all semiconductor chips, die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, websites, and other matter in Defendants' possession, custody, or control that bears or displays the ARM Marks in any manner in connection with the relevant Nuvia technology. Unless enjoined, Defendants will continue their wrongful conduct.

PRAYER FOR RELIEF

WHEREFORE, Plaintiff Arm Ltd. requests that the Court grant the following relief:

- a. A judgment in Arm's favor on all claims against Defendants;
- b. An order requiring specific performance by Defendants of the Nuvia licenses' termination provisions;
- c. An award of damages incidental to specific performance as a result of Defendants' breach of contract, in amounts to be proven at trial, including all pre-judgment and post-judgment interest at the maximum rate permitted by law;
- d. A judgment and a declaration that advertising, distributing, offering for sale, or selling semiconductor chips with the relevant Nuvia technology and the ARM Marks infringes Arm's trademarks, directly and indirectly;
- e. An order and judgment permanently enjoining Defendants and their officers, directors, agents, servants, employees, and all others acting in privity or in concert with them, and their parents, subsidiaries, divisions, successors, and assigns from (1) using in any manner in connection with the relevant Nuvia technology the ARM Marks, or any mark or logo that is confusingly similar to or a colorable imitation of the ARM Marks owned by

Arm; (2) doing any act or thing calculated or likely to cause confusion or mistake in the minds of the members of the public or prospective customers as to the affiliation, connection, or association of Defendants with Arm, or as to the origin, sponsorship, or approval of Defendants' semiconductor chips using the relevant Nuvia technology; or (3) assisting, aiding, or abetting any other person or business entity in performing any of the aforementioned activities;

- f. An order and judgment directing Defendants, pursuant to 15 U.S.C. § 1116(a), to file with this Court and serve upon Arm within thirty (30) days after entry of the injunction a report in writing under oath setting forth in detail the manner and form in which Defendants have complied with the injunction and ceased all offering of products with the relevant Nuvia technology under the ARM Marks, as set forth above;
- g. An order and judgment directing Defendants and their officers, directors, agents, servants, employees, and all others acting in privity or in concert with them, and their parents, subsidiaries, divisions, successors, and assigns to deliver up for destruction, or to show proof of said destruction or sufficient modification to eliminate the infringing matter, all semiconductor chips, die encapsulation (die packages), end user product packaging, advertising and promotional materials, technical documentation, websites, and other matter in Defendants' possession, custody, or control that bears or displays in any manner in connection with the relevant Nuvia technology the ARM Marks or any other mark that is confusingly similar to or a colorable imitation of the ARM Marks;
- h. A judgment in the aggregate amount of (1) Defendants' profits, (2) Arm's actual damages, (3) the costs of this action pursuant to 15 U.S.C. § 1117, and (4) restitution and/or disgorgement of all revenues, earnings, profits, compensation, and benefits that may

have been obtained by Defendants in connection with their semiconductor chips using the relevant Nuvia technology and the ARM Marks, including all pre-judgment and post-judgment interest at the maximum rate permitted by law;

- i. A judgment trebling any damages to the extent permitted by law, including under 15 U.S.C. § 1117;
 - j. Exemplary or punitive damages to the extent permitted by law;
- k. Costs, expenses, and reasonable attorney fees under all applicable rules, statutes, and rules in common law that would be appropriate, with pre-judgment and post-judgment interest thereon at the maximum rate permitted by law;
- 1. Equitable relief addressing any infringement occurring after entry of judgment; and
 - m. Such other relief as the Court deems just and proper.

JURY DEMAND

Pursuant to D. Del. LR 38.1 and Fed. R. Civ. P. 38, Arm hereby demands a TRIAL BY JURY of all claims and issues presented in this Complaint that are so triable.

Dated: August 31, 2022

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anne Shea Laza

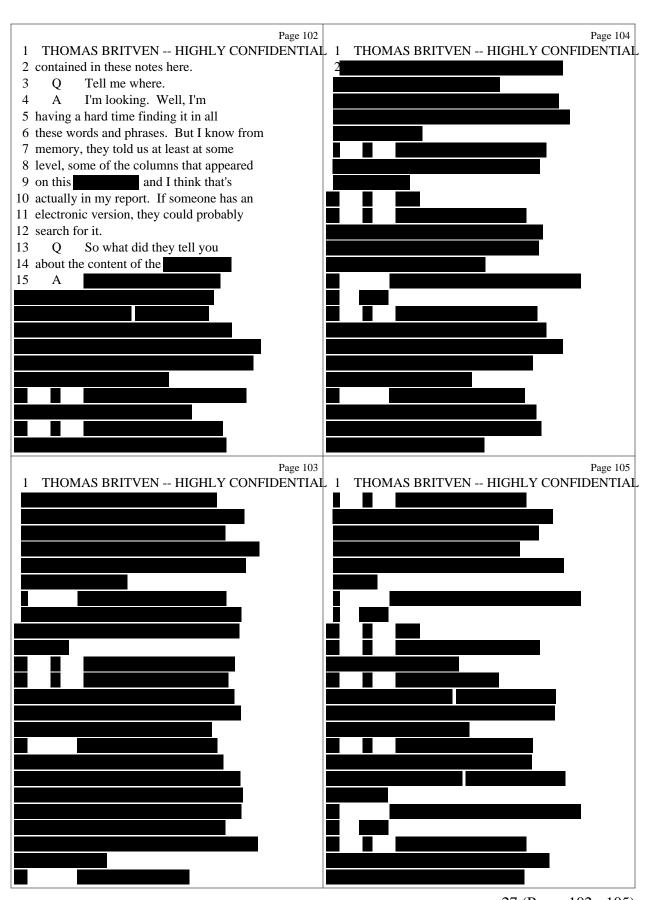
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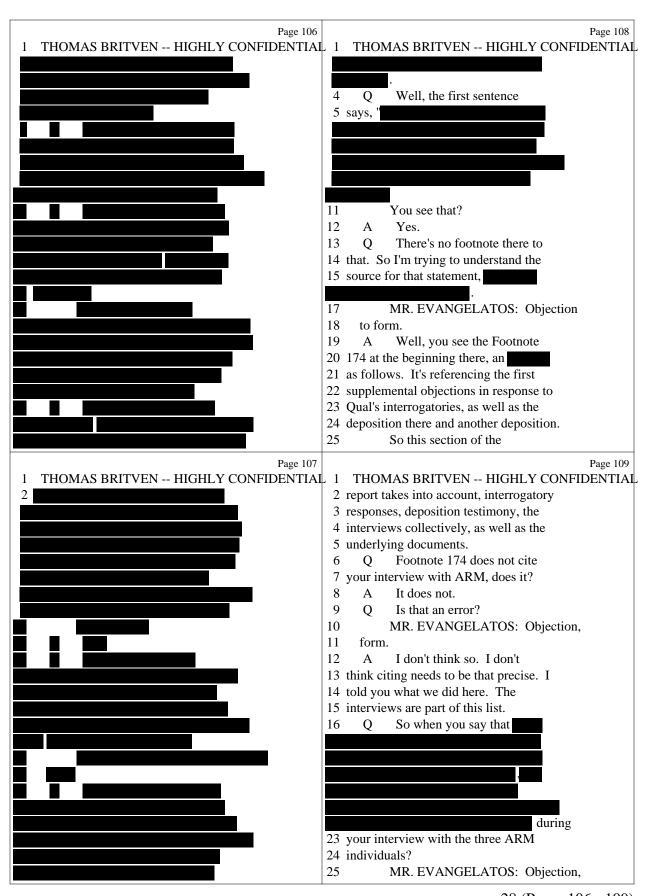
swilson@ycst.com

EXHIBIT 47

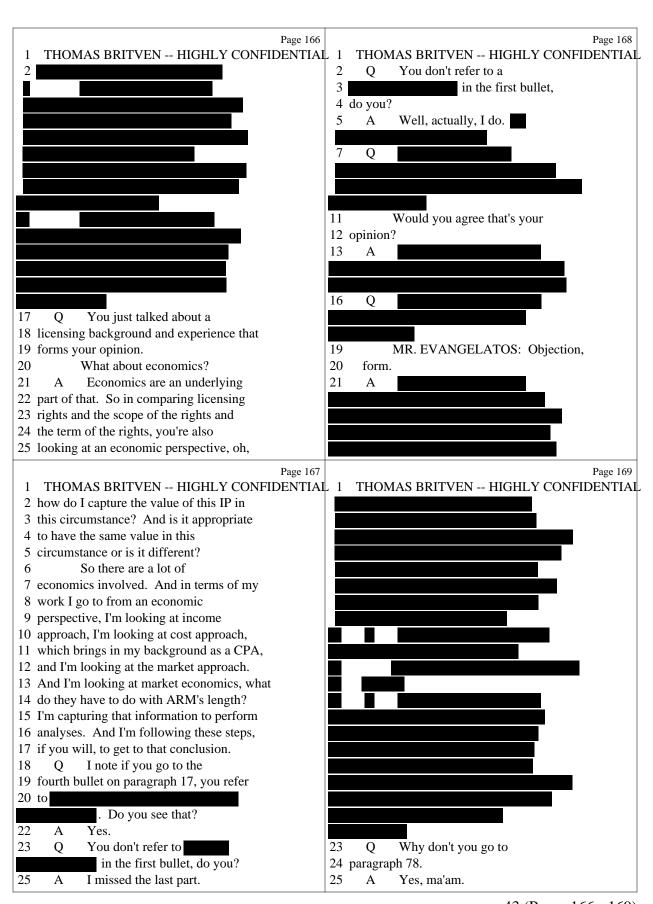
	Page 1
1	
2	IN THE UNITED STATES DISTRICT COURT
	FOR THE DISTRICT OF DELAWARE
3	C.A. No. 24-490-MN
	x
4	QUALCOMM INCORPORATED, a Delaware
	corporation, QUALCOMM TECHNOLOGIES, INC.,
5	a Delaware corporation,
6	Plaintiffs,
7	- against -
8	ARM HOLDINGS PLC, f/k/a ARM LTD., a U.K.
	corporation
9	
	Defendant.
10	x
11	October 3, 2025
	9:02 a.m.
12	
13	
14	*HIGHLY CONFIDENTIAL*
15	
16	VIDEOTAPED DEPOSITION of THOMAS
17	BRITVEN, held at the offices of PAUL WEISS
18	RIFKIND WHARTON & GARRISON, LLP, located at
19	1285 Avenue of the Americas, New York, New
20	York 10019, before Anthony Giarro, a
21	Registered Professional Reporter, a Certified
22	Realtime Reporter and a Notary Public of the
23	State of New York.
24	
25	



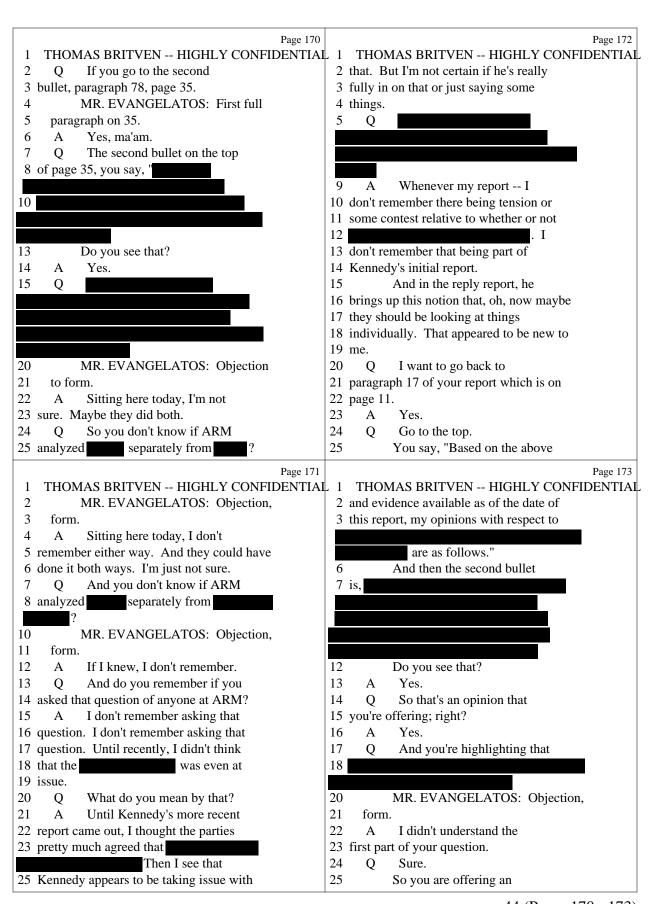
27 (Pages 102 - 105)



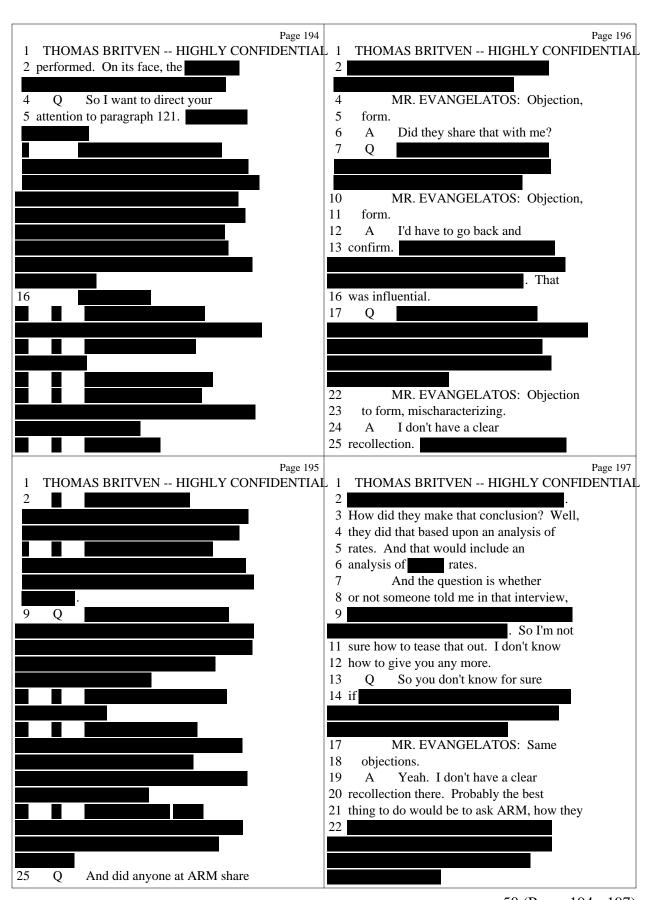
28 (Pages 106 - 109)



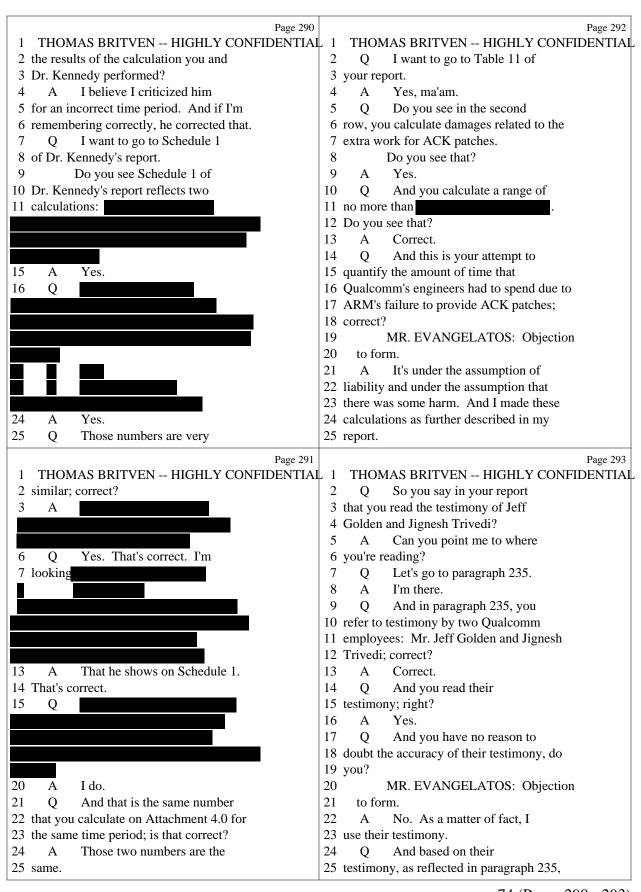
43 (Pages 166 - 169)



44 (Pages 170 - 173)



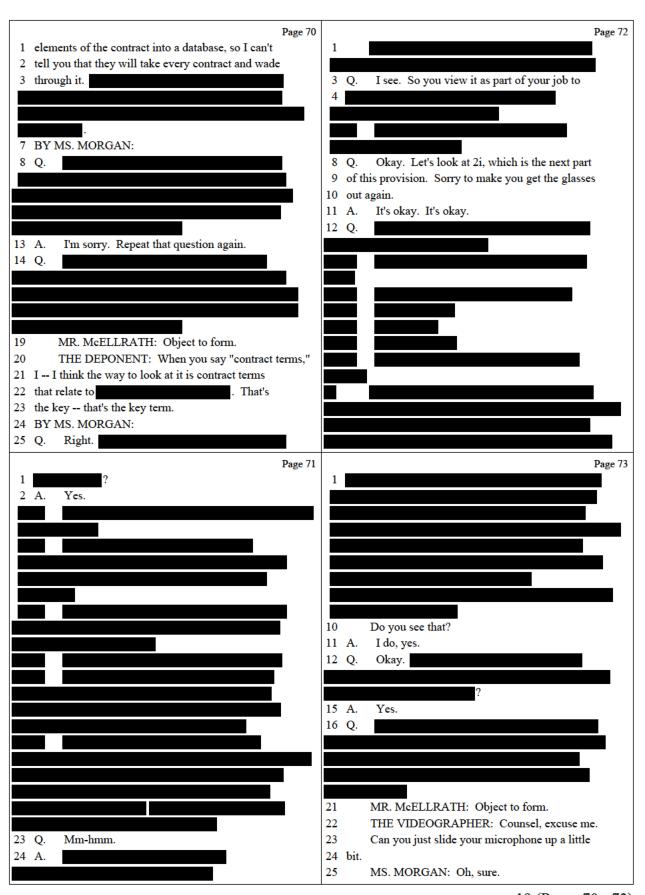
50 (Pages 194 - 197)



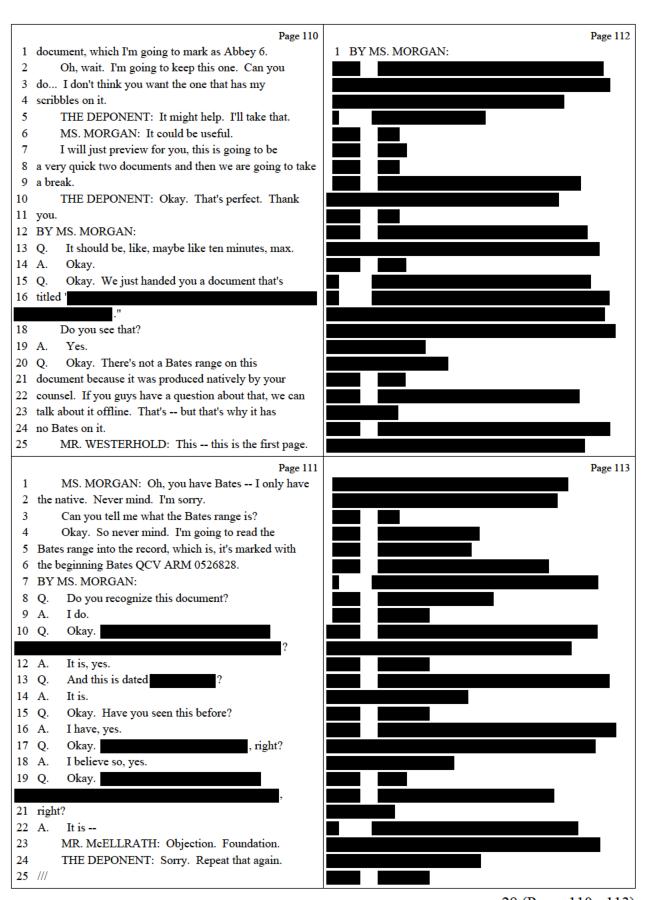
74 (Pages 290 - 293)

EXHIBIT 48

	Page 1	
1	IN THE UNITED STATES DISTRICT COURT	
2	FOR THE DISTRICT OF DELAWARE	
3	QUALCOMM INCORPORATED a Delaware corporation,) Case No.	
	24-490-MN	
	QUALCOMM TECHNOLOGIES, INC., a Delaware)	
4	corporation,)	
)	
5	Plaintiffs,)	
)	
6	vs.)	
)	
7	ARM HOLDINGS PLC, f/k/a ARM LTD., a U.K.)	
	corporation,,)	
8)	
	Defendant.)	
9)	
10	ATTORNEYS EYES ONLY VIDEOTAPED DEPOSITION OF	
11	WILLIAM ABBEY	
12	Palo Alto, California	
13	Thursday, June 26, 2025	
14		
15 16	DEDODUED BY, Donals I Hoomland	
16 17	REPORTED BY: Derek L. Hoagland CSR No. 13445	
18	CSR NO. 13443	
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25		



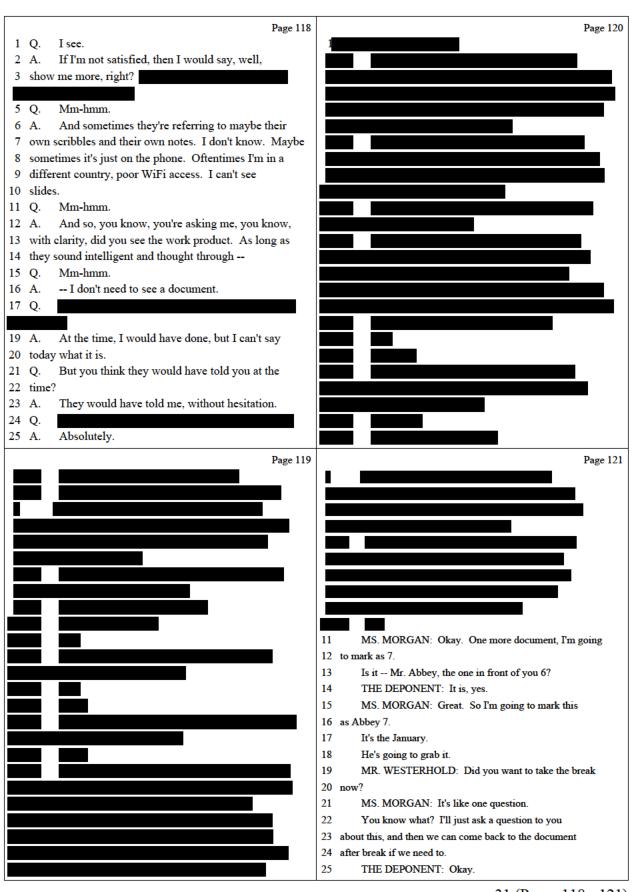
19 (Pages 70 - 73)



29 (Pages 110 - 113)



30 (Pages 114 - 117)



31 (Pages 118 - 121)

EXHIBIT 49

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

MN

EXPERT REPORT OF THOMAS W. BRITVEN

September 5, 2025

Thomas W. Britven

TABLE OF CONTENTS

EXPERT WITNESS DISCLOSURE AND STATEMENT OF BACKGROUND AND QUALIFICATIONS	4
SCOPE OF WORK	5
SUMMARY OF THE KENNEDY REPORT'S DAMAGES OPINIONS	8
5.1 Introduction to Defendant Arm Holdings PLC 5.2 Introduction to Plaintiffs Qualcomm Incorporated and Qualcomm Technologies, Inc 5.3 Introduction to the Subject Technology	13 14 17 19 20
6.1 OVERVIEW OF 6.2 OVERVIEW OF 6.3 OVERVIEW OF 6.4 EVALUATION OF THIRD PARTY TLA LICENSES AVAILABLE AS OF THE DATE OF THIS REPORT	30 32
RESPONSE TO THE KENNEDY REPORT	70
BENCHMARKS	72 that737780
	QUALIFICATIONS SCOPE OF WORK

7.2.2.1	Conclusion	87
7.3 THE	KENNEDY REPORT'S ANALYSIS OF DAMAGES DUE TO ALLEGED INTERFERENCE WITH QUALCOMM'S	S
Pro	SPECTIVE ECONOMIC ADVANTAGE	88
7.3.1	Overview of the Kennedy Report's Calculations	88
7.3.2	Evidence Discussed in the Kennedy Report Fails to Show that the Breach Letter and Other Arm	
Commi	unications Harmed Qualcomm's Business with Customers	91
7.3.2.1		
7.3.3		
7.3.3.2		ш
	KENNEDY REPORT'S QUANTIFICATION OF ALA AND TLA ROYALTIES PAID	
7.4.1	Quantification of Alleged Harm	
7.4.2	Alleged "Extra" Work Due To Arm's Alleged Failure to Provide OOBs	
7.4.3	Alleged "Extra" Work Due To Arm's Alleged Failure to Provide ACK Patches	
7.4.4	Alleged "Extra" Work Due To Arm's Alleged Failure to Provide ETE Checker Support	.107
7.4.5	Alleged "Extra" Risk Due To Arm's Alleged Failure to Provide OOBs, ACK Patches, and ETE	
	r Support	
7.4.6	Quantification of Support and Maintenance Fees	
7.4.7	Comparison to Kennedy Report's Quantification of Royalties Paid	.111
8 RESEI	RVATION OF RIGHTS AND COMPENSATION DISCLOSURE	.112

1 EXPERT WITNESS DISCLOSURE AND STATEMENT OF BACKGROUND AND QUALIFICATIONS

- 1. I, Thomas W. Britven, have been asked to serve in an expert witness capacity by counsel for Arm Holdings PLC, formerly known as Arm Ltd. (collectively, "Arm," or "Defendant"). I hereby submit the following expert witness disclosure.
- 2. As presently advised, I expect to testify as an expert witness on issues related to the quantification of damages and remedies, if any, due to Qualcomm Incorporated and Qualcomm Technologies, Inc. (collectively, "Qualcomm" or "Plaintiffs"), based on certain assumptions. For the purposes of this report, I have been asked to analyze certain issues discussed in the August 8, 2025 Expert Report of Patrick F. Kennedy, Ph.D. as they relate to Qualcomm's claims under various causes of action, including breach of contract and intentional interference with prospective economic advantage. No opinions regarding liability are expressed herein. Although my analysis and opinions are based upon the current record to date, I respectfully reserve the right to revise, expand, or supplement my analysis and opinions based on any additional information that may be provided to me.
- I am a Partner at HKA Global LLC ("HKA") and the former President of ASQ Consulting ("ASQ"), an HKA company. ASQ is a professional services firm that provides a multitude of services, including litigation consulting, business strategy, infrastructure development, investment banking, and private equity. ASQ was acquired in 2023 by HKA, a leading global consultancy in risk mitigation, dispute resolution, expert witness, and litigation support services. Prior to ASQ, I held various positions at Duff & Phelps ("D&P"), and I served as a member of its Disputes and Legal Management Practice Vision Committee. D&P, now rebranded as Kroll, is a leading investment banking and financial advisory firm offering an array of services in the areas of valuation, investment banking and transaction advice, and dispute consulting. My experience as a business advisor and consultant has included the study of damages issues in connection with hundreds of disputed matters,

¹ The causes of action alleged by Qualcomm include (1) Breach of fine of the QC ALA; (2) Breach of the Implied Covenant of Good Faith and Fair Dealing; (3) Intentional Interference with Prospective Economic Advantage; (4) Negligent Interference with Prospective Economic Advantage; (5) Violations of California Unfair Competition Law; (6) Breach of Section of the QC TLA; and (7) Breach of Section of the QC TLA. See, Second Amended Complaint, June 3, 2025, at 52-64.

including matters involving trade secret, copyright, patent, trademark, unfair competition, tortious interference, breach of contract, and fraud, among others. These matters span a variety of industries, including the automotive, aviation, biotechnology, computer, consumer goods, construction, energy, financial services, healthcare, information technology, manufacturing, medical device, pharmaceutical, retail, semiconductor, software, telecommunications, and transportation industries, among others. My resume is attached to this report as **ATTACHMENT 1.0**.

2 SCOPE OF WORK

- My assignment in connection with this litigation is to assess certain technology licensingrelated work done by ARM and to review and comment on the August 8, 2025 Expert Report of Patrick F. Kennedy, Ph.D. (the "Kennedy Report").
- 5. In performing my study, I and/or others working under my direction have reviewed deposition transcripts and exhibits of the following witnesses:

Table 1
Denositions Received

Deponent	Title	Date
William Abbey	Executive Vice President and Chief Commercial Officer, Arm	June 26, 2025
Vivek Agrawal	Senior Principal Engineer, Arm	July 11, 2025
Cristiano Amon	President and CEO, Qualcomm, Inc.	July 3, 2025
Ziad Asghar	SVP of Product Management, Qualcomm	July 7, 2025
Mohamed Awad	SVP General Manager for the Infrastructure Business, Arm	July 29, 2025
Ami Badani	Chief Marketing Officer, Arm	August 1, 2025
Akshay Bhatnagar	Senior Manager, North America Licensing, Arm	July 10, 2025
Aparajita Bhattacharya	Senior Director Engineering, Arm	July 7, 2025
Ann Chaplin	General Counsel and Corporate Secretary, Qualcomm	July 11, 2025
Larissa Cochron	Senior Director of Contracts, Qualcomm	July 11, 2025
Spencer Collins	Executive Vice President and Chief Legal Officer, Arm	June 30, 2025
Lynn Couillard	VP of Strategic Alliances / VP of Sales, Arm	July 3, 2025
Mark Dragicevich	Senior Director of Finance, Qualcomm	June 27, 2025
Jeffrey Fonseca	Director and Partner Manager, Arm	July 9, 2025

Deponent	Title	Date
Anupa George	Staff Engineer, Arm	July 30, 2025
Jeffrey Golden	Hardware Engineer, Qualcomm	July 3, 2025
Peter Greenhalgh	SVP of Technology, Arm	July 4, 2025
Richard Grisenthwaite	Chief Architect and ARM Fellow, Arm	July 2, 2025
Rene Haas	CEO, Arm	July 7, 2025
Sudeep Holla	Principal Engineer, Arm	June 17, 2025
John Horley	Lead Engineer, Arm	July 8, 2025
Andrew Howard	Vice President of Partner Success and Licensing, Arm	July 1, 2025
Philip Hughes	Corporate Vice President and Chief Communications Officer, Advanced Micro Devices, Inc.	June 17, 2025
James Jeon	VP of Global Commercial Operations, Qualcomm	July 11, 2025
Paul Kranhold	Co-chairman of North America, FGS Global	July 17, 2025
Selena LaCroix	Vice Chair, Technology Practice, Korn Ferry	August 1, 2025
Durga Malladi	Senior VP and General Manager, Technology Planning and Solutions, and Data Center, Qualcomm	July 10, 2025
Richard Meacham	Principal Engineer, Automotive CPU, Qualcomm	June 27, 2025
Dawn Hill Montemagni	Director of Global Sales, Arm	August 15, 2025
Pavankumar Mulabagal	Senior Director of Sales and Business Development, Qualcomm	July 1, 2025
Jannik Nelson	VP of Revenue, Arm	July 10, 2025
Christopher Patrick	SVP and General Manager, Mobile and Wearables, Qualcomm	July 2, 2025
Laura Sand	Senior VP, Legal Counsel, Qualcomm	July 8, 2025
Karthik Shivashankar	Senior Director, Commercial Strategy and Licensing, Arm	June 20, 2025
Kenneth Siegel	Managing Partner, Morrison & Foerster LLP	July 4, 2025
Christine Tran	Senior Director, Legal, Arm	July 10, 2025
Jignesh Trivedi	Director of Engineering, Qualcomm	July 9, 2025
Manju Varma	Senior Director, CPU Product Management, Qualcomm	June 24, 2025
Jean-Francois (Jeff) Vidon	Senior Director of Engineering, Qualcomm	July 1, 2025
Martin Weidmann	Director of Product Management, Arm	June 20, 2025
Jonathan Weiser	Former Lead Lawyer for Qualcomm QCT, Qualcomm	July 11, 2025
Karl Whealton	Senior Director, CPU, DSP, Benchmarking, and AI H/W Product Management, Qualcomm	June 18, 2025
Gerard Williams	Senior Director of Engineering, CPU Design, Qualcomm	June 25, 2025

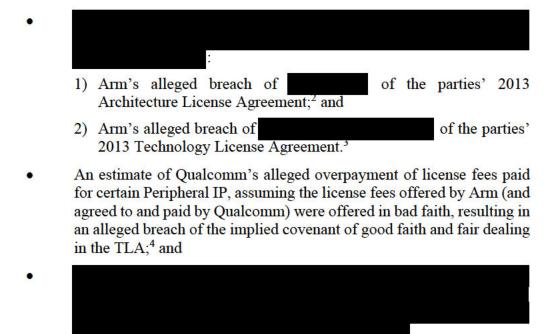
Deponent	Title	Date
Michael Williams	Lead Architect for Debug and RAS Architectures, Arm	June 27, 2025
Paul Williamson	Senior Vice President and General Manager of the IoT Line of Business, Arm	July 2, 2025
Kurt Wolf	Director of Sourcing, Qualcomm	June 25, 2025
Ehab Youssef	VP and Deputy General Counsel, Licensing, Legal Ops, and Trade Compliance, Arm	June 26, 2025

- 6. Also, in performing my study, I and/or others working under my direction have conducted interviews of the following individuals in connection with my work:
 - Akshay Bhatnagar, Senior Manager, North America Licensing at Arm;
 - technical expert Dr. Michael Brogioli;
 - Jeffrey Fonseca, Director and Partner Manager at Arm;
 - Karthik Shivashankar, Senior Director, Commercial Strategy and Licensing at Arm; and
 - Ehab Youssef, Vice President and Deputy General Counsel, Licensing, Legal Ops, and Trade Compliance at Arm.
- Additionally, this report includes a listing of documents that I and/or others working under my direction and supervision have received, reviewed, and/or considered in forming the basis for my opinions as ATTACHMENT 2.0.
- 8. I understand that I may be asked to testify about my opinions in this report as well as damages-related issues raised during cross-examination or by other witnesses. I expect to provide further explanations of the matters I discuss in this report as necessary to clarify my work and opinions to the jury or Court. I have cited to information in this report that supports my opinions, but those citations are not necessarily exhaustive, and I may have reviewed and considered additional documents or information that supports the same opinions and conclusions. If I am called to testify, I reserve the ability to rely on or discuss any information referenced generally (such as documents cited in other reports referenced herein) or specifically in this report and attachments, including in ATTACHMENT 2.0.

9. I reserve the ability to update this report and attachments as additional documentation is received, reviewed, and/or considered. I also reserve the ability to respond to and address new information that may become known to me whether near the time of trial or during trial, to the extent it relates to the content of this report and attachments.

3 SUMMARY OF THE KENNEDY REPORT'S DAMAGES OPINIONS

10. The Kennedy Report presents three damages measures:



11. The Kennedy Report calculates damages under the above methods as follows:

² Kennedy Report, at 15-19. Qualcomm alleges Arm breached

Second Amended Complaint, June 3, 2025, at 29, 52, 54-55; Plaintiffs'

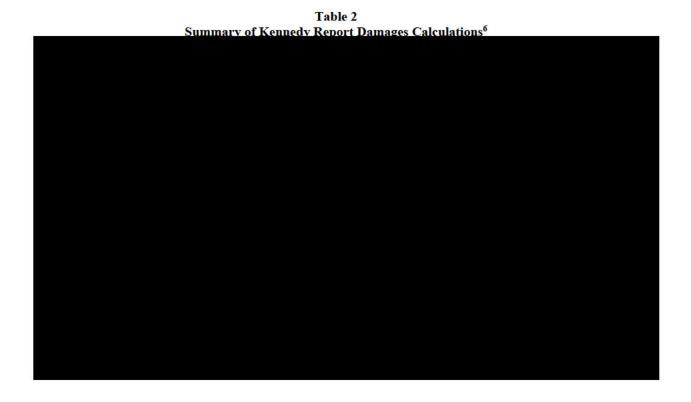
Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 33-34, 49; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 21-22.

³ Kennedy Report, at 19-23. Qualcomm alleges that Arm breached

Second Amended Complaint, June 3, 2025, at 52-53, 62-64; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 8-9.

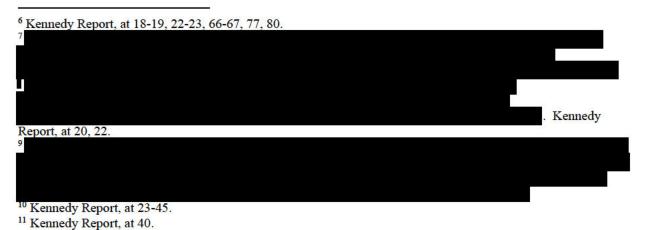
⁴ Kennedy Report, at 45-67.

⁵ Kennedy Report, at 68-79.



12. In addition to the above damages quantifications, the Kennedy Report presents two licensing analyses:





Page 9 of 112
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13. I address the various shortcomings of the Kennedy Report's damages opinions and licensing analyses in the section that follows and throughout the balance of this report.

4 SUMMARY OF OPINIONS

- 14. In forming my opinions, I have conducted interviews, performed research of publicly available information, and reviewed the available record, including documents produced by Qualcomm and Arm, deposition testimony, and the expert reports and corresponding attachments submitted in this matter.
- 15. My opinions in this matter are based on my study and analysis of the above information, and my years of training and experience assessing damages, among other things.
- 16. I understand that discovery remains ongoing. For example, I understand that certain thirdparties have objected to the disclosure of their license agreements with Arm, such as
 , and have filed motions seeking a protective order, and that those disputes have
 not yet been decided by the Court. I intend to supplement or update my opinions, analyses,
 and calculations as they relate to

 upon
 receipt of this information, if made available. I reserve the ability to supplement or update
 my opinions, analyses and calculations to incorporate any additional relevant information

¹² Kennedy Report, at 45.

¹³ Kennedy Report, at 40.

¹⁵ Kennedy Report, at 56-63.

¹⁶ Kennedy Report, at 63-65.

that may be presented, such as may be revealed in additional documents, licensing agreements, or other information that may be produced at a later date.

17. Based on the above and evidence available as of the date of this report, my opinions with respect to are as follows:

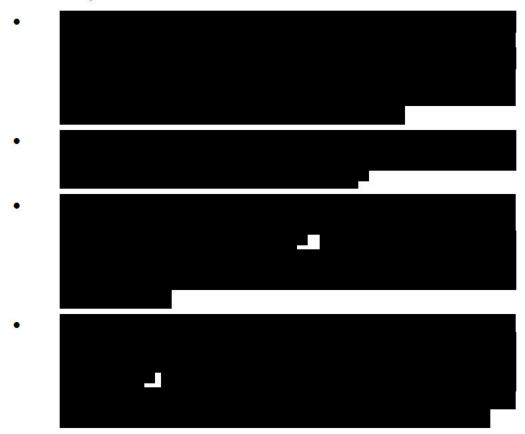


18. Based on the above, and evidence available as of the date of this report, my opinions with respect to the Kennedy Report are as follows:



Page 11 of 112 **RESTRICTED - OUTSIDE ATTORNEYS' EYES ONLY**

- the Kennedy Report's quantification of the alleged overpayment for Peripheral IP licenses relies upon a but-for price that is not supported by the available evidence;
- the economic evidence indicates that the prices Qualcomm agreed to and paid for the Peripheral IP at Issue were reasonable. In the event the trier-of-fact agrees, damages associated with this cause of action are zero;



19. I expect to update these opinions upon receipt of additional information referenced herein, including the agreement, should it become available after resolution of certain discovery disputes.

¹⁷ ATTACHMENT 7.0; Kennedy Report, at 77.

¹⁸ ATTACHMENT 3.0.

¹⁹ ATTACHMENT 3.0.

5 CASE BACKGROUND

5.1 Introduction to Defendant Arm Holdings PLC

- 20. Defendant Arm is a world leader in central processing unit ("CPU") technology. Arm architects, develops, and licenses high-performance, low-cost, and energy-efficient IP solutions for CPU, graphics processing units ("GPUs"), neural processing units ("NPUs"), and interconnect technologies.²⁰
- 21. Arm was founded as Advanced RISC Machines Ltd. in 1990 as a joint venture between Acorn Computers, Apple Computer (now Apple Inc.), and VLSI Technology (now NXP Semiconductors N.V.).²¹ Arm is headquartered in Cambridge, UK,²² and has additional offices across Asia Pacific, Europe, Middle East, Africa, and North America.²³ Arm employs over 7,000 people worldwide.²⁴
- 22. Arm licenses its architecture specifications to other companies, who in turn make Arm-compliant silicon chips²⁵ to be used in AI, consumer technologies, computing, automotives, and IoT, among other applications.²⁶ According to Arm, there are more than 325 billion devices that contain Arm-based chips.²⁷

5.2 Introduction to Plaintiffs Qualcomm Incorporated and Qualcomm Technologies, Inc.

23. Qualcomm Incorporated was founded in 1985 with a focus on improving telecommunications standards and helped to develop 3G, 4G, and 5G wireless connectivity.²⁸ Qualcomm offers semiconductor solutions for the automotive, extended

²⁰ "Company," Arm, date accessed: July 10, 2025 (accessed: https://www.arm.com/company).

²¹ "The Official History of Arm," Arm Newsroom, date accessed: August 29, 2025 (accessed: https://newsroom.arm.com/blog/arm-official-history).

²² "The Official History of Arm," Arm Newsroom, date accessed: August 29, 2025 (accessed: https://newsroom.arm.com/blog/arm-official-history).

²³ "ARM Global Offices," Arm, date accessed: July 10, 2025 (accessed: https://www.arm.com/company/offices).

²⁴ "The Official History of Arm," Arm Newsroom, date accessed: August 29, 2025 (accessed: https://newsroom.arm.com/blog/arm-official-history).

²⁵ "Arm Architecture for the Digital World," Arm, date accessed: August 29, 2025 (accessed: https://www.arm.com/architecture).

²⁶ "Markets," Arm, date accessed: September 2, 2025 (accessed: https://www.arm.com/markets).

²⁷ "Arm Architecture for the Digital World," Arm, date accessed: August 29, 2025 (accessed: https://www.arm.com/architecture).

²⁸ "Our Company, Qualcomm, date accessed: August 29, 2025 (accessed: https://www.qualcomm.com/company).

reality, handheld gaming, IoT, computing, and consumer technology industries, among others.²⁹ Qualcomm also licenses its IP portfolio related to the manufacture and sale of certain wireless products.³⁰

- 24. Qualcomm is headquartered in San Diego, California³¹ and has additional offices in South America, Asia, Europe, and North America.³²
- 25. Qualcomm Technologies, Inc. ("QTI") is a subsidiary of Qualcomm Incorporated and operates substantially all of Qualcomm's products and services businesses and Qualcomm's engineering, research, and development functions.³³

5.3 Introduction to the Subject Technology

Instruction Set Architecture

26. Instruction Set Architecture ("ISA") is "part of the abstract model of a computer that defines how the [central processing unit] is controlled by the software." It acts as an interface between the hardware and software, "specifying both what the processor is capable of doing as well as how it gets done."³⁴ "The ISA defines the supported data types, the registers, how the hardware manages main memory, key features (such as virtual memory), which instructions a microprocessor can execute, and the input/output model of multiple ISA implementations."³⁵ Understanding the ISA allows developers to write more

²⁹ "System Processors," Qualcomm, date accessed: August 29, 2025 (accessed:

https://www.qualcomm.com/products/system-processors).

³⁰ Qualcomm Incorporated Form 10-K for the fiscal year ended September 29, 2024, at 7, date accessed: July 14, 2025 (accessed: https://s204.q4cdn.com/645488518/files/doc_financials/2024/q4/QCOM-09-29-24-FY2024-10-K.pdf).

^{31 &}quot;Headquarters," Qualcomm, date accessed: August 29, 2025 (accessed: https://www.qualcomm.com/company/facilities/offices?country=USA&hQ=true).

³² "About Qualcomm – Company Information & History," Qualcomm, date accessed: August 29, 2025 (accessed: https://www.qualcomm.com/company#locations).

³³ Qualcomm Incorporated Form 10-K for the fiscal year ended September 29, 2024, at 13, date accessed: July 14, 2025 (accessed: https://s204.q4cdn.com/645488518/files/doc_financials/2024/q4/QCOM-09-29-24-FY2024-10-K.pdf).

³⁴ "What is Instruction Set Architecture (ISA)," Arm, date accessed: July 11, 2025 (accessed: https://www.arm.com/glossary/isa).

³⁵ "What is Instruction Set Architecture (ISA)," Arm, date accessed: July 11, 2025 (accessed: https://www.arm.com/glossary/isa).

- efficient code and understand the output of the compiler. ISAs are typically updated over time to "support emerging technologies, optimize efficiency, or add new functionality."³⁶
- 27. I understand that there are two primary computing architecture philosophies: complex instruction set computer ("CISC") ISA and reduced instruction set computer ("RISC") ISA.³⁷ Differences between the two include the speed of instruction execution, power consumption, and number of transistors required (which in turn affects the size of central processing units).³⁸ I understand that CPUs and the associated computing system software and hardware components in ISAs are based on the same ISA.³⁹
- 28. There are several licensors of both CISC and RISC ISAs, and ISAs are licensed under different brand names. For example, I understand that x86, an architecture developed by Intel, is seen as the industry standard for CISC⁴⁰ and is the prevalent architecture used in desktop and laptop computers as well as datacenters and high-performance computing environments.⁴¹ Intel and AMD are the two primary manufacturers of x86-architecture processors.⁴²
- 29. Licensors of RISC architectures include ARM and RISC-V.⁴³ Arm's RISC ISA is widely used in smartphone and tablet CPUs, and chips using ARM's ISA have recently expanded

³⁶ "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 23.

³⁷ "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 23.

³⁸ CISC ISA can handle fewer and more powerful demands, reducing programming complexity, and allowing software developers to write programs more efficiently. However, CISC architecture requires more transistors, which makes processors larger and potentially slower to execute instructions. RISC ISA, on the other hand, uses minimal, straightforward instructions that execute quickly, enhancing performance, streamlining CPU design, and reducing hardware complexity. "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 23-25.

³⁹ "The Basics of Instruction Set Architecture," Lenovo, date accessed: August 26, 2025 (accessed: https://www.lenovo.com/us/en/glossary/instruction-set-architecture/?orgRef=https%253A%252F%252Fwww.bing.com%252F).

⁴⁰ "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 24.

⁴¹ "Intel and AMD are unlikely allies in new x86 ecosystem advisory group – 'we'll remain fierce competitors," Tom's Hardware, date accessed: August 1, 2025 (accessed: https://www.tomshardware.com/pc-components/cpus/intel-and-amd-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forward/five-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-a-unified-isa-moving-group-that-a-unified-isa-moving-a-unified-isa-moving-group-that-a-unified-isa-moving-group-that-a-unified-is

components/cpus/intel-and-amd-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forward#xenforo-comments-3857628); "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 24-26.

⁴² "Intel and AMD are unlikely allies in new x86 ecosystem advisory group – 'we'll remain fierce competitors," Tom's Hardware, date accessed: August 1, 2025 (accessed: https://www.tomshardware.com/pc-components/cpus/intel-and-amd-forge-x86-ecosystem-advisory-group-that-aims-to-ensure-a-unified-isa-moving-forward#xenforo-comments-3857628).

⁴³ "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 25.

into desktops, automobiles, servers, and embedded systems.⁴⁴ RISC-V is a relatively newer RISC-based ISA that is distributed using an open-source model.⁴⁵ RISC-V is gaining popularity amongst companies including Nvidia, Google, Red Hat, SiFive, and others.⁴⁶

CPU Cores

- 30. A CPU core is the processing unit that executes program instructions, performs calculations, manages data flow, and coordinates with other components. Each core processes information independently.⁴⁷ A CPU can have multiple cores, which enables the system to handle multiple tasks simultaneously.⁴⁸
- 31. I understand that CPUs are used in smartphones, consumer electronics (including TVs, tablets, laptops, and desktops, among others), industrial IoT (including washing machines, thermostats, cameras, and drones, among others), networking equipment, cloud computing, and other infrastructure.⁴⁹
- 32. A System-on-a-Chip ("SoC") "is a complete processing system contained in a single package that contains multiple processing parts," "typically including a [CPU], memory, input and output ports, peripheral interfaces, and secondary storage devices." In traditional PC designs, individual components are built onto a motherboard separately with

⁴⁴ "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 25.

⁴⁵ "Semiconductors: Technology and Market Primer 13.0, Oppenheimer Equity Research Industry Update, at 26.

⁴⁶ "RISC-V's Ascent Could Reshape The Global Compute Landscape," Forbes, July 24, 2025, date accessed: July 31, 2025 (accessed: https://www.forbes.com/sites/davealtavilla/2025/07/24/risc-vs-ascent-could-reshape-the-global-compute-landscape/).

⁴⁷ "CPU Cores Explained: How Many Do You Need?," HP, date accessed: July 30, 2025 (accessed:

https://www.hp.com/us-en/shop/tech-takes/cpu-cores-how-many-do-i-

 $need? cjdata=MXxOfDB8WXww\&utm_medium=af\&utm_source=cj\&utm_campaign=Microsoft+Shopping+\%28Bing+Rebates\%2C+Coupons\%2C+etc.\%29\&utm_content=5250933_Microsoft+Shopping+\%28Bing+Rebates\%2C+Coupons\%2C+etc.\%29_100357191\&cjevent=2f013fec6d7311f081bd01750a18b8fc\&subacctname=Microsoft+Shopping+\%28Bing+Rebates\%2C+Coupons\%2C+etc.\%29).$

⁴⁸ "CPU Cores Explained: How Many Do You Need?," HP, date accessed: July 30, 2025 (accessed: https://www.hp.com/us-en/shop/tech-takes/cpu-cores-how-many-do-i-

 $need? cjdata=MXxOfDB8WXww\&utm_medium=af\&utm_source=cj\&utm_campaign=Microsoft+Shopping+\%28Bing+Rebates\%2C+Coupons\%2C+etc.\%29\&utm_content=5250933_Microsoft+Shopping+\%28Bing+Rebates\%2C+Coupons\%2C+etc.\%29_100357191\&cjevent=2f013fec6d7311f081bd01750a18b8fc\&subacctname=Microsoft+Shopping+\%28Bing+Rebates\%2C+Coupons\%2C+etc.\%29).$

⁴⁹ ARM_01259705-6105, at 717-719.

⁵⁰ "What Is SoC Development?," Arm, date accessed: July 30, 2025 (accessed: https://www.arm.com/glossary/socdevelopment).

- lines of communication between them. SoCs have all major components built into the same silicon chip, which reduces latency and boosts performance of the system.⁵¹
- 33. I understand that CPU design is complex and that while some CPU sellers may develop their own custom designs, others license CPU designs from third parties.⁵² Arm is one such licensor of CPU designs, licensing designs that are compatible with its own ISA.⁵³ Qualcomm sells both custom SoCs (which are compliant with the ARM ISA, licensed from ARM) as well as SoCs that make use of third-party designs (including ARM ISA-compliant designs licensed from ARM).⁵⁴ Qualcomm has identified Apple, Intel, and AMD as its biggest competitors in building custom CPUs.⁵⁵ Indeed, in its 2024 Annual Report, Qualcomm lists its current competitors as Broadcom, HiSilicon, MediaTek, Mobileye, Nvidia, NXP Semiconductors, Qorvo, Samsung, Skyworks, Texas Instruments, and UNISOC.⁵⁶

5.4 Introduction to Arm's ISA Licensing Models

- 34. I understand that Arm grants several types of licenses that include its ISA technology, including, for example, Architecture License Agreements ("ALAs"), Technology License Agreements ("TLAs") and Arm Total Access Agreements ("Total Access Agreements" or "ATAs").⁵⁷
- 35. ALAs grant rights to Arm Technology that allow licensees to design their own custom CPU cores that are compatible with the Arm ISA; in addition to Qualcomm, such licensees

⁵¹ "What is a System-on-Chip (SoC)?," Windows Central, date accessed: July 30, 2025 (accessed: https://www.windowscentral.com/hardware/laptops/what-is-a-system-on-chip-soc).

⁵² See, "The Rise of Licensed IP In Edge AI and Smart Device Manufacturing," Forbes, date accessed: August 28, 2025 (accessed: https://www.forbes.com/councils/forbestechcouncil/2025/08/28/why-the-next-wave-of-ai-innovation-wont-be-built-from-scratch/); "The Shift to Custom Silicon: Why Companies Are Designing Their Own Chips," Nasdaq, date accessed: August 28, 2025 (accessed: https://www.nasdaq.com/articles/shift-custom-silicon-why-companies-are-designing-their-own-chips).

⁵³ "Microprocessor Cores and Processor Technology - Arm®," Arm, date accessed: August 27, 2025 (accessed: https://www.arm.com/products/silicon-ip-cpu).

⁵⁴ Second Amended Complaint, June 3, 2025, at 3-4.

⁵⁵ QCVARM_0846761-870, at 764; "Intel vs AMD vs Qualcomm: Who's Leading the CPU War in 2025," Business Economy, date accessed: July 31, 2025 (accessed: https://www.businesseconomy.com/technology/intel-vs-amd-vs-qualcomm-whos-leading-the-cpu-war-in-2025/).

⁵⁶ Qualcomm Incorporated Form 10-K for the fiscal year ended September 29, 2024, at 12.

⁵⁷ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

- 36. The Arm Technology granted under TLAs can include, among other things, designs for processors or processor components themselves that are compatible with the Arm ISA.⁶⁴ I understand that under a TLA, the licensee can identify specific Arm products (referred to as "Arm IPs" or "IPs") it intends to use and taking a license to only those products.⁶⁵ Compensation for a TLA agreement typically takes the form of both a fixed fee and a running royalty for the licensed products.⁶⁶
- 37. Arm's ALA and TLA agreements provide the general terms of the licenses, and are accompanied by an Annex that, among other things, lists the specific licensed Arm

⁵⁸ Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 5; Deposition of Rene Haas, July 7, 2025, at 225:3-7.

⁵⁹ See generally, "Learn the architecture – Understanding the Armv8.x and Armv9.x extensions," Arm, date accessed: August 1, 2025 (accessed: https://documentation-service.arm.com/static/663e39db9007496a66f74481). ⁶⁰ Deposition of Rene Haas, July 7, 2025, at 150:12-23.

⁶¹ "Learn the architecture – Understanding the Armv8.x and Armv9.x extensions," Arm, p.7, date accessed: August 1, 2025 (accessed: https://documentation-service.arm.com/static/663e39db9007496a66f74481).

⁶² Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 4-5. Mr. Youssef testified that since Qualcomm's 2019 ALA agreement, Arm has granted only two additional ALAs: one with Apple and one with IBM. Deposition of Ehab Youssef, June 26, 2025, at 30:11-32:5.

⁶³ Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 18-19.

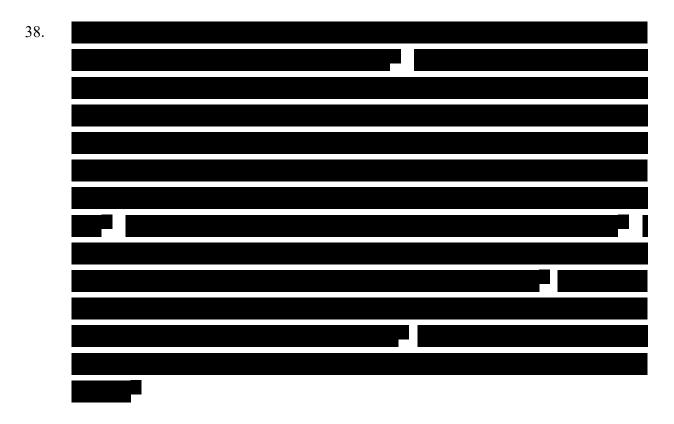
⁶⁴ Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 4-5.

⁶⁵ Interview of Akshay Bhatnagar, Karthik Shiyashankar, and Ehab Youssef.

⁶⁶ ARM 00006123-155, at 153-154; QCVARM 0710047-120, at 120.

⁶⁷ ARM_QC_02784120-198, at 130; Arm Holdings plc Form 20-F for the fiscal year ended March 31, 2025, at 68.

products and associated fixed fees, and by a Master Royalty Schedule, which sets out, among other things, the associated running royalties.⁶⁸



5.5 Introduction to the Arm-Qualcomm TLA and ALA Agreements at Issue

39. Arm and Qualcomm first entered into a TLA on September 30, 1997 (the "Original TLA"),⁷⁵ and entered into a new TLA⁷⁶ and associated Annexes⁷⁷ on May 30, 2013 (the "2013 TLA"). The parties agreed to additional TLA Annexes adding certain licensed

⁶⁸ See, e.g. ARM_00103918-972, at 918-919 [TLA]; ARM_00055357-399, at 357 [ALA]; ARM_00063298-312, at 308-309 [ANNEX to ALA]. ARM_01298891-929, at 894 [Master Royalty Schedule to ALA]; *See also*, Deposition of Ehab Youssef, June 26, 2025, at 34:3-12.

⁶⁹ ARMQC 02784120-198, at 126-127.

⁷⁰ "Arm Total Access," Arm, date accessed: August 28, 2025 (accessed:

https://www.arm.com/products/licensing/arm-total-access); ARMQC_02784120-198, at 167; Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

⁷¹ ARMQC_02784120-198, at 166-178; Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

⁷² Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

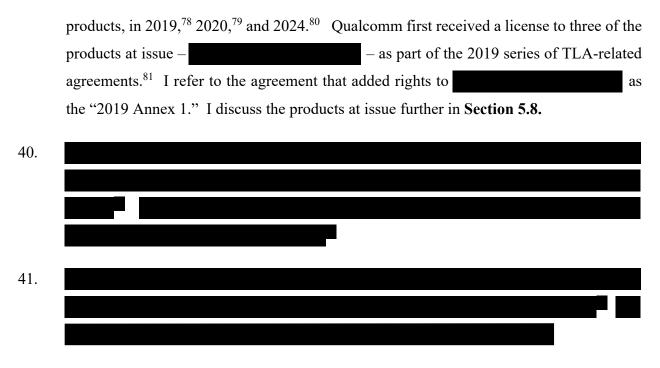
⁷³ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

⁷⁴ ARMQC 02784120-198, at 127 and 167.

⁷⁵ ARM_00103918-972, at 918.

⁷⁶ ARM 00103918-972.

⁷⁷ ARM 00103918-972, at 918.



42. I list certain agreements between Arm and Qualcomm in **ATTACHMENT** 10.0 and summarize the terms of the 2013 ALA, 2013 TLA and certain additional agreements in **ATTACHMENT 2.0.**.

5.6 Introduction to the Dispute

43. I understand that certain issues in the current case relate to an ongoing dispute between the parties regarding Arm's various ALA, TLA and related agreements with Qualcomm.⁹⁰ I understand the dispute began around the time of Qualcomm's 2021 acquisition of Nuvia,

⁷⁸ ARM 00006123-155; ARMQC 02772366-385; QCARM 0029357-358.

⁷⁹ QCARM 3480078-094.

⁸⁰ QCVARM 0525196-202.

⁸¹ Deposition of Ehab Youssef, June 26, 2025, at 34:24-35:21.

⁸² ARM 00055357-399, at 357.

⁸³ ARM 00055357-399.

⁸⁴ QCARM 0343120-142.

⁸⁵ OCARM 0343954-976.

⁸⁶ QCARM 0337591-627.

⁸⁷ QCARM 0338180-242.

⁸⁸ OCARM 0338352-429.

⁸⁹ ARM 00086164-245.

⁹⁰ Second Amended Complaint, June 3, 2025, at 52-53.

Inc. ("Nuvia"), a start-up CPU company.⁹¹ In the sections that follow, I give a brief overview of some of the issues in that initial dispute that the parties reference in the current case, and then provide an overview of the allegations and causes of action in the current case.

5.6.1 Overview of the Arm v. Qualcomm Dispute

- 44. Arm filed suit against Qualcomm on August 31, 2022 (Case No. 1:22-cv-01146-MN), alleging breach of contract and trademark infringement, among other causes of action (the "Arm v. Qualcomm Dispute"). ⁹² I understand that Arm withdrew its trademark infringement claims prior to trial.
- 45. I understand that a central issue in the *Arm v. Qualcomm* Dispute was Qualcomm's intent to integrate Nuvia designs into its own products and its position that the terms of Qualcomm's ALA and TLA with Arm, which gave Qualcomm the right to design custom process cores based on Arm architecture and to modify certain off-the-shelf designs, were applicable to Qualcomm products with Nuvia designs.⁹³
- 46. I understand that Arm disagreed with Qualcomm's position and informed Qualcomm that Qualcomm could not use Nuvia's designs that were developed under the Nuvia ALA without Arm's consent. In February 2022, Arm sent a letter to Qualcomm and Nuvia terminating the Nuvia licenses as of March 1, 2022. I understand that Qualcomm asserted that Qualcomm was developing its cores and products under its own agreements with Arm and that this dispute led to the filing of the *Arm v. Qualcomm* Dispute complaint on August 31, 2022.

⁹¹ "Qualcomm Acquires NUVIA To Accelerate Its Future CPUs With Support From 18 Partners," Forbes, date accessed: July 28, 2025 (accessed: https://www.forbes.com/sites/patrickmoorhead/2021/01/13/qualcomm-acquires-nuvia-to-accelerate-its-future-cpus-with-support-from-18-partners/); Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 7.

⁹² Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 16-29.

⁹³ Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 5-6, 8, 10.

⁹⁴ Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 10.

⁹⁵ Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022, at 12.

⁹⁶ Second Amended Complaint, June 3, 2025, at 5-6.

⁹⁷ Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022.

- 47. On October 22, 2024, Arm sent a letter (the "Breach Letter") notifying Qualcomm that, among other things, it was in material breach of the ALA with respect to its use of designs, technology and code created by Nuvia, and that Arm was entitled to terminate the ALA if the breach was not cured within 60 days.⁹⁸
- 48. A trial was held, and on December 20, 2024, the jury concluded that Qualcomm had not breached Section 15.1(a) of the Nuvia ALA and that Qualcomm's CPUs that include designs acquired in the Nuvia acquisition are licensed under the Qualcomm ALA.⁹⁹ However, the jury did not reach a decision on Question 1 regarding Nuvia's breach of the Nuvia ALA.

5.6.2 Overview of Qualcomm's Allegations and Causes of Action in the Current Case

- 49. Qualcomm has countersued Arm for breach of contract and other causes of action.¹⁰⁰ Qualcomm filed its initial complaint on April 18, 2024, and its First Amended Complaint on December 16, 2024.¹⁰¹ Qualcomm filed its Second Amended Complaint on June 3, 2025.¹⁰²
- 50. With respect to the 2013 TLA, I understand Qualcomm contends that Arm:
 - breached
 breached
 breached
- 51. I understand that Qualcomm contends that part of its TLA claims also include an allegation that Arm breached the covenant of good faith and fair dealing implied in the 2013 TLA as

⁹⁸ Second Amended Complaint (Case No: 24-490-MN), Exhibit A.

⁹⁹ Verdict Form (Case No. 1:22-cv-01146-MN), December 20, 2024, at 2.

¹⁰⁰ Second Amended Complaint, June 3, 2025, at 29, 52-64.

¹⁰¹ Complaint, April 18, 2024, at 23. First Amended Complaint, December 16, 2024, at 48.

¹⁰² Second Amended Complaint, June 3, 2025, at 66.

¹⁰³ Second Amended Complaint, June 3, 2025, at 52-53, 62-63; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 8-9.

¹⁰⁴ Second Amended Complaint, June 3, 2025, at 52-53, 63-64; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 8-9.

part as part of its alleged failure to provide commercially reasonable offers to access IP licensed under TLAs, including certain products Arm refers to as "Peripheral IP." I understand from counsel for Arm there is a dispute as to whether these allegations are part of the case. In the event the Court determines Qualcomm's allegations are indeed part of the case, I provide my opinions below responding to the Kennedy Report's assessment of damages for Arm's alleged breach as it relates to "Peripheral IP."

52. With respect to the 2013 ALA, I understand Qualcomm contends that Arm:

•	breached	
		06

- breached the covenant of good faith and fair dealing implied in the 2013 ALA by:¹⁰⁷
 - o withholding deliverables,
 - o asserting that Qualcomm was in material breach of the 2013 ALA,
 - making public statements, including making the Breach Letter public and making statements to Qualcomm customers, that "create[d] uncertainty about Qualcomm's ability to provide its customers with products containing custom CPUs," and

0	failing to negotiate		
		cover	of Arm's
	ISA.		

- 53. I understand that Qualcomm further alleges that Arm intentionally and negligently interfered with Qualcomm's prospective economic advantage as it relates to Qualcomm's efforts to sell its customers certain SoCs by:¹⁰⁸
 - o purporting to terminate the 2013 ALA, as described above,
 - by intentionally making the Breach Letter public, as described above, and

¹⁰⁵ Second Amended Complaint, June 3, 2025, at 34, 55-56; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 8-9, 18.

¹⁰⁶ Second Amended Complaint, June 3, 2025, at 29, 52, 54-55; Plaintiffs' Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 33-34, 49; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 21-22.

¹⁰⁷ Second Amended Complaint, June 3, 2025, at 55-56; Plaintiffs' Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 35, 50; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 19-20, 22.

¹⁰⁸ Second Amended Complaint, June 3, 2025, at 56-59.

 by making misleading statements to Qualcomm customers, as described above.

Although Qualcomm has identified several customers associated with this allegation, I understand that Qualcomm has only quantified damages with respect to Qualcomm's

- 54. I describe the specific Arm Implementation Cores and Peripheral IP at issue, the allegedly withheld deliverables, and the allegedly disrupted Qualcomm SoCs at issue in this dispute further in **Section 5.8** below.
- 55. In addition to the above claims with respect to the 2013 TLA and 2013 ALA, I understand Qualcomm further alleges that Arm has engaged in violations of California Unfair Competition Law, Cal. Bus. & Prof. Code §17200 by engaging in the activities described above as "part of a broader campaign to harm or threaten to harm competition for CPU and other computer chip designs, in California and elsewhere" and as part of an "attempt to prevent Qualcomm from developing and marketing products with CPUs that threaten to outcompete products containing Arm's off-the-shelf CPU designs." ¹¹⁰

5.7 Timeline

56. I understand Qualcomm references the following events as part of its allegations in this case:

- May 20, 2020:
- August 31, 2022: Arm filed the Arm v. Qualcomm suit. 112
- August 2022 and May 2023: Qualcomm asserts that Arm "reached out to Qualcomm customers directly about the status of Qualcomm's [2013 ALA] license."

¹⁰⁹ Kennedy Report, at 68-80.

¹¹⁰ Second Amended Complaint, June 3, 2025, at 59-62.

¹¹¹ Plaintiffs' Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 35; ARM 00085567-571.

¹¹² Complaint (Case No. 1:22-cv-01146-MN), August 31, 2022.

¹¹³ Plaintiffs' Supplemental Responses and Objections to Defendants' Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 35.

- Fall of 2022: Qualcomm asserts that Arm began withholding certain deliverables under its 2013 ALA. 114
- November 3, 2022 and December 5, 2022: Qualcomm notified Arm of its non-compliance with the 2013 ALA.¹¹⁵
- September 2023 April 2024: Qualcomm asserts it sent to license certain Peripheral IP in September 2023,¹¹⁶ October 13, 2023,¹¹⁷ and April 2024.¹¹⁸
- April 18, 2024: Qualcomm filed its initial complaint. 122
- September 20, 2024 and September 27, 2024: Qualcomm asserts it notified Arm of its alleged failure to comply with certain 2013 TLA licensing terms. 123
- October 2, 2024: Qualcomm sent
- October 22, 2024: Arm notified Qualcomm that it was in material breach of the 2013 ALA and made the Breach Letter public. 125
- ;¹²⁶ Qualcomm asserts that this offer failed to meet Arm's licensing obligations under the 2013 TLA.¹²⁷

¹¹⁴ Second Amended Complaint, June 3, 2025, at 29-30, 52, 54-55; Plaintiffs' Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 33-34, 49; ARM 00056571-573.

 ¹¹⁵ Second Amended Complaint, June 3, 2025, at 29-30, 52, 54-55; Plaintiffs' Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 33-34, 49; ARM_00056571-573.
 116 QCVARM 0608131-138, at 133-134.

¹¹⁷ QCVARM_0613037-039, at 037.

¹¹⁸ QCVARM 0616935.

¹¹⁹ QCVARM 0524362.

¹²⁰ QCVARM 0616975-976, at 975.

¹²¹ Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 10; QCVARM 0526828-830.

¹²² Complaint, April 18, 2024, at 23.

¹²³ QCVARM_0616912-913; QCVARM_0616916-918.

¹²⁴ QCVARM 1151620.

¹²⁵ Plaintiffs' Supplemental Responses and Objections to Defendants' First set of Interrogatories (Nos. 1-9), July 11, 2025, at 35.

¹²⁶ OCVARM 0616967-969.

¹²⁷ Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 10-11. *See also*, ARMQC 02783619-730.

- October 31, 2024: Qualcomm sent the first draft of the term sheet to
- **November 11, 2024**: provided a revised term sheet to Oualcomm. 129
- 130
- **December 2024 July 2025**: Qualcomm and engaged in further negotiations.¹³¹
- December 16, 2024: Qualcomm filed its First Amended Complaint.¹³²
- **December 20, 2024:** Jury verdict in *Arm v. Qualcomm* dispute. ¹³³
- 134 •
- February 4, 2025:
- June 3, 2025: Qualcomm filed its Second Amended Complaint. 136
- July 21, 2025:

5.8 Introduction to the Products at Issue

57. The Kennedy Report identifies the following ARM products at issue under the 2013 TLA breach allegations:¹³⁸

Table 3



¹²⁸ QCVARM 0863641-643; QCVARM 0863644-646.

¹²⁹ QCVARM 0864967-968; QCVARM 0864969-972.

¹³⁰ QCVARM 0618354.

¹³¹ QCVARM 1151573-577, at 577.

¹³² First Amended Complaint, December 16, 2024, at 48.

¹³³ Verdict Form (Case No. 1:22-cv-01146-MN), December 20, 2024.

¹³⁴ QCVARM 0523650-652.

¹³⁵ QCVARM 0523650-652, at 652.

¹³⁶ Second Amended Complaint, June 3, 2025, at 66.

¹³⁷ QCVARM_1151573-577, at 577.

¹³⁸ Kennedy Report, at 13-14, 19-20, 45-46, Schedule 5.



58.	I understand that Arm Implementation Cores are implementations of Arm microprocessor
	cores that do not contain any customizations. ¹³⁹ I refer to the Arm Implementation Cores
	listed in Table 3 as either the "Implementation Cores At Issue" or as the "or
	Qualcomm first received a license to as part of the
	2019 series of TLA-related agreements under a license from
	140

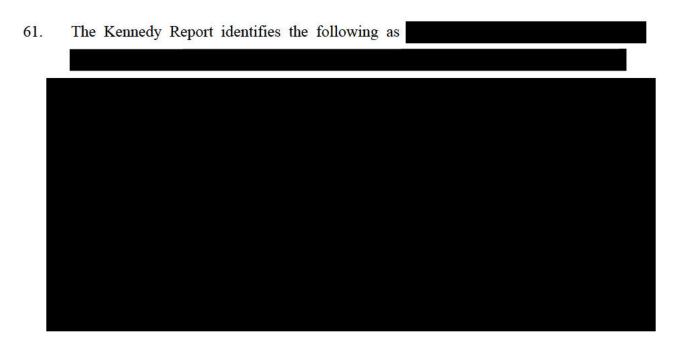
- I understand that Peripheral IP includes systems IP that work in conjunction with a core. ¹⁴¹
 I refer to the Peripheral IP listed in **Table 3**, *i.e.*, as the "Peripheral IP at Issue."
- 60. The Kennedy Report identifies the following ARM products at issue under the 2013 ALA breach allegations:¹⁴²
 - software patches (i.e., source code updates) for the Arm Architecture Compliance Kit ("ACK"), which I understand is a series of test suites that check the compliance of a system against Arm architectural specifications, which are intended for certain Arm ISA-compliant SoCs; and
 - the Out of Box ("OOB") which I understand is a master list of ACK tests, ¹⁴⁴ for certain Arm ISA-compliant SoCs.

¹³⁹ Deposition of William Abbey, June 26, 2025, at 64:16-22; 140:1-4. *See also*, ARM_00103918-972, at 918.

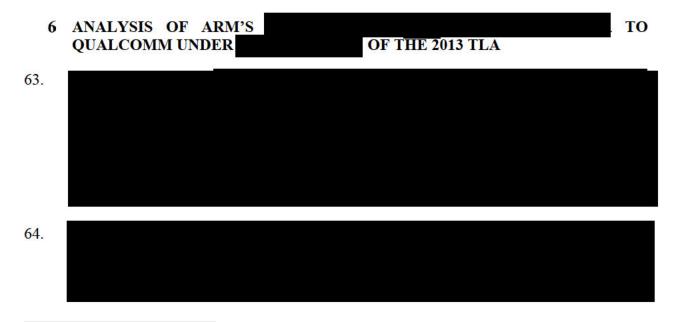
¹⁴⁰ Deposition of Ehab Youssef, June 26, 2025, at 34:24-36:6.

¹⁴¹ Deposition of William Abbey, June 26, 2025, at 76:3-19; Deposition of Kurt Wolf, June 25, 2025, at 44:2-5.

Kennedy Report, at 5-16. See also, Second Amended Complaint, June 3, 2025, at 29; Plaintiffs' Responses and Objections to Defendant's First Set of Interrogatories (Nos. 1-9), March 10, 2025, at 8; Plaintiffs' Supplemental Responses and Objections to Defendant's Second Set of Interrogatories (Nos. 10-13), July 11, 2025, at 19-20.
 "System Architecture Compliance Suites (ACS)," Arm, date accessed: September 3, 2025 (accessed: https://developer.arm.com/Architectures/Architectural%20Compliance%20Suite); Interview of Dr. Michael Brogioli. According to Jignesh Trivedi, Director of Engineering at Qualcomm, the terms ACS (i.e., Architecture Compliance Suites) and ACK are used interchangeably. Deposition of Jignesh Trivedi, July 9, 2025, at 14:20-15:1.
 Interview of Dr. Michael Brogioli.



62. I refer to the above collectively as the "Qualcomm SoCs at Issue."



¹⁴⁵ I understand that Qualcomm has alleged that Arm interfered with other customers; **Table 4** lists only the Qualcomm products specifically identified in the Kennedy Report's quantification of damages allegedly associated with the claimed interference. *See,* Kennedy Report, at 68-79, Schedules 7.3 and 7.5.

Kennedy Report, at 74.

¹⁴ ARMQC 02772366-385.

¹⁴⁸ QCVARM 0524362; QCVARM 0616975-976.

¹⁴⁹ See, e.g. QCVARM_1030726-729, at 726, a September 2024 internal Qualcomm email in which Kurt Wolf of Qualcomm writes an update for M55 "[s]ame reply as w , ARM will not consider extending









the M55 license ... ARM is waiting to reply sometime closer to expiration of existing license which is in ... are consistent of the matter of

¹⁵¹ Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 62-63.

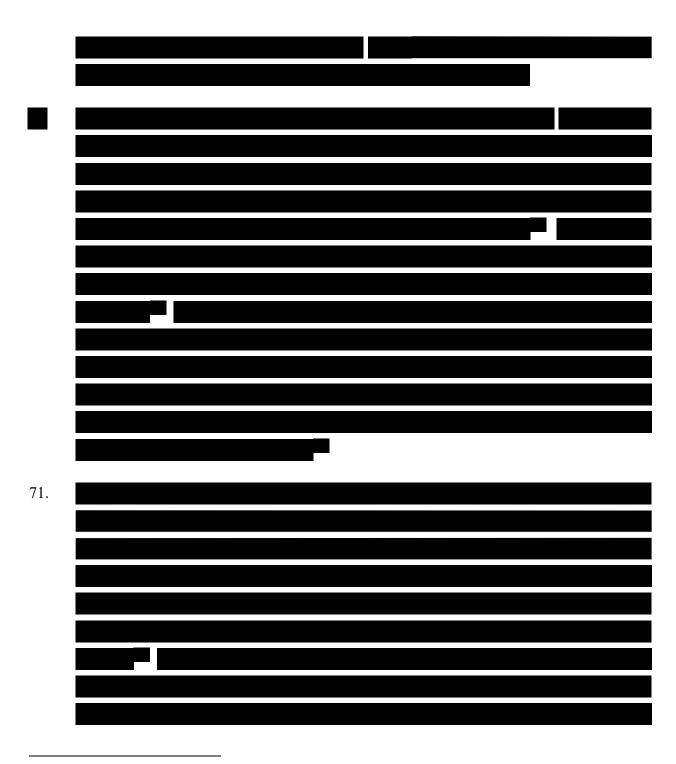
¹⁵² QCVARM_0617829-831.

¹⁵³ Second Amended Complaint, June 3, 2025, at 52-53.

¹⁵⁴ ARM 00103918-972, at 930.

	produced as of the date of this report due to certain discovery disputes. For example,
	understand Arm
	, which I understand has not yet been produced. As such, my analysis is ongoing
	and I expect to be asked to update my analyses and opinions in the event that additional
	documents and information are produced.
67.	In the sections that follow, I provide: 1) an overview of
	; 2) an overview of Arm's
	; 3) an overview of the evidence available as of the date of
	this report regarding Arm's
	including its for the
	purposes of ; ¹⁵⁵ 4) my independen
	assessment of the evidence available as of the date of this report regarding certain available
	third-party licenses ; ¹⁵⁶ and 5) observations regarding th
	<u> </u>
(5.1 Overview of
68.	

¹⁵⁵ ARM_00103918-972, at 930. 156 Deposition of Kurt Wolf, June 25, 2025, at Exhibit 4; QCVARM_0617829-831. 157 QCVARM_0524362; Deposition of Kurt Wolf, June 25, 2025, at 92:1-25. 158 Deposition of Kurt Wolf, June 25, 2025, at 93:1-4.



¹⁵⁹ QCVARM 0604257-259.

¹⁶⁰ Deposition of Kurt Wolf, June 25, 2025, at 41:5-11.

Deposition of Kurt Wolf, June 25, 2025, at 41:5-42:22. *See also*, Deposition of Gerard Williams, June 25, 2025, at 49:13-51:10 where he testifies that

¹⁶² Deposition of Kurt Wolf, June 25, 2025 at 75:2-76:17, 81:8-17, 86:4-19. *See also*, QCVARM_0605055-062.

¹⁶³ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef; Interview of Mr. Jeffrey Fonseca. *See also*, Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 59-60. *See also*, Deposition of William Abbey, June 26, 2025, at 66:15-67:9.

72.	I understand Arm alleges that, despite the ambiguity of	, Arm acted in
12.		, rum acted m
	good faith and	
	I understand that Arm personnel	
		. ¹⁶⁷ I
	understand that, because Qualcomm failed to provide guidance to	Arm of its intended uses
	of ,	
	168	
		1.00
		. 169
73.	Next, I provide an overview of	I then provide an
13.		. I then provide an
	overview of the available evidence regarding Arm's	
6	5.2 Overview of Arm's	
74.	Arm's	

Interview of Akshay

Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

 $^{^{164}}$ I understand that the negotiation process for the 2019 licensing deal with Qualcomm

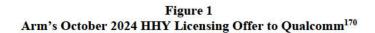
¹⁶⁵ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef; Interview of Mr. Jeffrey Fonseca.

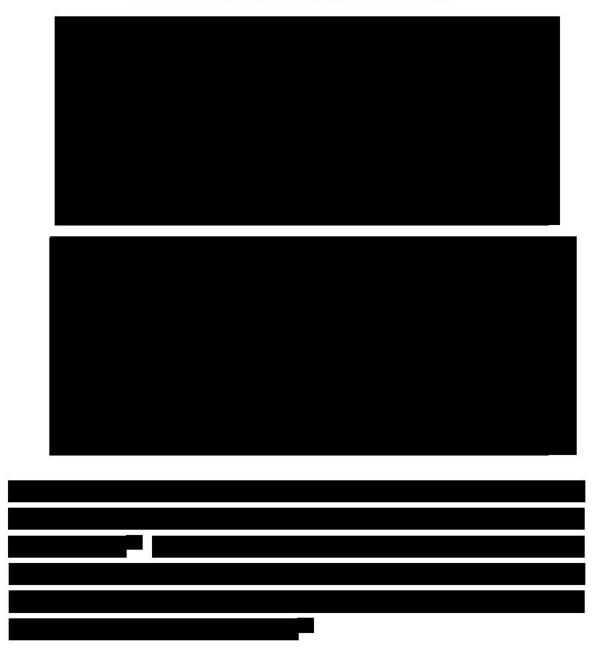
¹⁶⁶ Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 59.

¹⁶⁷ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

¹⁶⁸ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

¹⁶⁹ Deposition of Kurt Wolf, June 25, 2025, at Exhibit 4; QCVARM_0617829-831; Interview of Mr. Jeffrey Fonseca.





76. In addition to the above-listed fees and royalty rates, the offer's general terms listed, among other things: 173

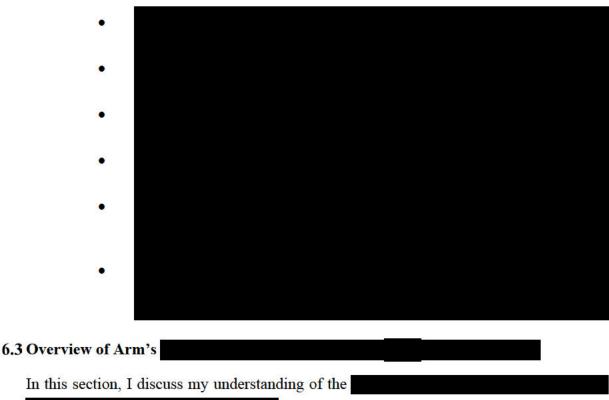
75.

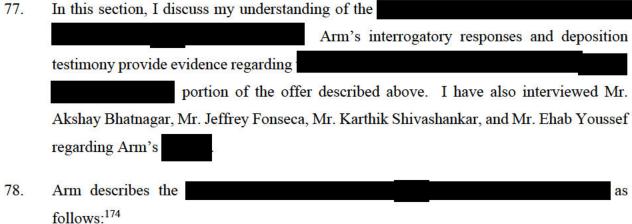
¹⁷⁰ QCVARM 0616967-969, at 968.

¹⁷¹ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

¹⁷² Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

¹⁷³ QCVARM_0616967-969, at 969.







¹⁷⁴ Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 59-60. *See also*, Deposition of Karthik Shivashankar, June 20, 2025, at 63:12-24, 67:12-20, 82:10-83:2; 85:9-86:10. *See also*, Deposition of William Abbey, June 26, 2025, at 65:13-68:1

¹⁷⁵ ARMQC 02779314-363, at 314, 347; ARMQC 02774844-855, at 844; and ARMQC 02774816-817.

¹⁷⁶ ARMQC 02779483-500, at 483; ARMQC 02774738-747, at 738, 746.





Page 35 of 112
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¹⁸⁸ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef. See also, Deposition of Ehab Youssef, June 26, 2025, at 68:6-71:7; Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 59-60.

https://s204.q4cdn.com/645488518/files/doc financials/2024/q4/QCOM-09-29-24-FY2024-10-K.pdf), at 10-13.

¹⁸⁹ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef. See also, ARMOC 02779314-363, at 347; ARMQC 02774816-817; ARMQC 02783967-084, at 971-976; QCVARM 0616967-969.

¹⁹⁰ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef. "2024 Business Report for the year ended December 31, 2024," Samsung Electronics Co., Ltd., date accessed: September 1, 2025 (accessed: https://images.samsung.com/is/content/samsung/assets/global/ir/docs/2024 4Q Interim Report.pdf), at 4-5; "System Processors," Qualcomm, date accessed: August 29, 2025 (accessed:

https://www.qualcomm.com/products/system-processors); Qualcomm describes its QCT Segment as "a leading developer and supplier of integrated circuits products and system software with advanced connectivity and highperformance, low-power computing technologies, for use in mobile devices; automotive systems for connectivity, digital cockpit and ADAS/AD; and IoT including consumer electronic devices, industrial devices and edge networking products." In addition to its QCT segment, Qualcomm also operates a technology licensing segment and a strategic investments (Qualcomm Ventures) segment. Qualcomm Incorporated Form 10-k for the fiscal year ended September 29, 2024, date accessed: September 1, 2025 (accessed:



¹⁹¹ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef; Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 59-60.

Interview of Akshay Bhatnagar, Karthik

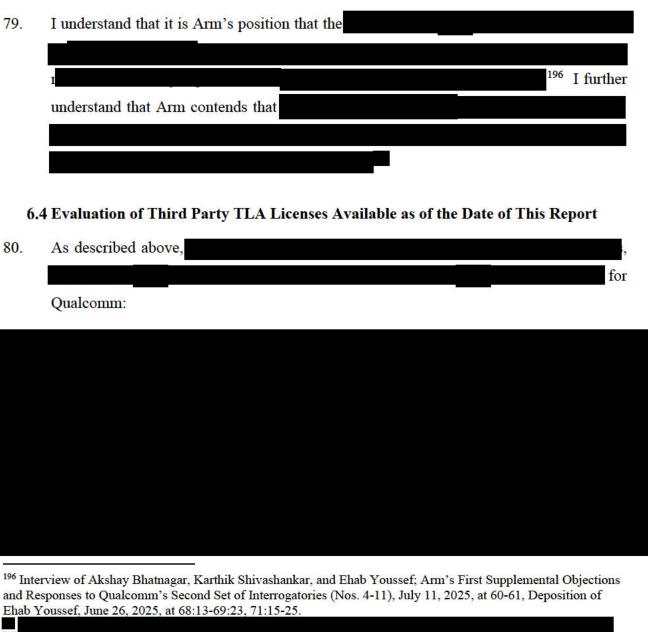
Shivashankar, and Ehab Youssef.

¹⁹² Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef; Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 59-60.

¹⁹³ Deposition of Ehab Youssef, June 26, 2025, at 71:15-72:3. See also, Shivashankar, at 97:18-98:2.

of the 2013 TLA does not require consideration of

¹⁹⁵ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.



and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025, at 60-61, Deposition of Ehab Youssef, June 26, 2025, at 68:13-69:23, 71:15-25.

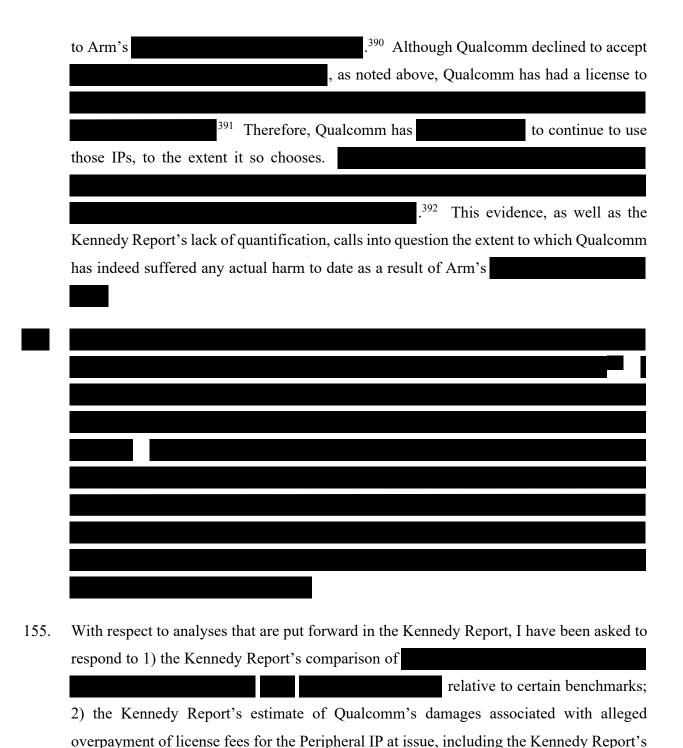


151.	Based on my underst	tanding of the tassessment of third-party license agreements available as of the date
	of this report, eviden	en Signa Artista Description
		and based on my training and experience, it is my opinion that:
	•	
	•	
	•	

152. In the event additional information is produced, I intend to supplement or update my analysis upon receipt of this information.

7 RESPONSE TO THE KENNEDY REPORT

153. As an initial matter, I note certain analyses that are absent from the Kennedy Report. First, the Kennedy Report made no attempt to quantify Qualcomm's alleged present "harm" due



analysis of a "but-for" price; 3) the Kennedy Report's estimate of Qualcomm's damages

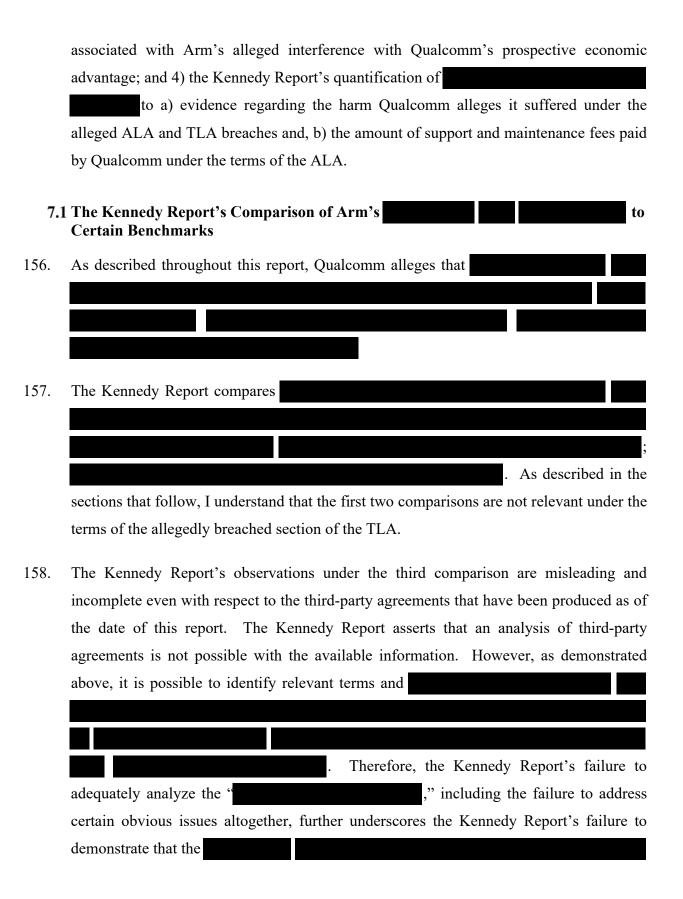
³⁹⁰ See generally, Kennedy Report.

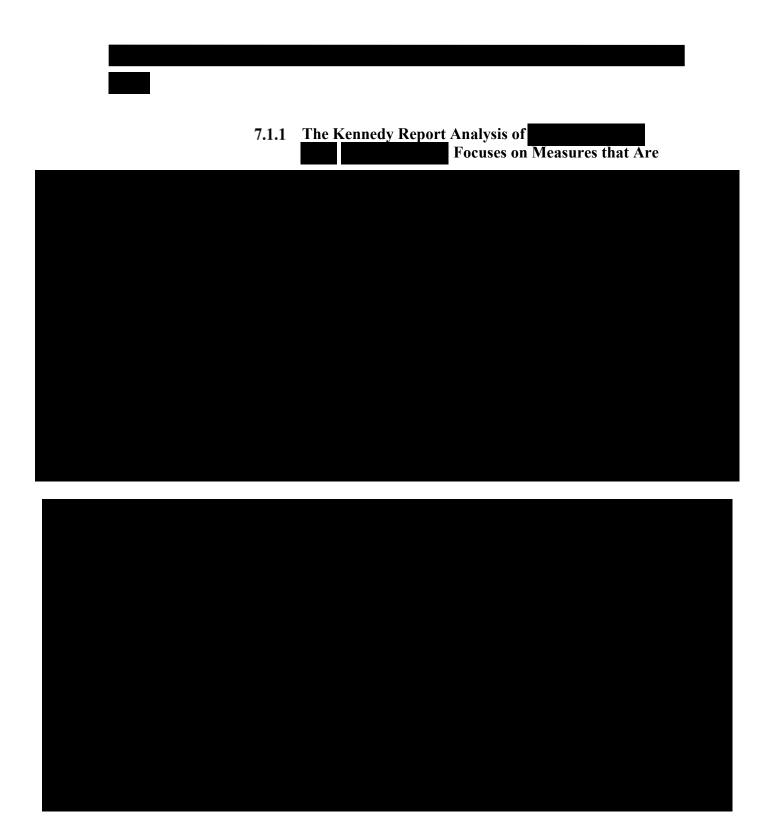
³⁹¹ ARMQC 02772366-385, at 366-367.

³⁹² Deposition of Kurt Wolf, June 25, 2025, at 41:5-42:22, 75:2-76:17, 81:8-17, 86:4-19; Deposition of Gerard Williams, June 25, 2025, at 46:18-51:10.

³⁹³ See generally, Kennedy Report.

³⁹⁴ Kennedy Report, at 47-48.





 $^{^{395}}$ ARM_00103918-972, at 930.

³⁹⁶ Deposition of Jonathan Weiser, July 11, 2025, at 181:2-182:17.

³⁹⁷ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.



Page 74 of 112 **RESTRICTED - OUTSIDE ATTORNEYS' EYES ONLY**



⁴⁰¹ Kennedy Report, at 25-26. ⁴⁰² Kennedy Report, at footnote 131.

⁴⁰³ Deposition of Karthik Shivashankar, June 20, 2025, at 47:18-21, testifying that

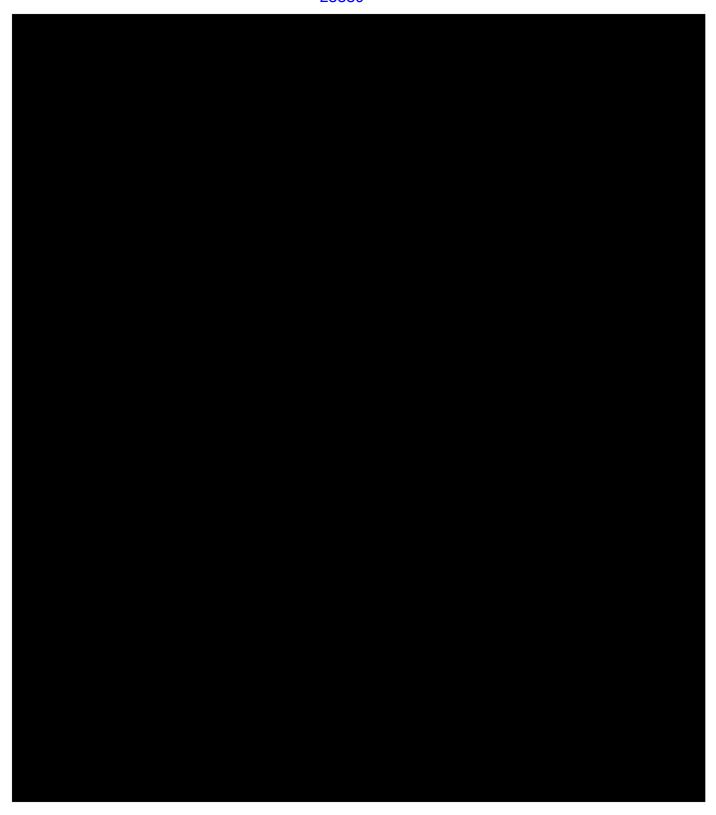
⁴⁰⁴ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

⁴⁰⁵ Kennedy Report, at 25 and footnote 131, citing ARMQC_02784199-203 at 202.

⁴⁰⁶ ARMQC 02784199-203 at 202.

⁴⁰⁷ Kennedy Report, at 26 and footnote, citing ARMQC_02747567-569 at 568.

⁴⁰⁸ Kennedy Report at 25.



 $^{^{409}}$ Kennedy Report, at Figure 9.

⁴¹⁰ See Kennedy Report, at footnote 158.

⁴¹¹

⁴¹² See ATTACHMENT 8.0. See also, Kennedy Report, at Schedule 4.1. Total license fees have been divided by the respective term to reflect average annual license fees. See also, ARMQC_02784120-198, at 132.

7.1.2 The Kennedy Report Analysis of Third-Party TLA Agreements Is Incomplete

167.	The Kennedy Report describes its assignment regarding third party TLA agreements a follows: "I have been asked by Qualcomm's counsel to assess Arm's claims discussed above regarding its" *414 The claims are that 1
168.	The Kennedy Report acknowledges that it is not possible to evaluate the second and third
	claims as the agreement has not been produced. It then argues that it is no
	possible to evaluate whether
	, as Arm has not produced all such agreements. ⁴¹⁶ As discussed in
	Section 6.5 above,
	In the count that we are
	In the event that more agreements become available, I will update my analyses and
	opinions accordingly.

⁴¹⁴ Kennedy Report, at 37-38. ⁴¹⁵ Kennedy Report, at 37-38.

⁴¹⁶ Kennedy Report, at 38.

169.	The Kennedy Report then offers "observations of royalty rates included in Arm's
	agreements with other third parties that have been produced"417 and concludes that these
	observations indicate
	Despite evidence that Qualcomm's own
	witness acknowledged the TLA
	419 the Kennedy Report analysis focuses exclusively on a comparison of royalty rates,
	and does not include a full analysis of "
	.422
170.	While the Kennedy Report lists some basic information
	pointing to incomplete
	production. ⁴²³ However, my own analysis in Sections 6.4 and 6.5 demonstrates that a
	more fulsome analysis based on the available information is in fact possible.



⁴¹⁷ Kennedy Report, at 40. ⁴¹⁸ Kennedy Report, at 42.

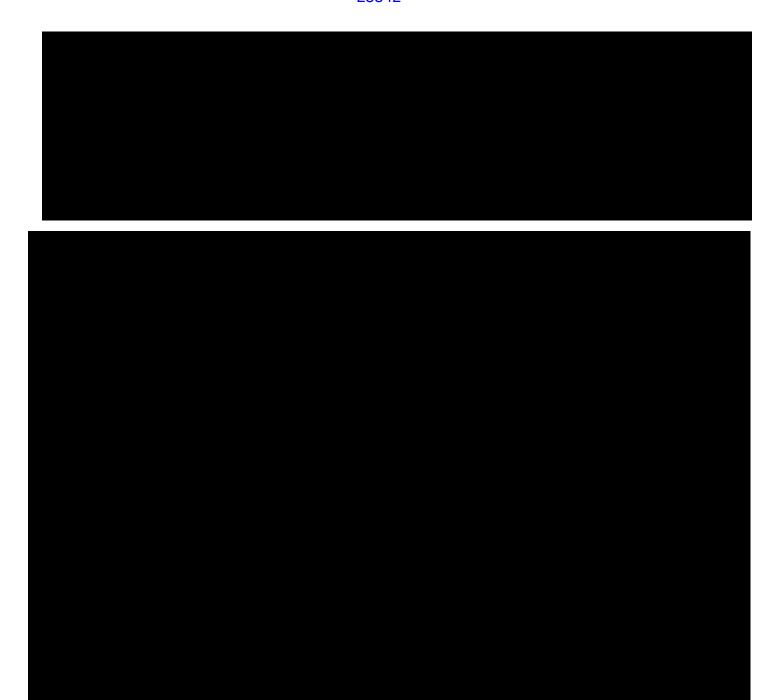
⁴¹⁹ Deposition of Jonathan Weiser, July 11, 2025, at 84:5-85:10.

⁴²⁰ ARM_00103918-972, at 926-930.

⁴²¹ ARM 00103918-972, at 930.

⁴²³ Kennedy Report, at 40.

⁴²⁴ Kennedy Report, at 45.



- 173. As such, the Kennedy Report analysis of third-party agreements is incomplete.
- 174. Based on the above, it is my opinion that the Kennedy Report (while recognizing its own analysis to be incomplete) fails to show that the

⁴²⁵ Kennedy Report, at 45.

⁴²⁶ ARM_00103918-972, at 930.

175. To the extent Mr. Kennedy attempts to address these clear gaps in the analysis, I reserve the right to supplement my opinions.

7.2 The Kennedy Report's Analysis of Alleged Overpayment for Peripheral IP Licenses

176. The Kennedy Report calculates damages related to Arm's alleged breach of the implied covenant of good faith and fair dealing related to the TLA as the amount that Qualcomm allegedly overpaid for its license to the Peripheral IP at Issue.⁴²⁷ As discussed above, I understand the parties dispute whether this is an issue presently in the case. I nonetheless address it here in the event the Court determines it is an issue for trial.

177.	The Kennedy Report calculates the amount of alleged overpayment as the difference
	between the price offered by Arm in (which Qualcomm agreed to
	and paid but now asserts was made in "bad faith" and was
	"commercially unreasonable" and a "but-for" price. The Kennedy Report opines that
	the but-for price for each of the Peripheral IPs at Issue would have been
178.	In the alternative, the Kennedy Report uses a but-for price equal to that in Arm's
	(which Qualcomm accepted in principle but asked Arm to modify

the scope of licensed IP).⁴³³

⁴²⁷ Kennedy Report, at 45-46.

⁴²⁸ Kennedy Report, at 54; QCVARM 0523650-652, at 652; QCVARM 1121930-931.

⁴²⁹ Kennedy Report, at 63; Plaintiffs' Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), July 11, 2025, at 10-11.

⁴³⁰ Kennedy Report, at 63-67.

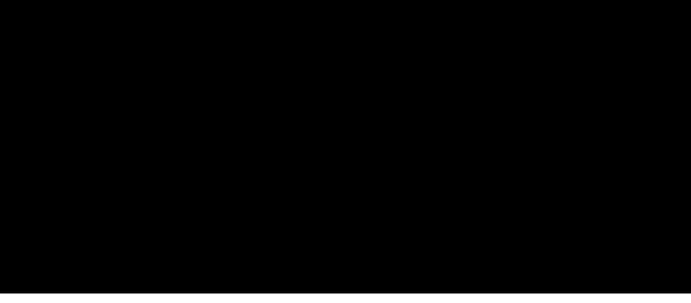
⁴³¹ Kennedy Report, at 66.

⁴³² Kennedy Report, at 66.

⁴³³ QCVARM_0616967-969; QCVARM 0618354.

⁴³⁴ Kennedy Report, at 67.

179.	As described further in the sections that follow, the Kennedy Report fails to show from a
	, and the Kennedy
	Report's quantification of the alleged overpayment for Peripheral IP licenses relies upon a
	but-for price that is not supported by the available evidence. Further, Qualcomm's own
	acceptance of the Peripheral IP license with no objection or negotiation is an indication of
	commercial reasonableness. Taken together, these shortcomings indicate the Kennedy
	Report's estimate of the alleged overpayment is speculative and should be set aside.



7.2.1 Qualcomm's Acceptance of the Peripheral IP License Is an Indication of Commercial Reasonableness

182.	

⁴³⁵ ARM_00103918-972, at 931. ⁴³⁶ Kennedy Report, at 48.

⁴³⁷ QCVARM_0608131-138, at 133-134.

⁴³⁸ QCVARM_0613037-039, at 037. 439 QCVARM_0616935.

⁴⁴⁰ QCVARM 0616967-969.

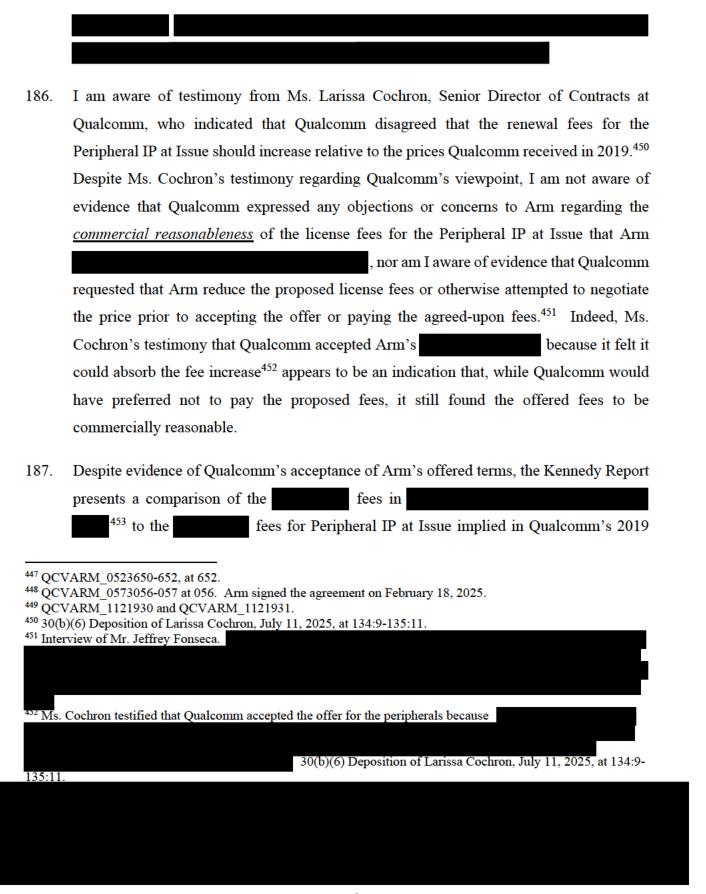
	.°2441
183.	
185.	
	",446 Qualcomm signed its acceptance of this offer

⁴⁴¹ QCVARM_0616967-969, at 969. ⁴⁴² QCVARM_0618354. ⁴⁴³ QCVARM_0605055-062, at 057-058.

⁴⁴⁴ Deposition of Kurt Wolf, June 25, 2025 at 75:2-76:17,

⁴⁴⁵ QCVARM_0523650-652.

⁴⁴⁶ QCVARM_0527544-548, at 544.



makes no reference to the price it previously paid to Arm for the s it is entitled to the same prices, and makes no request that the off the same prices. ⁴⁵⁵	
	fer be revised to include
the same prices. ⁴⁵⁵	
	As such,
the Kennedy Report's comparisons to the "actual" fees paid by Qu	ualcomm in 2019 are not
as informative to the commercial reasonableness of Arm's	
as is Qualcomm's actual acceptance of the higher prices.	_



458 See ATTACHMENT 9.0; Kennedy Report, at Schedule 3.4. Total license fees have been divided by the respective term to reflect average annual fee and have been adjusted for selling and marketing. See also, ARMQC_02784120-198, at 132.

459 Kennedy Report, at 64.

⁴⁶⁰ Interview of Akshay Bhatnagar, Karthik Shivashankar, and Ehab Youssef.

7.2.2 The Kennedy Report's But-For Price is Not Supported by the Available Evidence

190.	Despite evidence regarding Qualcomm's acceptance of the Peripheral IP license in
	and the lack of evidence that Qualcomm objected to or attempted to
	negotiate the offered prices before signing the agreement, the Kennedy Report offers
	damages calculations assuming Qualcomm overpaid for Peripheral IP under
191.	The Kennedy Report does not appear to offer its own opinion that Arm's licensing offers
	for Peripheral IP were "commercially unreasonable and made in bad faith," but rather
	references Qualcomm's allegations in that regard. ⁴⁶² The Kennedy Report does not offer
	an analysis of what the threshold price for a "commercially reasonable" offer would be
	nor does it define precisely what a "good faith" offer would entail or why an offer at a price
	higher than that previously paid by Qualcomm must necessarily be considered "bad faith"
	– a particularly relevant inquiry in light of my understanding that the terms of the TLA as
	they relate to Peripheral IP do not preclude price increases or require certain

 $^{^{461}\} QCVARM_0616967\text{-}969,\ at\ 967;\ QCVARM_0618354;\ and\ QCVARM_0523650\text{-}652,\ at\ 650,\ 652.$

⁴⁶² Kennedy Report, at 63-67.

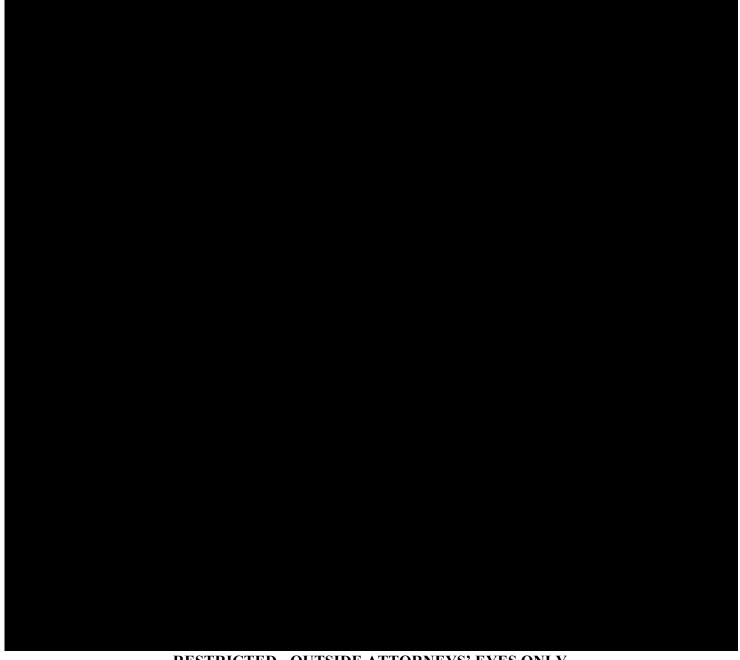
⁴⁶³ Kennedy Report, at 64.

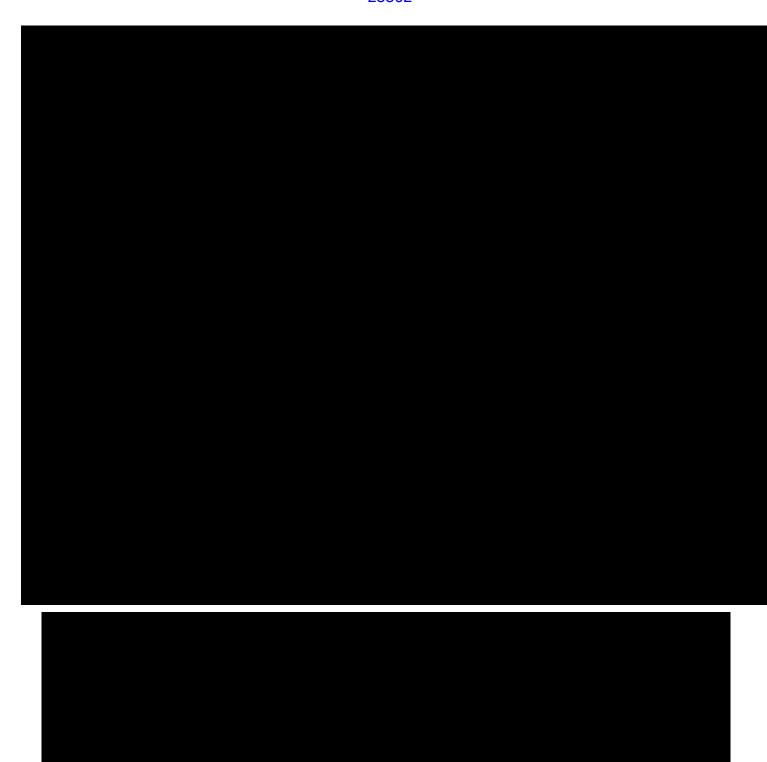
⁴⁶⁴ Kennedy Report, at Section V.D.i.a.

3.	Additionally, the Kennedy Report provides no reasonableness checks or additional data
	points in support of its calculation of but-for prices. Rather, the Kennedy Report asserts
	that 1) Arm would have licensed at the same time (resulting in
	a broader scope of licensed IP) had the offered rates been "fair and reasonable" and that
	2) the "full scope of Qualcomm's actual licensing with Arm" including evidence that
	Qualcomm is one of Arm's "major" customers would have entitled Qualcomm to the same
	in 2025 as it received in 2019. ⁴⁶⁷
4.	In light of the above, the Kennedy Report's analysis of the "but-for" price for Peripheral
4.	In light of the above, the Kennedy Report's analysis of the "but-for" price for Peripheral IP is unsupported and should be set aside.
4.	
	In light of the above, the Kennedy Report's analysis of the "but-for" price for Peripheral IP is unsupported and should be set aside. 2.2.1 Conclusion
7.2	IP is unsupported and should be set aside. 2.2.1 Conclusion
7.2	IP is unsupported and should be set aside. 2.2.1 Conclusion As described in the sections above, the evidence indicates that the Kennedy Report's
7.2 7.2	IP is unsupported and should be set aside. 2.2.1 Conclusion As described in the sections above, the evidence indicates that the Kennedy Report's calculation of alleged overpayment based
7.2	IP is unsupported and should be set aside. 2.2.1 Conclusion As described in the sections above, the evidence indicates that the Kennedy Report's

Page 87 of 112
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The fact that Qualcomm now claims in hindsight several million dollars in damages for an offer that it accepted and paid undermines the notion that it was "harmed" or suffered "damages" as a result of Arm's offer. This evidence, combined with my understanding that it is indicates that the prices Qualcomm paid for the Peripheral IP at Issue were reasonable. 468 In the event the trier-of-fact agrees, damages under this cause of action are zero.





Deposition of Cristiano Amon, July 3, 2025, at 77:11-78:24.
 Kennedy Report, at 79.
 ATTACHMENT 7.0.

⁵²⁸ Kennedy Report, at 15-17, 19-22.



Thomas W. Britven CPA, CGMA, CFE, CVA, CLP

HK A

Professional Credentials

ATTACHMENT 1.0

Thomas Britven is a Partner at HKA Global LLC, and former President of ASQ Consulting, a leading provider of independent financial and advisory services.

Testimony

- Deloitte Consulting, LLP and Deloitte Development, LLC v. Sagitec Solutions, LLC; Case No. 23-325-WCB; United States District Court for the District of Delaware; 2025.
- Biohaven Therapeutics Ltd. and Yale University v. Avilar Therapeutics, Inc. and RA Capital Management GP, LLC; C.A. No. 23-cv-328-JLH-CJB; United States District Court for the District of Delaware, 2025.
- Oil States Energy Services, LLC v. Worldwide Machine, Inc.; Civil Action No. 4:23-cv-00557; Deposition before the Southern District of Texas, Houston Division, 2024.
- State Farm Mutual Automobile Insurance Co. v. Amazon.com, Inc. and Amazon.com Services LLC; Case No. 1:22-01447-CJB; Deposition before the District of Delaware, Wilmington Division, 2024.
- Hutchinson Technology Incorporated v. Suncall Corporation; Case No. 21-cv-02618 SRN-TNL; Deposition before the United States District Court for the District of Minnesota, 2024.
- *Mednet Solutions, Inc. v. Eric Jacobson, and Veeva Systems, Inc.*; Case No. 0:20-cv-02502 DSD-JFD; Deposition before the District Court of Minnesota, 2024.
- Walter Kidde Portable Equipment Inc. v. First Alert, Inc., BRK Brands, Inc.; Case No. 6:22-cv-00566; Deposition before the Western District of Texas, Waco Division, 2023.
- Onpoint Systems, LLC v. Protect Animals with Satellites, LLC; C.A. No. 20-657; Deposition before the Eastern District of Texas, Sherman Division, 2023.
- Lindt & Sprungli (North America) Inc., Lindt & Sprungli (USA), Inc., Ghirardelli Chocolate Company and Russell Stover Chocolates, LLC v. GXO Warehouse Company, Inc. f/k/a XPO Logistics Supply Chain; Case No. 4:22-cv-00384; Deposition (2023) and trial (2024) before the Western District of Missouri, Western Division.
- Omnitracs, LLC and XRS Corporation v. Platform Science, Inc.; Case No. 3:20-cv-0958-CAB-MDD, Deposition (2023) and trial (2024) before the Southern District of California.
- Unisys Corporation v. Leon Gilbert, Michael McGarvey, Atos SE and Atos IT Solutions and Services, Inc., Case No. 2:23-cv-00555-PD, Deposition before the Eastern District of Pennsylvania, 2023.

Testimony (continued)

- Inovalon Insights, LLC v. Komodo Health, Inc.; Case No. 01-22-002-3064; Arbitration before the American Arbitration Association, 2023.
- Carrum Technologies, LLC v. Ford Motor Company, Case No. 18-1647-RGA; Deposition before the United States District Court for the District of Delaware; 2023.
- J.S.T. Corporation v. Robert Bosch LLC, f/k/a Robert Bosch Corporation, Robert Bosch GmbH, and Bosch Automotive Products (Suzhou) Co., Ltd.; Case No. 2:15-cv-13842-AC-EAS; Deposition before the United States District Court for the Eastern District of Michigan, Southern Division; 2022.
- Epistar Corporation v. Lowe's Companies, Inc., Lowe's Home Centers, LLC; Case No. 6:20-cv-00420-ADA; Deposition before the United States District Court for the Western District of Texas, Waco Division; 2022 and 2024.
- RiseandShine Corporation d/b/a Rise Brewing v. Pepsico, Inc.; Case No. 1:21-cv-3198; Deposition before the United States District Court for the Northern District of Illinois; Eastern Division; 2022.
- Taiwan Semiconductor Manufacturing Co. v. Silicon Storage Technology Inc.; Case No. 01-21-0002-5445; Deposition and Testimony in arbitration before The American Arbitration Association; 2022.
- Camac Fund LP v. W. Heath Hawk, Vasileios Sfyris, and Benjamin Thomas Wiler; Case No. 1440007256; Testimony in arbitration before Judicial Arbitration and Mediation Services, Inc. (JAMS); 2022.
- *Allrounds, Inc. v. eShares, Inc. et al.*; Case No. 3:20-cv-07083-VC; Deposition before the Northern District of California, 2022.
- Koss Corporation v. Apple Inc.; Case No. 6:20-cv-00665-ADA; Deposition before the Western District of Texas; 2022.
- Kraft Heinz Foods Company v. Capri Sun Group Holding AG, Capri Sun GMBH, Indag Pouch Partners GMBH, and Rudolf Wild GMBH & Co. KG; Arbitration in The International Centre for Dispute Resolution; ICDR Case No. 01-20-0001-7551, 2022.
- Magema Technology LLC v. Phillips 66, Phillips 66 Company and WRB Refining LP; Case No. 4:20-cv-02444; Deposition and trial before the Southern District of Texas, Houston Division, 2022, 2023.
- The Chamberlain Group Inc. v. Overhead Door Corporation; Case No. 2:21-cv-0084-JRG; Deposition and trial before the Eastern District of Texas, 2021, 2022 and 2023.
- Kimberly-Clark Corporation and Kimberly-Clark Global Sales, LLC v. Extrusion Group, LLC; Extrusion Group Services LLC; EG Global, LLC; EG Ventures, LLC; Michael Houston; and Michael Cook; Case No. 1:18-cv-04754-SDG; Deposition before the Northern District of Georgia, 2021.
- Precision Medicine Group, LLC, Precision Advisors Group, Inc. and Precision Medicine Group Holdings, Inc. v. Blue Matter, LLC, Naina Ahmad, Jose Jauregui, and Mridul Malhotra; Case No. 1:20-cv-02974 (PGG); Deposition before the Southern District of New York, 2021.

Testimony (continued)

- Aspen Energy Partners, LLC and Rigminder, Inc. v. Trinidad Design & Manufacturing US, Inc. and Ensign Drilling, Inc.; No. 2019-38586; Deposition before the 55th Judicial District Court, Harris County, Texas, 2021.
- The Tempo at Encore, LP and CPDG2, LLC v. Siltek Group, Inc. Berkley Insurance Company, Ana P. Silveira-Sierra, Rene Sierra, Tron Construction, LLC and Siltex Group, Inc. v. The Tempo At Encore, LP and CPDG2, LLC; Case No. 16-CA-005748 (L); Consolidated for discovery with Case No. 17-CA-007385 (L); Deposition and trial before the 13th Judicial Circuit Court of Hillsborough County, Florida, 2021 and 2023.
- Texas Advanced Optoelectronic Solutions Inc. v. Intersil, Inc.; Case No. 4:08-cv-451; Deposition and trial before the United States District Court for the Eastern District of Texas (Sherman Division), 2020 and 2021.
- In re: C2R Global Manufacturing, Inc., Debtor; Case No. 18-30182-beh (Chapter 11 Proceeding); Deposition before the United States Bankruptcy Court for the Eastern District of Wisconsin, 2020.
- ESI Group, ESI North America, Inc. and ESI US R&D, Inc. v. Wave Six, LLC, Dassault Systemes Simulia Corp., Philip Shorter, Vincent Cotoni, Sascha Merz, and Terence Connelly; Case No. 3:17-cv-02293-AJB-MSB; Deposition before the United States District Court for the District of California, 2020.
- Personalized Media Communications, LLC v. Google LLC; Civil Action No. 2:19-cv-00090; Deposition and trial before the United States District Court for the Eastern District of Texas (Marshall), 2020.
- Baker Hughes Oilfield Operations LLC v. Smith International, Inc.; Civil Action No. 4:16-cv-1956; Deposition before the United States District Court for the Southern District of Texas, 2019.
- International Technologies & Systems Corporation, d/b/a/ID Tech v. Samsung Electronics Co., Ltd. and Samsung Electronics America, Inc.; Case No. 8:17-cv-01748-DOC-JDE; Deposition before the United States District Court for the Central District of California, 2019.
- Smith International, Inc. v. Baker Hughes; Case No. 1:16-cv-00056-ER; Deposition before the United States District Court for the District of Delaware, 2019.
- Huawei Technologies Co., Ltd., Futurewei Technologies, Inc. v. Yiren Ronnie Huang, CNEX Labs, Inc.; Case No. 4:17-cv-893 ALM; Deposition and trial before the Eastern District of Texas, 2019.
- Schlumberger Technology Corporation v. BICO Drilling Tools, Inc; Civil Action 4:17-cv-3211; Deposition before the Southern District of Texas, 2019.
- Finjan, Inc. v. ESET, LLC, et al.; Civil Action No. 3:17-cv-00183; Deposition and trial before the Southern District of California, 2019 and 2023.
- Syntel Sterling Best Shores Mauritius Limited, and Syntel, Inc. v. The TriZetto Group, Inc. and Cognizant Technology Solutions Corp.; Civil Action No. 1:15-cv-0211; Deposition and trial before the Southern District of New York, 2019, 2020, 2025.

Publications and Presentations

- "Epic Systems Corporation, Plaintiff v. Tata Consultancy Services, et al, Defendants: Trade Secret Discussion," Dentons, October 17, 2016,
- "Intellectual Property Damages and Daubert," McAndrews, Held & Malloy, May 19, 2016.
- "Inter Partes Review and Secondary Considerations," Norton Rose Fulbright, January 11, 2016.
- "Intellectual Property Damages Update," The Elliott Law Firm, December 11, 2015.
- "The Use of Surveys for U.S. Patent Litigation," Kaye Scholer LLP, November 2013.
- "The Use of Surveys for U.S. Patent Litigation," State of California Continuing Legal Education, June 2013.
- "A Discussion of Economic Damages and the Entire Market Value Rule," State of Colorado Supreme Court Board of Continuing Legal & Judicial Education, Cooley LLP, 2013.
- "A Discussion of Economic Damages and the Entire Market Value Rule," State Bar of Texas Continuing Legal Education, Porter Hedges LLP, 2013.
- "Intellectual Property Damages, Putting the Pieces Together," A Discussion of Economic Damages and the Entire Market Value Rule, Southern Methodist University, 2013.
- "Impact of the America Invents Act on Business," Group Facilitator, Licensing Executive Society (USA and Canada), Inc. IP100 Executive Forum, 2012.
- "Trade Secret Damages," Chapter 9, Calculating and Proving Damages (coauthored with Christopher H. Spadea, et al.) (New York: Law Journal Press, 2011, Updated 2013, 2015).
- "Sharing the Risk: Patent Infringement Liability Indemnification and Insurance" Intellectual Property Litigation, Volume 21, Number 3, Spring 2010 (coauthored with Kim Cauthorn and Tamara Turek).
- "Approaches for Valuing Biotechnology/Pharmaceutical Inventions" Practicing Law Institute, Biotechnology Patents & Business Strategies in the New Millennium, San Diego, August 6-7, 2001.
- "Patent Valuation from a Business and Litigation Perspective" Licensing Executive Society (U.S.A. and Canada), Inc., Annual Meeting, Chicago, 2002.

Professional and Business History

HKA Global (2023-present), Partner.

ASQ Consulting (2014-present), President.

Duff & Phelps (2008-2014), positions held include: Global Intellectual Property Practice Co-Leader (2014), National Intellectual Property Consulting Practice Leader (2008-2014), and Managing Director (2008-2014).

Lumin Expert Group (merged with Duff & Phelps) (2006-2008), positions held include: President (2007-2008) and Managing Director (2006-2007).

Professional and Business History (continued)

LECG (2002-2006), positions held include: Senior IP Practice Director (2006), Governing Board (2002-2006), and Managing Director (2002-2006).

Navigant Consulting (and its predecessor companies) (1983-2002), positions held include: Director (1999-2002), Vice President (1991-1999), Executive Consultant (1986-1991), and Senior Consultant (1983-1986).

Amsted Industries (1981-1983), positions held include: Senior in Charge Auditor (1983), Senior Auditor (1982-1983), and Staff Auditor (1981-1982)

Education and Certifications

Owner/President Management Program, Harvard Business School – 2012 to 2014

Chartered Global Management Accountant - May 2012

Certified Licensing Professional – May 2010

Intellectual Property and Business Strategy Program, Harvard Business School – February 2010

Leading Professional Services Firms Program, Harvard Business School – March 2009

AICPA Accredited in Business Valuation - May 2006 - March 2023

Certified Valuation Analyst – February 2004 Certified Fraud Examiner – December 1992

Certified Public Accountant, Florida – January 1989 Certified Public Accountant, Texas – February 1984

Passed Certified Public Accountant Examination, Iowa – February 1982

B.B.A., Accounting, University of Iowa – May 1981

Professional Associations & Affiliations

Former Board of Directors and President of LES Foundation – 2013 and 2014

Former Board of Directors and Treasurer of LES Foundation – 2012

Former Associate Member American Bar Association

Former Examiner to Federal Bankruptcy Court

Member National Association of Certified Valuation Analysts

Member Licensing Executive Society

Member American Institute of Certified Public Accountants

Member Houston Chapter of Texas Institute of Certified Public Accountants

Member Association of Certified Fraud Examiners

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

Deposition 36. ARM_0000167-084 37. ARM_0000167-084 37. ARM_000068202-204 38. ARM_00001192-193 38. ARM_000068459-482 40. ARM_00001195-197 39. ARM_000068504-527 50. ARM_00001198-200 40. ARM_000075096-097 41. ARM_00001473-475 41. ARM_00001495-497 42. ARM_00001512-514 43. ARM_00001512-514 44. ARM_000075343-366 80. ARM_00001777-779 41. ARM_00001777-779 42. ARM_00001777-779 43. ARM_00001777-779 44. ARM_000065501-514 45. ARM_000075340-344 46. ARM_00079223-225 47. ARM_00005340-344 47. ARM_000079226-230 48. ARM_00006123-155 48. ARM_00006123-155 49. ARM_00006551-653 40. ARM_00006551-653 40. ARM_0006551-653 40. ARM_0006551-653 40. ARM_00085540-444 40. ARM_0008540-444 40. ARM_0008540-454 40. ARM_00085874 40. ARM_00085874 40. ARM_00085874 40. ARM_0009370-375 40. ARM_0008551-553 40. ARM_0008651-653 40. ARM_000865	1. QC HHY Royalty Report from L. Cochran	35. ARM 00068087-110
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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 335 of 579 PageID #: 25582

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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174. ARM_01231031	209. ARM_01231614

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 337 of 579 PageID #: 25584

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 339 of 579 PageID #: 25586

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 340 of 579 PageID #: 25587

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 341 of 579 PageID #: 25588

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 342 of 579 PageID #: 25589

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 343 of 579 PageID #: 25590

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 344 of 579 PageID #: 25591

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 346 of 579 PageID #: 25593

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 347 of 579 PageID #: 25594

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 348 of 579 PageID #: 25595

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 349 of 579 PageID #: 25596

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1084. QCVARM 0612367-376	1119. QCVARM 0616975-976
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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

1120. QCVARM_0617243	1155. QCVARM_0618449
1121. QCVARM_0617244	1156. QCVARM_0618450
1122. QCVARM_0617401-403	1157. QCVARM_0618453
1123. QCVARM_0617453	1158. QCVARM_0618454
1124. QCVARM_0617454-455	1159. QCVARM_0618455
1125. QCVARM_0617456-458	1160. QCVARM_0618456-458
1126. QCVARM_0617459-459.000019	1161. QCVARM_0618459-460
1127. QCVARM_0617460-461	1162. QCVARM_0618461-463
1128. QCVARM_0617462-516	1163. QCVARM_0618568-569
1129. QCVARM_0617517-538	1164. QCVARM_0618694-695
1130. QCVARM_0617730-738	1165. QCVARM_0618702
1131. QCVARM_0617739-741	1166. QCVARM_0618703-704
1132. QCVARM_0617756-759	1167. QCVARM_0618705-706
1133. QCVARM_0617760-768	1168. QCVARM_0618707
1134. QCVARM_0617829-831	1169. QCVARM_0618708-711
1135. QCVARM_0617902	1170. QCVARM_0618712
1136. QCVARM_0617903-905	1171. QCVARM_0618741-746
1137. QCVARM_0617947	1172. QCVARM_0618843-850
1138. QCVARM_0617948-950	1173. QCVARM_0618975-976
1139. QCVARM_0617951-953	1174. QCVARM_0621447
1140. QCVARM_0617954-956	1175. QCVARM_0621448-540
1141. QCVARM_0617957	1176. QCVARM_0621692
1142. QCVARM_0617958-960	1177. QCVARM_0624133-135
1143. QCVARM_0617961-963	1178. QCVARM_0626519-521
1144. QCVARM_0617964-966	1179. QCVARM_0626590-598
1145. QCVARM_0617978-979	1180. QCVARM_0626603-611
1146. QCVARM_0618320	1181. QCVARM_0667395-396
1147. QCVARM_0618324-327	1182. QCVARM_0685544-547
1148. QCVARM_0618336-337	1183. QCVARM_0685578-579
1149. QCVARM_0618338-340	1184. QCVARM_0687237-238
1150. QCVARM_0618354	1185. QCVARM_0687476-478
1151. QCVARM_0618377-381	1186. QCVARM_0687479-481
1152. QCVARM_0618387-388	1187. QCVARM_0687758-759
1153. QCVARM_0618420-423	1188. QCVARM_0687760
1154. QCVARM_0618448	1189. QCVARM_0687766-768

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 351 of 579 PageID #: 25598

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1192. QCVARM_0688778	1227. QCVARM_0713530-531
1193. QCVARM_0688834-835	1228. QCVARM_0713532-534
1194. QCVARM_0688922-924	1229. QCVARM_0713535-537
1195. QCVARM_0688932-934	1230. QCVARM_0713538
1196. QCVARM_0689117-120	1231. QCVARM_0713652-654
1197. QCVARM_0691521-525	1232. QCVARM_0713665-668
1198. QCVARM_0691526-530	1233. QCVARM_0713773-775
1199. QCVARM_0691853-854	1234. QCVARM_0713840-842
1200. QCVARM_0692586-588	1235. QCVARM_0717359-360
1201. QCVARM_0692665-666	1236. QCVARM_0717660
1202. QCVARM_0692718	1237. QCVARM_0717756
1203. QCVARM_0699176-177	1238. QCVARM_0717757-761
1204. QCVARM_0699179-181	1239. QCVARM_0717764
1205. QCVARM_0699275-277	1240. QCVARM_0717765-767
1206. QCVARM_0699278-281	1241. QCVARM_0717964-965
1207. QCVARM_0707732-034	1242. QCVARM_0846761-870
1208. QCVARM_0707997-999	1243. QCVARM_0846871-925
1209. QCVARM_0708086-087	1244. QCVARM_0847000-056
1210. QCVARM_0708107-108	1245. QCVARM_0847094-099
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1213. QCVARM_0710047-120	1248. QCVARM_0847668-671
1214. QCVARM_0710418-418.00029	1249. QCVARM_0847765-812
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1219. QCVARM_0713409	1254. QCVARM_0850937-993
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1224. QCVARM_0713516-517	1259. QCVARM_0851410-411

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 352 of 579 PageID #: 25599

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1264. QCVARM_0851837-875	1299. QCVARM_0864924-925
1265. QCVARM_0851876-907	1300. QCVARM_0864933-934
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1276. QCVARM_0855614-615	1311. QCVARM_0865370
1277. QCVARM_0856270	1312. QCVARM_0865412-414
1278. QCVARM_0856270-271	1313. QCVARM_0865415
1279. QCVARM_0856340-753	1314. QCVARM_0865420-425
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1281. QCVARM_0856864-866	1316. QCVARM_0865435
1282. QCVARM_0856888-894	1317. QCVARM_0865479-480
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1284. QCVARM_0863181-185	1319. QCVARM_0865490
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1288. QCVARM_0863641-643	1323. QCVARM_1014162-171
1289. QCVARM_0863644-646	1324. QCVARM_1014186-204
1290. QCVARM_0863810-823	1325. QCVARM_1014307-309
1291. QCVARM_0864030-057	1326. QCVARM_1014424-451
1292. QCVARM_0864277-282	1327. QCVARM_1014892
1293. QCVARM_0864713	1328. QCVARM_1014955
1294. QCVARM_0864833	1329. QCVARM_1015219-221

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

1330. QCVARM_1015426	1365. QCVARM_1030813-814
1331. QCVARM_1015438	1366. QCVARM_1031097-098
1332. QCVARM_1015821-843	1367. QCVARM_1031251-255
1333. QCVARM_1016051-077	1368. QCVARM_1031267-268
1334. QCVARM_1016205-216	1369. QCVARM_1034376-377
1335. QCVARM_1016218-237	1370. QCVARM_1042773-775
1336. QCVARM_1016837-679	1371. QCVARM_1042776
1337. QCVARM_1017127-148	1372. QCVARM_1042777-779
1338. QCVARM_1017149-168	1373. QCVARM_1042780
1339. QCVARM_1017169-187	1374. QCVARM_1057229-8013
1340. QCVARM_1017295-327	1375. QCVARM_1066278
1341. QCVARM_1017417-437	1376. QCVARM_1066761-804
1342. QCVARM_1017438-463	1377. QCVARM_1067283
1343. QCVARM_1017467-493	1378. QCVARM_1067284
1344. QCVARM_1017747	1379. QCVARM_1067287-301
1345. QCVARM_1017997	1380. QCVARM_1067304-305
1346. QCVARM_1019251-252	1381. QCVARM_1067306-312
1347. QCVARM_1019256	1382. QCVARM_1067338-344
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1352. QCVARM_1023593-611	1387. QCVARM_1068141-148
1353. QCVARM_1024852	1388. QCVARM_1068152-163
1354. QCVARM_1024873-877	1389. QCVARM_1068191-214
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1356. QCVARM_1028388	1391. QCVARM_1068352-355
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1363. QCVARM_1030509-510	1398. QCVARM_1068521-524
1364. QCVARM_1030726-729	1399. QCVARM_1068525-534

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 354 of 579 PageID #: 25601

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1404. QCVARM_1068739-904	1439. QCVARM_1071199
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1407. QCVARM_1068967-968	1442. QCVARM_1071244
1408. QCVARM_1068986-987	1443. QCVARM_1071246
1409. QCVARM_1068988-989	1444. QCVARM_1071248-499
1410. QCVARM_1068990-993	1445. QCVARM_1071500-501
1411. QCVARM_1068995-9013	1446. QCVARM_1071502-962
1412. QCVARM_1069077-081	1447. QCVARM_1071972-979
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1416. QCVARM_1069129-147	1451. QCVARM_1073895-4048
1417. QCVARM_1069363-433	1452. QCVARM_1088375-488
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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 357 of 579 PageID #: 25604

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1693. QCVARM_1120643	1728. QCVARM_1120678
1694. QCVARM_1120644	1729. QCVARM_1120679
1695. QCVARM_1120645	1730. QCVARM_1120680
1696. QCVARM_1120646	1731. QCVARM_1120681
1697. QCVARM_1120647	1732. QCVARM_1120682
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1703. QCVARM_1120653	1738. QCVARM_1120688
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1705. QCVARM_1120655	1740. QCVARM_1120690
1706. QCVARM_1120656	1741. QCVARM_1120691
1707. QCVARM_1120657	1742. QCVARM_1120692
1708. QCVARM_1120658	1743. QCVARM_1120693
1709. QCVARM_1120659	1744. QCVARM_1120694
1710. QCVARM_1120660	1745. QCVARM_1120695
1711. QCVARM_1120661	1746. QCVARM_1120696
1712. QCVARM_1120662	1747. QCVARM_1120697
1713. QCVARM_1120663	1748. QCVARM_1120698
1714. QCVARM_1120664	1749. QCVARM_1120699

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1751. QCVARM_1120701	1786. QCVARM_1120829-832
1752. QCVARM_1120702	1787. QCVARM_1120833-835
1753. QCVARM_1120703	1788. QCVARM_1120836-838
1754. QCVARM_1120704	1789. QCVARM_1120839-842
1755. QCVARM_1120705	1790. QCVARM_1120843-846
1756. QCVARM_1120706	1791. QCVARM_1120847-850
1757. QCVARM_1120707	1792. QCVARM_1120851-953
1758. QCVARM_1120708	1793. QCVARM_1120960
1759. QCVARM_1120709	1794. QCVARM_1120961
1760. QCVARM_1120710	1795. QCVARM_1120962-965
1761. QCVARM_1120711	1796. QCVARM_1120966-696
1762. QCVARM_1120712	1797. QCVARM_1120971-973
1763. QCVARM_1120713	1798. QCVARM_1120974-977
1764. QCVARM_1120714	1799. QCVARM_1120979-982
1765. QCVARM_1120715	1800. QCVARM_1120983-986
1766. QCVARM_1120716	1801. QCVARM_1120987-991
1767. QCVARM_1120717	1802. QCVARM_1120994-998
1768. QCVARM_1120718	1803. QCVARM_1120999-1003
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1775. QCVARM_1120725	1810. QCVARM_1121029-032
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1777. QCVARM_1120727	1812. QCVARM_1121035-036
1778. QCVARM_1120728	1813. QCVARM_1121144-146
1779. QCVARM_1120773-784	1814. QCVARM_1121147-149
1780. QCVARM_1120811	1815. QCVARM_1121154-155
1781. QCVARM_1120812-815	1816. QCVARM_1121156-159
1782. QCVARM_1120816-817	1817. QCVARM_1121160-162
1783. QCVARM_1120818-820	1818. QCVARM_1121163-166
1784. QCVARM_1120821-824	1819. QCVARM_1121167-170

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1821. QCVARM_1121176-181	1856. QCVARM_1121334
1822. QCVARM_1121182-186	1857. QCVARM_1121335
1823. QCVARM_1121187-191	1858. QCVARM_1121336
1824. QCVARM_1121192-196	1859. QCVARM_1121337
1825. QCVARM_1121198-202	1860. QCVARM_1121338-340
1826. QCVARM_1121203-206	1861. QCVARM_1121341
1827. QCVARM_1121207-210	1862. QCVARM_1121342-343
1828. QCVARM_1121211-212	1863. QCVARM_1121344-345
1829. QCVARM_1121223-226	1864. QCVARM_1121346-347
1830. QCVARM_1121229-233	1865. QCVARM_1121348-349
1831. QCVARM_1121238-240	1866. QCVARM_1121350
1832. QCVARM_1121241	1867. QCVARM_1121351
1833. QCVARM_1121242-243	1868. QCVARM_1121354
1834. QCVARM_1121312	1869. QCVARM_1121359
1835. QCVARM_1121313	1870. QCVARM_1121360-361
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1838. QCVARM_1121316	1873. QCVARM_1121493-496
1839. QCVARM_1121317	1874. QCVARM_1121510-513
1840. QCVARM_1121318	1875. QCVARM_1121514-517
1841. QCVARM_1121319	1876. QCVARM_1121518
1842. QCVARM_1121320	1877. QCVARM_1121519
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1853. QCVARM_1121331	1888. QCVARM_1121932-990
1854. QCVARM_1121332	1889. QCVARM_1122336-337

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 361 of 579 PageID #: 25608

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

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1891. QCVARM_1122342-348	1926. QCVARM_1122735
1892. QCVARM_1122355-405	1927. QCVARM_1122737
1893. QCVARM_1122406-414	1928. QCVARM_1151573-577
1894. QCVARM_1122415-428	1929. QCVARM_1151578-581
1895. QCVARM_1122429-430	1930. QCVARM_1151582-585
1896. QCVARM_1122431-433	1931. QCVARM_1151586-590
1897. QCVARM_1122434-438	1932. QCVARM_1151591-596
1898. QCVARM_1122439-447	1933. QCVARM_1151597-602
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1914. QCVARM_1122684-687	1948. Deposition of William Abbey, June 26, 2025, and exhibits thereto
1915. QCVARM_1122696-697	
1916. QCVARM_1122701-712	1949. Deposition of Vivek N. Agrawal, July 11, 2025, and exhibits thereto
1917. QCVARM_1122713-714	
1918. QCVARM_1122715-716	1950. Deposition of Cristiano R. Amon, July 3, 2025, and exhibits thereto
1919. QCVARM_1122717-719	1951. 30(b)(6) Deposition of Ziad Ashgar, July 7, 2025, and exhibits thereto
1920. QCVARM_1122720-724	
1921. QCVARM_1122725	1952. Deposition of Mohamed Awad, July 29, 2025,
1922. QCVARM_1122726-728	and exhibits thereto 1953. Deposition of Ami Badani, August 1, 2025, and exhibits thereto
1923. QCVARM_1122730	
1924. QCVARM_1122731	

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 362 of 579 PageID #: 25609

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

- 1954. Deposition of Akshay Bhatnagar, July 10, 2025, and exhibits thereto
- 1955. Deposition of Aparajita Bhattacharya, July 7, 2025, and exhibits thereto
- 1956. 30(b)(6) Deposition of Ann N.C. Chaplin, July 11, 2025, and exhibits thereto
- 1957. 30(b)(1) and 30(b)(6) Deposition of Larissa Cochron, July 11, 2025, and exhibits thereto
- 1958. 30(b)(6) Deposition of Spencer Collins, June 30, 2025, and exhibits thereto
- 1959. 30(b)(6) Deposition of Lynn Couillard, Vol. I, July 3, 2025, and exhibits thereto
- 1960. Deposition of Mark Dragicevich, June 27, 2025, and exhibits thereto
- 1961. 30(b)(6) Deposition of Jeffrey M. Fonseca, July 9, 2025, and exhibits thereto
- 1962. Deposition of Anupa George, July 30, 2025, and exhibits thereto
- 1963. Deposition of Jeffrey B. Golden, July 3, 2025, and exhibits thereto
- 1964. Deposition of Peter Greenhalgh, July 4, 2025, and exhibits thereto
- 1965. 30(b)(6) Deposition of Richard Grisenthwaite, July 2, 2025, and exhibits thereto
- 1966. Deposition of Rene Haas, July 7, 2025, and exhibits thereto
- 1967. Deposition of Sudeep Holla, June 17, 2025, and exhibits thereto
- 1968. Deposition of John Horley, July 8, 2025, and exhibits thereto
- 1969. 30(b)(1) and 30(b)(6) Deposition of Andrew Howard, July 1, 2025, and exhibits thereto
- 1970. Deposition of Phil Hughes, June 17, 2025, and exhibits thereto
- 1971. 30(b)(6) Deposition of James Jeon, July 11, 2025, and exhibits thereto
- 1972. 30(b)(1) and 30(b)(6) Deposition of Paul Kranhold, July 17, 2025, and exhibits thereto
- 1973. Deposition of Selena LaCroix, August 1, 2025, and exhibits thereto
- 1974. 30(b)(6) Deposition of Durga Malladi, July 10, 2025, and exhibits thereto

- 1975. Deposition of Richard J. Meacham, June 27, 2025, and exhibits thereto
- 1976. Deposition of Dawn Hill Montemagni, August 15, 2025, and exhibits thereto
- 1977. 30(b)(6) Deposition of Pavankumar Mulabagal, July 1, 2025, and exhibits thereto
- 1978. 30(b)(6) Deposition of Jannik W. Nelson, July 10, 2025, and exhibits thereto
- 1979. Deposition of Christopher Patrick, July 2, 2025, and exhibits thereto
- 1980. Deposition of Laura Sand, July 8, 2025, and exhibits thereto
- 1981. 30(b)(1) and 30(b)(6) Deposition of Karthik Shivashankar, June 30, 2025, Vol.1, and exhibits thereto
- 1982. Deposition of Kenneth Siegel, July 4, 2025, and exhibits thereto
- 1983. 30(b)(6) and 30(b)(1) Deposition of Christine Cong Tran, Vol. 1, July 10, 2025, and exhibits thereto
- 1984. Deposition of Jignesh Trivedi, July 9, 2025, and exhibits thereto
- 1985. 30(b)(6) Deposition of Manju Varma, June 24, 2025, and exhibits thereto
- 1986. Deposition of Jean-Francois Vidon, July 1, 2025, and exhibits thereto
- 1987. 30(b)(6) Deposition of Martin Weidmann, June 20, 2025, and exhibits thereto
- 1988. Deposition of Jonathan Weiser, July 11, 2025, and exhibits thereto
- 1989. Deposition of Karl M. Whealton, June 18, 2025, and exhibits thereto
- 1990. Deposition of Gerard R. Williams III, June 25, 2025, and exhibits thereto
- 1991. Deposition of Michael J. Williams, June 27, 2025, and exhibits thereto
- 1992. 30(b)(6) Deposition of Paul Williamson, July 2, 2025, and exhibits thereto
- 1993. Deposition of Kurt Wolf, June 25, 2025, and exhibits thereto
- 1994. Deposition of Ehab Youssef, June 26, 2025, and exhibits thereto

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 363 of 579 PageID #: 25610

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

- 1995. Complaint, August 31, 2022, Case No. 1:22-cv-01146-MN
- 1996. Plaintiff Arm Ltd.'s Answer and Affirmative Defenses to Defendants Qualcomm Inc., Qualcomm Technologies, Inc., and Nuvia, Inc.'s Amended Counterclaim, November 15, 2022
- 1997. Complaint, April 18, 2024
- 1998. Answering Brief of Defendant-Appellee Qualcomm Incorporated, April 26, 2024, Case No. 3:17-md-02773-JSC
- 1999. Arm v. Qualcomm, Pretrial Conference Transcript, November 20, 2024
- 2000. Arm v. Qualcomm, Trial Transcript, Vol. 1, December 13, 2024
- 2001. Arm v. Qualcomm, Trial Transcript, Vol. 2, December 16, 2024
- 2002. First Amended Complaint, December 16, 2024, and exhibits thereto
- 2003. Arm v. Qualcomm, Bench Trial Transcript, Vol. 1, December 17, 2024
- 2004. Arm v. Qualcomm, Trial Transcript, Vol. 3, December 17, 2024
- 2005. Arm v. Qualcomm, Trial Transcript, Vol. 4, December 18, 2024
- 2006. Arm v. Qualcomm, Trial Transcript, Vol. 5, December 19, 2024
- 2007. Arm v. Qualcomm, Trial Transcript, Vol. 6, December 20, 2024
- 2008. Verdict Form, December 20, 2024, Case No. 1:22-cv-01146-MN
- 2009. Opening Brief in Support of Plaintiff Arm Ltd.'s Motion for Judgment as Matter of Law or a New Trial, January 17, 2025
- 2010. Defendants' Post-Trial Brief Regarding Equitable Defenses, January 29, 2025
- 2011. Scheduling Order, January 31, 2025
- 2012. Plaintiff Arm Ltd.'s Responsive Post-Trial Brief Regarding Equitable Defenses, February 12, 2025
- 2013. Defendants' Reply Brief in Support of Their Post-Trial Brief Regarding Equitable Defenses, February 19, 2025, and exhibit thereto

- 2014. Plaintiffs' Responses and Objections to Defendant's First Set of Interrogatories (Nos. 1-9), March 10, 2025
- 2015. Arm Holding Plc's Objections and Responses to Qualcomm's First Set of Interrogatories (Nos. 1-3), March 24, 2025
- 2016. Arm Holdings PLC's Objections and Responses to Qualcomm's First Set of Interrogatories (Nos. 1-3), March 24, 2025
- 2017. Plaintiffs' Responses and Objections to Defendant's Second Set of Interrogatories (Nos. 10-13), May 9, 2025
- 2018. ARM Ltd.'s First Supplemental Objections and Responses to Qualcomm's Fifth Set of Interrogatories (Nos. 26-28), May 10, 2024
- 2019. Arm Holdings PLC's Objections and Responses to Qualcomm's Amended Interrogatory No. 3, May 12, 2025
- 2020. Second Amended Complaint, June 3, 2025, and exhibit thereto
- 2021. Arm's Rule 26(a)(1) Second Supplemental Initial Disclosures, June 12, 2025
- 2022. Plaintiffs' Supplemental Initial Disclosures, June 13, 2025
- 2023. Arm's Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), June 16, 2025
- 2024. Arm's Rule 26(a)(1) Third Supplemental Initial Disclosures, June 16, 2025
- 2025. Arm's First Supplemental Response to Qualcomm's Amended Interrogatory No. 3, June 18, 2025
- 2026. Plaintiffs' Responses and Objections to Arm Ltd.'s First Notice of Deposition of Qualcomm Inc., and Qualcomm Technologies, Inc., June 23, 2025
- 2027. Plaintiffs' First Supplemental Responses and Objections to Defendant's First Set of Interrogatories (Nos. 1-4, 7, and 9), June 25, 2025
- 2028. Arm's Objections and Responses to Qualcomm's Third Set of Interrogatories (No. 12), July 9, 2025
- 2029. Arm Holdings PLC's First Supplemental Objections and Responses to Qualcomm's First Set of Interrogatories (Nos. 1-3), July 11, 2025

Qualcomm Inc. and Qualcomm Technologies, Inc. v. ARM Holdings PLC., f/k/a ARM LTD.

ATTACHMENT 2.0

- 2030. Arm's First Supplemental Objections and Responses to Qualcomm's Second Set of Interrogatories (Nos. 4-11), July 11, 2025
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- 2034. Plaintiffs' Responses and Objections to Defendant's First Set of Requests for Admissions (Nos. 1-30), July 11, 2025
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- 2039. Plaintiffs' First Supplemental Responses and Objections to Defendant's Third Set of Interrogatories (Nos. 14-24), August 8, 2025
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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 367 of 579 PageID #: 25614

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Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 369 of 579 PageID #: 25616

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 370 of 579 PageID #: 25617

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 371 of 579 PageID #: 25618

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 372 of 579 PageID #: 25619

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 373 of 579 PageID #: 25620

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 374 of 579 PageID #: 25621

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 375 of 579 PageID #: 25622

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 376 of 579 PageID #: 25623

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 377 of 579 PageID #: 25624

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 378 of 579 PageID #: 25625

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 379 of 579 PageID #: 25626

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 380 of 579 PageID #: 25627

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 381 of 579 PageID #: 25628

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 382 of 579 PageID #: 25629

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 383 of 579 PageID #: 25630

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 384 of 579 PageID #: 25631

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 385 of 579 PageID #: 25632

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 386 of 579 PageID #: 25633

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 387 of 579 PageID #: 25634

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 388 of 579 PageID #: 25635

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 389 of 579 PageID #: 25636

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 390 of 579 PageID # 25637

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 391 of 579 PageID #: 25638

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 392 of 579 PageID #: 25639

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 393 of 579 PageID #: 25640

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 394 of 579 PageID #: 25641

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 395 of 579 PageID #: 25642

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 396 of 579 PageID #: 25643

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 397 of 579 PageID #: 25644

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 398 of 579 PageID #: 25645

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 399 of 579 PageID #: 25646

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 400 of 579 PageID #: 25647

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 401 of 579 PageID #: 25648

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 402 of 579 PageID #: 25649

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 403 of 579 PageID #: 25650

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 404 of 579 PageID #: 25651

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 405 of 579 PageID #: 25652

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 406 of 579 PageID #: 25653

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 407 of 579 PageID #: 25654

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 408 of 579 PageID #: 25655

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 409 of 579 PageID #: 25656

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 410 of 579 PageID #: 25657

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 411 of 579 PageID #: 25658

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 412 of 579 PageID #: 25659

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 413 of 579 PageID #: 25660

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 414 of 579 PageID #: 25661

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 415 of 579 PageID #: 25662

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 416 of 579 PageID #: 25663

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 417 of 579 PageID #: 25664

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 418 of 579 PageID #: 25665

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 419 of 579 PageID #: 25666

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 420 of 579 PageID #: 25667

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 421 of 579 PageID #: 25668

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 422 of 579 PageID #: 25669

EXHIBIT 50

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 425 of 579 PageID # 25672

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 426 of 579 PageID #: 25673

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 427 of 579 PageID #: 25674

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 428 of 579 PageID #: 25675

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 429 of 579 PageID #: 25676

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 430 of 579 PageID #: 25677

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 431 of 579 PageID #: 25678

EXHIBIT 51

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 434 of 579 PageID #: 25681

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 435 of 579 PageID #: 25682

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 436 of 579 PageID #: 25683

EXHIBIT 52

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 439 of 579 PageID #: 25686

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 440 of 579 PageID #: 25687

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 441 of 579 PageID #: 25688

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 442 of 579 PageID #: 25689

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 443 of 579 PageID #: 25690

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 444 of 579 PageID #: 25691

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 445 of 579 PageID #: 25692

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 446 of 579 PageID #: 25693

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 447 of 579 PageID #: 25694

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 448 of 579 PageID #: 25695

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 449 of 579 PageID #: 25696

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 451 of 579 PageID #: 25698

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 452 of 579 PageID #: 25699

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 453 of 579 PageID #: 25700

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 454 of 579 PageID #: 25701

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 456 of 579 PageID #: 25703

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 474 of 579 PageID #: 25721

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 475 of 579 PageID #: 25722

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 476 of 579 PageID #: 25723

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 477 of 579 PageID #: 25724

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 478 of 579 PageID #: 25725

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 482 of 579 PageID # 25729

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 483 of 579 PageID #: 25730

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 484 of 579 PageID #: 25731

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 485 of 579 PageID #: 25732

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 486 of 579 PageID #: 25733

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 490 of 579 PageID #: 25737

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 491 of 579 PageID #: 25738

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 492 of 579 PageID #: 25739

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 493 of 579 PageID # 25740

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 494 of 579 PageID # 25741

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 495 of 579 PageID #: 25742

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 498 of 579 PageID #: 25745

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 500 of 579 PageID #: 25747

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 501 of 579 PageID #: 25748

Case 1:24-cv-00490-MN Document 570-1 Filed 11/21/25 Page 502 of 579 PageID #: 25749

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July 24, 2025

By E-mail

Highly Confidential - Attorney's Eyes Only

Catherine Nyarady Paul, Weiss, Rifkind, Wharton & Garrison LLP 1285 Avenue of the Americas New York, New York 10019-6064

Re: Qualcomm Inc. v. Arm Holdings PLC, C.A. No. 24-490 (D. Del.)

Dear Catherine:

We write in response to your letters regarding the production of certain documents.

Documents Requested During the Deposition of Martin Weidmann

Documents Regarding Arm's Oualcomm

to

Qualcomm seeks documents regarding Arm's , including documents allegedly referenced at the depositions of Karthik Shivashankar, Ehab Youssef, and Akshay Bhatnagar. As we have repeatedly explained through written correspondence and at depositions, and as Arm's witnesses have confirmed, Arm's third-party agreements for that also involved legal counsel. See 6/19/25 P. Evangelatos Email to E. Westerhold ("As we have previously written, due to Arm's confidentiality obligations, Arm cannot produce third-party

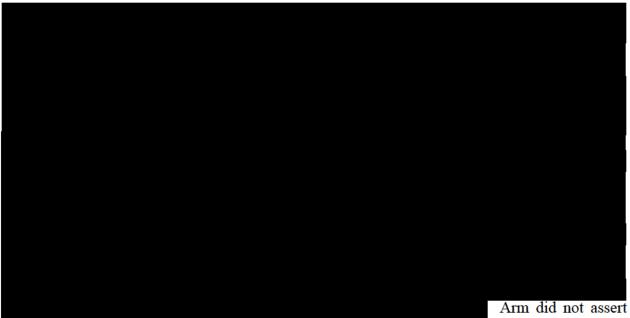
Catherine Nyarady July 24, 2025 Page 2

agreements for without clearing that production beforehand with each third party"). Arm has produced all third-party agreements to which it has not received an objection or a motion for a Protective Order was not filed. We also provided corrected versions of Exhibits 5 and 5.1 from Mr. Abbey's deposition. However, Arm will continue to withhold documents that include confidential information for third parties pending resolution of their Protective Order disputes, including Arm's agreements with both companies and have investigated and no other non-privileged documents reflecting Arm's exist.
As to the other requests raised in your letters, Qualcomm seeks "all quarterly price books from Q1 2019 to the present." Your letter fails to explain why six years of quarterly price books is relevant or proportional to the needs of Qualcomm's allegations, which is based on Arm's refer as of Arm produced to Qualcomm its price books which is more than sufficient to understand Arm's price book pricing as of Arm's Qualcomm also seeks information regarding Qualcomm's 2019 Annex to the QC TLA, particularly, "in Qualcomm's 2019 Annex to the QC TLA. However, that agreement has already been produced and is not at issue in the SAC. Nor is Qualcomm's 2019 agreement relevant, Thus, to the extent any other responsive documents even exist, they are not relevant.
As to Qualcomm's other rhetoric, we disagree with your characterization of the testimony of Mr. Youssef and Arm's privilege instructions. We also disagree that Qualcomm has been "severely prejudiced." Arm has produced the documents not subject to a third-party confidentiality dispute, and Qualcomm deposed five witnesses knowledgeable about Arm's TLA offers. Any prejudice to Qualcomm by perceived discovery delays is a problem of its own making, as Qualcomm waited until March 2025 to raise its TLA allegations.
Degree of the Discussion with Place boys News Degreeding the Proced Letter

<u>Documents Related to the Discussion with Bloomberg News Regarding the Breach Letter</u>

Qualcomm seeks documents related to a "discussion" with Bloomberg News regarding Arm's October 22, 2024 notice of material breach to Qualcomm. Yet Qualcomm incorrectly asserts that Mr. Abbey "waiv[ed] any claim of privilege to" "an alleged attorney-client communication" about Bloomberg News and demands that Arm "immediately produce all documentation of the 'discussion' between Arm and Bloomberg News regarding the breach letter." In fact, Arm has not claimed privilege over the "discussion" with Bloomberg News regarding Arm's October 22, 2024 notice of material breach to Qualcomm.

Catherine Nyarady July 24, 2025 Page 3



privilege over FGS's discussions with Bloomberg.

Because Arm has not claimed privilege over the "discussion" with Bloomberg News, Arm waived no privilege in taking the redirect of Mr. Abbey during his deposition.

Arm trusts that the testimony of Messrs. Siegel and Kranhold resolves Qualcomm's concerns about this "discussion."

Chat Messages Involving Mr. Haas

Qualcomm demands that Arm "immediately supplement its production with at least Mr. Haas' chats responsive to Qualcomm's RFPs." However, the premise of this demand is mistaken. Contrary to the misrepresentations in your letter, Arm has already performed a reasonable search for responsive materials, including Teams chats, using search terms. And Arm has in fact produced at least 408 of Mr. Haas's Teams chats in the prior case and another 12 Teams chats in this case. *See* Haas Dep. at 146–147.¹ Arm has no further discovery obligations to search for additional Teams chats. Qualcomm speculates that more of Mr. Haas's Teams chats are responsive, but fails to identify any basis for why this is so.

Arm notes that Qualcomm's July 10 letter appears to cite to the rough transcript of Mr. Haas's deposition. Arm herein responds to Qualcomm's July 10 letter on Arm's understanding that all citations were to the rough transcript.

Catherine Nyarady July 24, 2025 Page 4

Qualcomm has not identified with specificity any deficiency in Arm's production of Mr. Haas's chats, and merely appears to be fishing. Moreover, Qualcomm has refused to engage in reciprocal discovery, given Qualcomm's significant deficiencies in its own searches for responsive documents, as we have explained in previous discovery correspondence. Accordingly, Arm will not produce any more documents in response to this request.

Outside Communication Firms

Qualcomm seeks confirmation that "Brunswick was not involved in the October 22, 2024 leak or any other communications between Arm and third parties responsive to Qualcomm's RFPs." Qualcomm had the opportunity to ask Mr. Haas at his deposition whether Arm communicated with Brunswick regarding the October 22 notice of material breach. Qualcomm failed to do so.

. Having failed to establish that Brunswick is relevant to the events surrounding October 22, Qualcomm may not now use this letter to import last-minute discovery requests. Nevertheless, for the avoidance of doubt, Arm confirms that no communications with Brunswick are responsive to the non-objectionable scope of Qualcomm's RFPs.

Documents Related to the Financial Times Article

Qualcomm demands that Arm "immediately produce documents responsive to" the Financial Times article titled "Arm to launch its own chip in move that could upend semiconductor industry." But Qualcomm fails to articulate how the Financial Times article (Haas Exhibit 8), or the cited testimony of Mr. Haas, is relevant to any party's claim or defense or is proportional to the needs of the case. Qualcomm also fails to explain how Mr. Haas's cited testimony in any way overcomes Arm's previous objections to the lack of relevance and proportionality for Qualcomm's RFP Nos. 104, 126, and 127. See D.I. 162, at 4. Arm maintains its objections to these RFPs. As your letter acknowledges, Qualcomm's motion to compel remains pending before the Court. Accordingly, Arm will not produce documents in response to this request absent Court order.

Documents Requested During the Deposition of Andrew Howard

Qualcomm requests production of Arm's "competitive analysis' on Qualcomm's CPUs." Qualcomm, for its part, has refused on relevance and other grounds to produce documents "concerning any comparisons of any Arm-designed cores, CPUs, or products containing the same to any cores, CPUs, or products containing the same designed by Qualcomm, Nuvia, or any Third Party." See Qualcomm's R&Os to Arm's RFP No. 12. In any event, Arm has already

Catherine Nyarady July 24, 2025 Page 5

produced (subject to its objections) documents concerning Arm's analyses of Qualcomm's CPUs
and systems-on chips related to the Qualcomm ALA.
We trust this
resolves Qualcomm's concerns.
Documents Regarding Pricing
Qualcomm requests production of a
Regarding the second request, Arm has investigated Qualcomm's request and confirmed that there is no price book that
includes pricing for
includes pricing for .
Relatedly, Qualcomm also seeks information regarding
Likewise,
information about the license subscriptions of third parties is both irrelevant and subject to third-
party confidentiality disputes. Whether companies such as
have access to is irrelevant to Qualcomm's allegations, which are based on Qualcomm's
purported 'to extend the ALA from May 2020.
Documents Requested During the Deposition of Vivek Agrawal

Your letter requests production of the "full [C]onfluence page in readable form" from ARMQC 02784227 and unredacted versions of ARMQC 02784661 and ARMQC 02784664 reflecting Mr. Agrawal's interactions with Copilot, as well as "any other production documents containing Copilot chat messages." While we disagree that ARMQC_02784227 is not "in readable form," Arm has produced many other versions of the same or similar Confluence page that are not truncated. See, e.g., ARMQC 02773850, ARMQC 02773872, ARMQC 02773878, ARMQC 02773898, ARMQC 02773906, ARMQC 02773945, ARMQC 02774029, ARMQC 02774036, ARMQC 02774043, ARMQC 02774051, ARMQC 02774058, ARMQC_02774103, ARMQC_02774131, ARMQC 02774081, ARMQC 02774123,

Catherine Nyarady July 24, 2025 Page 6

ARMQC_02774139,	ARMQC_02774147,	ARMQC_02774155,	ARMQC_02774163,
ARMQC_02774233,	ARMQC_02774312,	ARMQC_02774319,	ARMQC_02774326,
ARMQC_02774333,	ARMQC_02774355,	ARMQC_02774378,	ARMQC_02774385,
ARMQC_02774494,	ARMQC_02774515,	ARMQC_02774523,	ARMQC_02774531,
ARMQC_02774539.	Accordingly, Arm wi	ill not reproduce the	content reflected in
ARMQC 02784227.			

We also disagree with your contention that "Arm cannot claim privilege over" ARMQC_02784661 and ARMQC_02784664, and any related documents, because they allegedly include "communications . . . sent to Microsoft as part of a Copilot chat." Qualcomm's contention is both factually inaccurate and legally baseless. These documents contain privileged information and were generated at the request of or pursuant to legal advice, for the purposes of seeking legal advice, and/or contain or reflect attorney work product. Such correspondence is privileged, and Arm will not produce unredacted versions of QCX274 and QCX275, nor any other production documents containing similarly privileged information, to the extent such documents exist.

Documents Requested During the Deposition of Christine Tran

Your letter requests production of a copy of ARM_01426582 "with appropriate privilege redactions, removing redactions at least for the duplicate messages that are shown unredacted in" ARM_00085567. We have reviewed ARM_01426582 and will re-produce that document to align the redactions with ARM_00085567. However, the other redactions in that document will remain as they are to privileged information for the purposes of seeking legal advice.

RFPs Discussed At Meet And Confers

Qualcomm's July 7, 2025 letter seeks clarification from recent meet and confers regarding Arm's position on certain RFPs.

RFP 37

We understand this Request to seek documents relating to licensing to Qualcomm. Your Letter asks "whether Arm would produce documents if 'there are discussions that concern licensing to Qualcomm that include pricing information." As discussed above, there are no non-privileged documents concerning pricing of

RFPs 42 and 102

Your letter explains that this Request seeks "documents where people at Arm are saying we should release a , we believe that we have made developments or introduced features,

Catherine Nyarady July 24, 2025 Page 7

whatever it is, sufficient to be of the Arm architecture." Your letter also acknowledges that this request "may be 'capture[d] in what you are describing you'll be producing." Your letter asks "if Arm intends to produce any more documents responsive to this Request." After reviewing our production, Arm has already produced responsive documents to this Request.

RFP 123

Your letter asks whether "Arm intends to produce any more documents responsive to this Request." As discussed above, Arm has already produced the third-party agreements for in effect as of that are not subject to a third-party confidentiality dispute, but will continue to withhold documents pending the Court's resolution of the Protective Order disputes that have been filed.

RFPs 126, 127

These Requests seek documents related to the February 13, 2025 Financial Times article. As discussed above, Arm will not produce any more documents in response to this request pending the Court's resolution of Qualcomm's motion to compel.

RFPs 134, 135–138

We have investigated Qualcomm's request and confirmed that Arm does not use any other CRMs. We fail to understand the relevance of what other discovery Qualcomm is seeking with these requests, as evidenced by Qualcomm's failure to ask Arm's 30(b)(6) designee on Arm's CRM systems any questions about that topic. Accordingly, Arm will not produce any more documents in response to these Requests.

RFP 143

We understand this Request to seek documents concerning , yet is not mentioned in the SAC nor has Qualcomm plead any allegations based on Accordingly, Arm will not produce any more documents in response to this Request.

RFP 145(2)

Arm confirms that it is not withholding any documents on the basis of whether such documents constitute a "formal" or "informal" media statement, and that its production to date is complete as to this Request.

Catherine Nyarady July 24, 2025 Page 8

RFP 152

Arm understands that Qualcomm is seeking communications regarding any "decision" to provide ACK patches to Qualcomm. As discussed above, Arm's production of documents responsive to this Request is complete.

RFPs 159, 160, 163

We understand this Request to seek Arm's communications with third-party ALA licensees relating to certain materials and support that Qualcomm contends are "deliverables." Qualcomm's requests for these third-party communications have no relevance to whether Qualcomm received the materials to which it is entitled under the Qualcomm ALA. Accordingly, Arm will not produce any more documents in response to these Requests.

RFP 166

Your letter explains that this Request seeks documents concerning competitive intelligence. As noted in Arm's objections to this request, Qualcomm has repeatedly disclaimed, both orally and in writing, that it need prove or even identify a relevant market to support its claims. Until Qualcomm defines the relevant market(s), Arm is unable to discern for which market(s) Qualcomm seeks competitive intelligence information. Because your letter fails to define any relevant market, Arm will not produce any more documents in response to this request.

Sincerely,

/s/ Jay Emerick

Jay Emerick

EXHIBIT 59

		Page 1
1		
2	IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE	
3	x	
	QUALCOMM INCORPORATED, a Delaware	
4	Corporation, QUALCOMM TECHNOLOGIES,	
	INC., a Delaware corporation,	
5		
	Plaintiffs,	
6		
7		
	- against -	
8		
9	ARM HOLDINGS PLC, f/k/a, ARM LTD.	
10	A U.K. corporation,	
10	Defendants.	
11	x	
12	Zoom videoconference	
13	October 10, 2025	
	11:05 a.m.	
14		
15	MEET & CONFER	
16		
17	Transcribed by Dawn Matera, a Certified	
18	Shorthand Reporter and Notary Public for	
19	the State of New York.	
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	D 2			D 4
1	Page 2	1	Meet and Confer	Page 4
2 APPEARANCES:		2		
3 4 PAUL WEISS RIFKIND WHARTON & GARRISON LLP			MR. BRALY: Hopefully, this	
1285 Avenue of the Americas			won't take long. I think really we're	
5 New York, New York 10019 6 BY: CATHERINE NYARADY, ESQ.			just asking if you can produce the	
BY: JAKE BRALY, ESQ.			spreadsheet, I think it's been referred	
7 BY: JACOB APKON, ESQ. BY: STEPHANIE CHIN, ESQ.			to in a number of depositions. I think	
8 BY: ADAM BASNER, ESQ.			you also had put in your letter to the	
BY: JEN HARTLEY, ESQ.			Special Master that you would produce it,	
10 MORRIS NICHOLS ARSHT & TUNNELL LLP			but there was information on the	
1201 North Market Street			spreadsheet that pertains to some of the	
11 16th Floor Wilmington, Delaware 19899		11	companies that have moved for protective	
12 PV FENDREED VING EGG		12	orders.	
BY: JENNIFER YING, ESQ. 13 BY: TRAVIS J. MURRAY, ESQ.		13	So we're just asking if you	
14		14	produce the spreadsheet and you can	
KIRKLAND & ELLIS LLP 15 333 West Wolf Point Plaza			redact the information that's relevant to	
Chicago, Illinois 60654		16	the third parties that have moved for	
16 BY: JAY EMERICK, ESQ.			protective orders. You know, if you just	
17 BY: PETER EVANGELATOS, ESQ.			sort of, I guess, if you leave the name	
18 19 YOUNG CONAWAY STARGATT & TAYLOR LLP			of the company that you redact sort of	
1000 North King Street			all of the additional information, but to	
20 Rodney Square	I		make that production.	
Wilmington, Delaware 19801 21	I	22	And then pending resolution of	
BY: DANIEL MACKRIDES, ESQ.			the third-party motion of the Special	
22 23			Master, if she says, in fact, that, you	
24			know, those licenses and that information	
25			know, mose needses and that information	
1	Page 3	1	Meet and Confer	Page 5
2 APPEARANCES (Continued):		2	should be produced, you can then produce	
3			an updated copy of the spreadsheet and	
MORRISON & FOERSTER LLP			remove whatever redactions that you	
4 425 Market Street			provide that were originally produced.	
San Francisco, California 94105 5		6	MR. EMERICK: Would producing a	
BY: NICHOLAS FUNG, ESQ.			redacted version of the spreadsheet	
6			result in you dropping any of the	
7				
* * *			disputes that are currently before the	
8			Special Master?	
9		11	MR. BRALY: Which disputes,	
10			like the third-party disputes?	
11		13	MR. EMERICK: Any dispute.	
12 13		14	MR. BRALY: We would have to	
		15	look at the spreadsheet. Without seeing	
14				
14 15			it, I don't think so. It's hard to kind	
14 15 16		17	of make that promise without looking at	
15		17		
15 16 17 18		17	of make that promise without looking at	
15 16 17 18 19		17 18 19	of make that promise without looking at the spreadsheet.	
15 16 17 18 19 20		17 18 19 20	of make that promise without looking at the spreadsheet. MR. EMERICK: Are you seeking	
15 16 17 18 19 20 21		17 18 19 20	of make that promise without looking at the spreadsheet. MR. EMERICK: Are you seeking to modify the protective order at all in this?	
15 16 17 18 19 20 21		17 18 19 20 21	of make that promise without looking at the spreadsheet. MR. EMERICK: Are you seeking to modify the protective order at all in	
15 16 17 18 19 20 21		17 18 19 20 21 22 23	of make that promise without looking at the spreadsheet. MR. EMERICK: Are you seeking to modify the protective order at all in this? MR. BRALY: What do you mean?	

2 (Pages 2 - 5)

	Page 6 Pag
1 Meet and Confer	1 Meet and Confer
2 this case at all?	2 fact that parties should not be
3 MR. BRALY: I guess I am not	3 redacting, but the alternative is we're
4 sure what you mean.	4 going to have to file for summary
5 MR. EMERICK: So do you know	5 judgment without the chart and seek to
6 that we have a protective order?	6 have you precluded from relying on it in
7 MR. BRALY: Of course.	7 any way, so that's why we are asking for
8 MR. EMERICK: And are you	8 it.
9 seeking to modify that protective order	9 MR. EMERICK: Sorry, what's the
10 at all?	10 preclusion issue?
11 MR. BRALY: Are you saying	11 MS. NYARADY: If you won't give
12 because we're asking for redactions, is	12 us the chart, we were going to ask to
13 that's why you're saying that?	13 have it precluded, that you can't rely on
14 MR. EMERICK: I am asking if	14 it.
15 you are seeking to modify the protective	15 MR. EMERICK: Understood.
16 order in this case?	16 MS. NYARADY: And we are
17 MR. BRALY: No, we are not	
17 MR. BRALT: No, we are not 18 seeking to modify the protective order.	17 probably going to ask for an adverse18 inference that the chart is not helpful
	19 to you. Because you mentioned the chart
19 We are asking for a redacted version of	20 repeatedly in depositions and we have
20 the spreadsheet, because you withheld it,	
21 because you said there is information in	21 been unable to get access to any portion
22 the spreadsheet that you're not providing	22 of it, including portions that are not in
23 because of pending protective order	23 dispute.
24 motions.	MR. EVANGELATOS: Counselor,
25 MR. EMERICK: Is it your	25 what I am curious about is why why now
1 Meet and Confer	Page 7 Page 1 Meet and Confer
2 position that the protective order allows	2 should we suddenly produce it, when yes,
3 Arm to produce documents with redactions	3 we have had this dispute before the
4 for third-party confidential information?	4 Special Master. It's briefed. It's on
5 MR. BRALY: No. We are saying	5 the Special Master's plate clearly with
6 we would like to work around the issue	6 the third-party disputes. I mean, why
7 that is currently in front of the Court	7 should we deviate from the PO obligation
8 and we are trying to seek the spreadsheet	8 that you guys argued for now for one
9 that you have referenced previously in	9 document and what is the basis for some
10 multiple depositions and, as I just said,	10 sort of adverse inference based on the
11 pending resolution of the Special Master	11 Special Master needing to take time to
12 ruling on the protective order motions,	12 rule on the motions?
13 potentially produce an unredacted version	MS. NYARADY: I already said
14 of the spreadsheet.	14 it's because summary judgment is due in a
MS. NYARADY: To be clear, Jay,	15 couple of weeks.
16 this is not any kind of, you know, effort	MR. EVANGELATOS: And summary
17 to amend the protective order and it's	17 judgement is due for us as well. And I
18 not any kind of indication on our part	18 hear you on the scheduling problem, it's
To not any kind of indication on our part	19 the same problem for us, but why should
•	
19 that we think you can produce redacted	20 we deviate from the PO obligation that
19 that we think you can produce redacted 20 documents.	20 we deviate from the PO obligation that 21 you argued for?
 19 that we think you can produce redacted 20 documents. 21 We have a scheduling issue, 	_
 19 that we think you can produce redacted 20 documents. 21 We have a scheduling issue, 22 because things were brought to the 	21 you argued for? 22 MS. NYARADY: You don't have
19 that we think you can produce redacted 20 documents.	21 you argued for?

3 (Pages 6 - 9)

Page 10		Page 12
1 Meet and Confer	1 Meet and Confer	
2 So you don't have to. We made the	2 asked for in redacted form is the	
3 request. You've denied it. I think it's	3 spreadsheet and that was just a	
4 a practical solution for a path forward.	4 workaround because of the briefing	
5 If you don't, that's fine.	5 schedule.	
6 MR. EMERICK: If the Special	6 Peter, let me just ask you one	
7 Master orders you guys to produce	7 question, just to make sure we're not on	
8 something that you haven't produced, are	8 different pages or talking past each	
9 you willing to agree to an adverse	9 other. Your intention is to produce the	
10 inference on that issue, because we	10 spreadsheet in redacted form if you win	
11 haven't gotten the documents as of	11 the motion in front of the Special	
12 summary judgment?	12 Master, right? So	
MS. NYARADY: That's not the	13 MR. EMERICK: We don't know	
14 same thing as what we are dealing with	14 what the Special Master is going to order	
15 here. The question is just whether	15 on this and that's kind of the point,	
16 you're going to produce it in whole or in	16 which is it's a pending dispute before	
17 part after the Special Master ruling.	17 the Special Master. We're going to get	
MR. EMERICK: So I take it it's	18 some kind of order from the Special	
19 a no?	19 Master as to what we do with this.	
20 MS. NYARADY: I don't think	20 MS. NYARADY: Well, I don't	
21 there is anything pending before the	21 think that's right. I mean	
22 Special Master that has the same factual	22 MR. EMERICK: Well, I don't	
23 predicate. If you have something in	23 think that's right.	
24 mind, I'm happy to talk about it	24 MS. NYARADY: he's not	
25 specifically, but I don't think there is	25 deciding full on whether there is a	
Page 11		Page 13
1 Meet and Confer	1 Meet and Confer	
2 anything.	2 production of the spreadsheet. I thought	
3 MR. EVANGELATOS: So by that	3 it was just a question of whether certain	
4 logic, Catherine, are you saying that all	4 information is going to be redacted, the	
5 these all the documents that are	5 third-party stuff that's been objected	
6 auhioat ta tha thind nantri diamutaa rua		
6 subject to the third-party disputes, we	6 to, so this is helpful and this is new	
7 are not going to be able to rely on	6 to, so this is helpful and this is new 7 news for me.	
7 are not going to be able to rely on 8 those, that you're going to seek an	 6 to, so this is helpful and this is new 7 news for me. 8 Are you saying that there is a 	
7 are not going to be able to rely on 8 those, that you're going to seek an 9 adverse inference on that too, or just	 6 to, so this is helpful and this is new 7 news for me. 8 Are you saying that there is a 9 universe in which you plan on just not 	
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4 (Pages 10 - 13)

		Page 14		Page 16
1 M	eet and Confer		1 Meet and Confer	
2 redaction	18.		2 just for clarification of that point on	
3 It	sounds like and this is		3 the record. We are not precommitting in	
4 very help	oful for our briefing it		4 case there is a review that goes on with	
5 sounds l	ike		5 respect to that.	
6 M	R. EMERICK: I don't know,		6 But we're not getting into what	
7 because	you guys asked for a protective		7 the scenarios look like depending on if	
8 order tha	at says there shall not be these		8 the Special Master's order has this	
9 redaction	ns by a party. And so I don't		9 particular language and what happens.	
10 know	I don't know what the interplay		10 The point is we don't know what is going	
11 is going	to look like with the Special		11 to happen.	
12 Master's	order and Judge Noreika's		MS. NYARADY: Let me ask you	
13 protectiv	re order on that. That is all I		13 one other question. Does Arm object to	
14 am sayir	g. I just don't know what the		14 producing the spreadsheet other than with	
-	of that is going to look like.		15 respect to third-party objections? Put	
	S. NYARADY: But you're		16 it another way, but for the third-party	
	ing a universe in which there is		17 objections, would Arm have produced the	
	me where you don't produce the		18 spreadsheet?	
19 spreadsh	eet in any form, it sounds like.		MR. EMERICK: So we'll take	
20 M	R. EMERICK: I don't know.		20 back your request on this. I understand	
21 M	R. EVANGELATOS: Catherine		21 you're seeking the adverse inference and/	
22 you're sa	lying that. I don't think we've		22 or plan to seek an adverse inference on	
23 taken a p	osition either way.		23 it. So we will take this back to the	
_	hink we are saying to you		24 team and the client and we can move on to	
25 very clea	arly, and thankfully there is a		25 the next issue.	
		Page 15		Page 17
	eet and Confer		1 Meet and Confer	
	oorter, that we don't know what's		2 MR. EVANGELATOS: And then I'll	
	happen and we will address it		3 just note in there, as well, Catherine, I	
	ere is a ruling from the Special		4 think we objected, at least in part, to	
	We have not said anything about			
6 not prod			5 if there is privileged information in the	
o not prou	ucing the document at all. Those		5 if there is privileged information in the 6 document. I think we said that to you	
7 are your	ucing the document at all. Those words.		5 if there is privileged information in the 6 document. I think we said that to you 7 before, that we have objected on both	
7 are your 8 M	words. S. NYARADY: Right. And I am		5 if there is privileged information in the 6 document. I think we said that to you 7 before, that we have objected on both 8 privilege and third-party grounds, and	
7 are your 8 M 9 asking if	words. S. NYARADY: Right. And I am you would take a position on		5 if there is privileged information in the 6 document. I think we said that to you 7 before, that we have objected on both 8 privilege and third-party grounds, and 9 so, I'll just note that as well.	
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		Page 18			Page 2
1	Meet and Confer		1	Meet and Confer	
2	record during a deposition at some point.		2	MR. EMERICK: Yeah, that's	
	We intend to produce the document. I		3	right.	
	mean, we want to rely on it just as much		4	MR. EVANGELATOS: Yeah, that's	
	as you want the document as well. And I		5	right. And obviously we disagree that	
	think we said that in our, in our			any adverse inference is appropriate.	
	opposition to , that the		7	MS. NYARADY: I am shocked to	
	documents in the information is			hear that, Peter.	
	important, so I don't think there is any		9	MR. EMERICK: Catherine, you	
	dispute on that piece.		_	weren't willing to trade on the adverse	
11	MS. NYARADY: Okay. Jen Ying,			inference on your side?	
			12		
	anything else on your end?			MS. NYARADY: All right. I	
13	MS. YING: No, I think we			think there was there a second issue,	
	understand that please correct me if I			I guess, on those other documents. I	
	am wrong if I didn't quite understand			don't know who's going to speak to that	
	what you just said, Peter, which is that			on our side.	
	you guys, but for the third-party		17	MR. BASNER: This is Adam from	
	objections, would produce the spreadsheet			Paul Weiss. I can just ask Peter, I	
	subject to any privileged claims that you			think you said you were going to follow	
	guys might have; is that correct?		20	up by e-mail with us yesterday. So is	
21	MR. EVANGELATOS: Yeah, I think		21	that something that we can expect to see	
22	that's right. We've said that before,		22	today?	
23	you know, we want to produce the document		23	MR. EVANGELATOS: We are	
24	that these third-party issues are holding		24	looking into it. I don't know I'll have	
	us up, subject to the privileged			an answer for you today.	
		Page 19			Page 2
1		Page 19	1	Meet and Confer	Page 2
1	Meet and Confer	Page 19	1	Meet and Confer MR_BASNER: Okay And same	Page 2
1 2	Meet and Confer redaction.	Page 19	1 2	MR. BASNER: Okay. And same	Page 2
1 2 3	Meet and Confer redaction. MS. YING: Okay. And would	Page 19	1 2 3	MR. BASNER: Okay. And same question, we understand that you've heard	Page 2
1 2 3 4	Meet and Confer redaction. MS. YING: Okay. And would your privilege claim as to the document	Page 19	1 2 3 4	MR. BASNER: Okay. And same question, we understand that you've heard from , and just wanted to see	Page 2
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6 (Pages 18 - 21)

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1		Page 22	
2	CERTIFICATION		
3			
4	I, Dawn Matera, a Certified Shorthand		
	Reporter and a Notary Public, do hereby		
6	certify that the foregoing is a true and		
	accurate transcription of my stenographic		
9	notes. I further certify that I am not		
	employed by nor related to any party in		
	this action.		
12			
13	Dawn Materia		
14	Dawn Matera		
15	* * *		
16 17	* * *		
18			
19			
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21			
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24			
25			

[& - confer] Page 1

	0.24	1 1 1 1 1 1 1 1	
&	access 8:21	asked 11:12,14	certain 13:3
& 1:15 2:4,10	accurate 22:7	11:19 12:2	certification
2:14,19 3:3	action 22:11	14:7	22:2
1	adam 2:8 20:17	asking 4:4,13	certified 1:17
	additional 4:20	6:12,14,19 8:7	22:4
10 1:13	address 15:3	15:9	certify 22:6,9
1000 2:19	adverse 8:17	assume 19:22	chart 8:5,12,18
10019 2:5	9:10 10:9 11:9	avenue 2:4	8:19
11:05 1:13	16:21,22 20:6	b	check 19:8 21:8
11:20 21:24	20:10	back 16:20,23	21:10
1201 2:10	agree 10:9	19:8,11,21	chicago 2:15
1285 2:4	agreed 21:13	based 9:10	chin 2:7
16th 2:11	agreement 21:6	13:20	claim 19:4
19801 2:20	21:12	basis 9:9	claims 18:19
19899 2:11	agreements	basner 2:8	clarification
2	11:17	20:17 21:2,16	16:2
2025 1:13	allows 7:2	braly 2:6 4:2	clear 7:15
3	alternative 8:3	5:11,14,22 6:3	17:11
	amazing 21:21	6:7,11,17 7:5	clearly 9:5
333 2:15	amend 7:17	briefed 9:4	14:25 19:12
4	americas 2:4	briefing 12:4	client 16:24
425 3:4	analogix 11:17	14:4	comments
5	answer 19:23	brought 7:22	15:20
5777 22:13	20:25		companies 4:11
	apkon 2:7	C	company 4:19
6	appropriate	c 2:2 3:2	comply 15:13
60654 2:15	20:6	california 3:4	15:23
9	argue 9:25	case 6:2,16	conaway 2:19
94105 3:4	argued 9:8,21	16:4	confer 1:15 4:1
a	arm 1:9,9 7:3	catherine 2:6	5:1 6:1 7:1 8:1
	16:13,17	11:4 14:21	9:1 10:1 11:1
a.m. 1:13 21:24	arsht 2:10	15:22 17:3	12:1 13:1 14:1
able 11:7	aside 17:19	20:9	15:1 16:1 17:1
			18:1 19:1 20:1

[confer - going] Page 2

	7.0.7	A.T	0.4
21:1	defendants	either 14:23	fair 19:25
conferring	1:10	ellis 2:14	file 8:4
11:21	delaware 1:2,3	emerick 2:16	final 19:23
confidential	1:4 2:11,20	5:6,13,19,23	fine 10:5 15:11
7:4 15:18	denied 10:3	6:5,8,14,25 8:9	floor 2:11
conflict 15:21	depending 16:7	8:15 10:6,18	focused 11:13
connection	deposition 18:2	12:13,22 13:12	foerster 3:3
5:23	depositions 4:6	14:6,20 15:12	follow 20:19
continued 3:2	7:10 8:20	15:22 16:19	foregoing 22:6
contracts 11:16	deviate 9:7,20	20:2,9 21:23	form 11:20
conversation	different 12:8	employed	12:2,10 14:19
11:24	disagree 20:5	22:10	forward 10:4
copy 5:3	dispute 5:13	entirety 13:11	19:24
corporation	8:23 9:3 12:16	19:16	francisco 3:4
1:4,4,9	13:15 18:10	envisioning	front 7:7 12:11
correct 18:14	disputes 5:9,11	14:17	full 12:25
18:20	5:12 9:6 11:6	esq 2:6,6,7,7,8	fung 3:5
counselor 8:24	district 1:2,2	2:8,12,13,16,17	further 22:9
couple 9:15	document 9:9	2:21 3:5	g
course 6:7	11:11 15:6	evangelatos	garrison 2:4
15:25	17:6 18:3,5,23	2:17 8:24 9:16	getting 16:6
court 1:2 7:7	19:4,6,15	11:3,14 14:21	give 8:11
15:2	documents 7:3	17:2,22 18:21	go 19:8
curious 8:25	7:20 10:11	19:7 20:4,23	goes 16:4
currently 5:9	11:5,15 18:8	21:7,17	
7:7	20:14	exchange 21:18	going 8:4,12,17
d	dropping 5:8	expect 20:21	9:24,25 10:16 11:7,8 12:14
daniel 2:21	due 9:14,17	extent 13:25	12:17 13:4,13
damei 2.21 dawn 1:17 22:4	e	f	13:16,18,22
22:14		f 1:9	, ,
	e 2:2,2 3:2,2		14:11,15 15:3
dealing 10:14	20:20	fact 4:24 8:2	15:13,19,23
deciding 12:25	effort 7:16	factual 10:22	16:10 19:15,21
			20:15,19
		ral Calutions	

[gotten - meet] Page 3

	T		
gotten 10:11	indication 7:18	k	looking 5:17
great 21:22	inference 8:18	k 1:9	20:24
grounds 17:8	9:10 10:10	kind 5:16 7:16	m
17:21 19:14	11:9 16:21,22	7:18 12:15,18	mackrides 2:21
guess 4:18 6:3	20:6,11	19:24	made 10:2
15:10 20:14	information	king 2:19	15:20
guys 9:8 10:7	4:9,15,20,25	kirkland 2:14	mail 20:20
14:7 18:17,20	6:21 7:4 13:4	know 4:17,25	make 4:21 5:17
21:9	15:18 17:5	6:5 7:16 12:13	12:7
h	18:8	13:12,15,17	market 2:10
handling 21:9	intend 17:20	14:6,10,10,14	3:4
happen 15:3	18:3	14:20 15:2	master 4:8,24
16:11	intention 12:9	16:10 17:20	5:10 7:11,23
happens 16:9	interplay 14:10	18:23 20:15,24	9:4,11 10:7,17
happy 10:24	issue 7:6,21	21:8,11,19,20	10:22 12:12,14
hard 5:16	8:10 10:10	1	12:17,19 13:13
hartley 2:8	16:25 20:13	_	13:14 15:5,17
head 21:15	issues 18:24	language 16:9	master's 9:5
hear 9:18 20:8	j	late 7:23	14:12 15:14,24
heard 21:3	j 2:13	latest 21:11	16:8
helpful 8:18	jacob 2:7	leave 4:18	matera 1:17
13:6 14:4	jake 2:6	leaving 19:19 letter 4:7	22:4,14
holding 17:17	jay 2:16 7:15	letters 17:24	mean 5:22 6:4
18:24	15:20	licenses 4:25	9:6 12:21 18:4
holdings 1:9	jen 2:8 18:11		19:12
hopefully 4:2	jennifer 2:12	llp 2:4,10,14,19 3:3	meant 11:21
i	judge 14:12	logic 11:4	mediatek 11:16
illinois 2:15	15:14	long 4:3	18:7,8
	judgement	look 5:15 13:16	meet 1:15 4:1
important 18:9 including 8:22	9:17	13:18 14:11,15	5:1 6:1 7:1 8:1
incorporated	judgment 7:24	16:7 19:11	9:1 10:1 11:1
1:3	8:5 9:14 10:12	looked 19:9	12:1 13:1 14:1
1.3		100KCu 17.7	15:1 16:1 17:1

[meet - privilege]

Page 4

	I	I	I
18:1 19:1 20:1	note 17:3,9	opposition 18:7	pertains 4:10
21:1	noted 21:24	order 5:20,25	peter 2:17 12:6
meeting 11:21	notes 22:8	6:6,9,16,18,23	17:19 18:16
mentioned 8:19	notice 9:25	7:2,12,17	20:8,18
mind 10:24	19:20	12:14,18 13:13	piece 18:10
modify 5:20,25	number 4:6	14:8,12,13	plaintiffs 1:5
6:9,15,18	nyarady 2:6	15:14,15,24	plan 13:9 16:22
morris 2:10	7:15 8:11,16	16:8	plans 19:21
morrison 3:3	9:13,22 10:13	orders 4:12,17	plate 9:5
motion 4:23	10:20 11:11,19	10:7 15:23	plaza 2:15
12:11	12:20,24 13:19	originally 5:5	plc 1:9
motions 6:24	14:16 15:8,16	outcome 14:15	please 18:14
7:12 9:12	16:12 17:10	14:18	po 9:7,20 18:7
move 16:24	18:11 19:18	р	point 2:15
19:23	20:7,12 21:21		12:15 13:22
moved 4:11,16	0	p 2:2,2 3:2,2	16:2,10 18:2
multiple 7:10		pages 12:8	portion 8:21
murray 2:13	object 16:13	part 7:18 10:17	portions 8:22
n	objected 13:5	17:4	19:5
	17:4,7	particular 16:9	position 7:2
n 2:2 3:2	objecting 19:14	parties 4:16 8:2	14:23 15:9,12
name 4:18	objection 17:12	party 4:23 5:12	potentially
needing 9:11	17:14,16	7:4 9:6 11:6	7:13
new 1:19 2:5,5	objections	13:5 14:9	practical 10:4
13:6	16:15,17 17:19	15:18 16:15,16	precluded 8:6
news 13:7	18:18	17:8,14,18	8:13
nicholas 3:5	obligation 9:7	18:17,24 22:10	preclusion 8:10
nichols 2:10	9:20	past 12:8	precommitting
noreika's 14:12	obviously 9:23	path 10:4	16:3
15:14	20:5	paul 2:4 20:18	predicate 10:23
north 2:10,19	october 1:13	pending 4:22	previously 7:9
notary 1:18	okay 17:10	6:23 7:11	privilege 17:8
22:5	18:11 19:3,17	10:21 12:16	17:11 19:4,13
	21:2,16	13:14	19:14
I .			

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[privileged - sort]

Page 5

privileged 17:5	putting 17:19	rely 8:13 11:7	S
17:21 18:19,25	q	18:4	s 2:2 3:2
probably 8:17	qualcomm 1:3	relying 8:6	san 3:4
problem 9:18	1:4	remember	saying 6:11,13
9:19	question 10:15	17:25	7:5 11:4 13:8
produce 4:4,8	12:7 13:3,24	remove 5:4	14:14,22,24
4:14 5:2 7:3,13	16:13 19:10	repeatedly 8:20	17:25 19:13
7:19 9:2 10:7	21:3	reporter 1:18	says 4:24 14:8
10:16 12:9	quite 18:15	15:2 22:5	15:17
14:18 15:17	r	request 5:24	scenarios 16:7
18:3,18,23		10:3 16:20	schedule 12:5
19:15	r 2:2 3:2	resolution 4:22	scheduling
produced 5:2,5	really 4:3	7:11	7:21 9:18
10:8 16:17	record 16:3	respect 16:5,15	second 20:13
producing 5:6	18:2	result 5:8	see 20:21 21:4
13:10 15:6	redact 4:15,19	review 15:25	seeing 5:15
16:14 17:13	15:17 17:20	16:4	seek 7:8 8:5
21:5	redacted 5:7	revise 7:25	11:8 16:22
production	6:19 7:19	rifkind 2:4	seeking 5:19,25
4:21 13:2,22	11:20 12:2,10	right 11:22	6:9,15,18
17:17 19:24	13:4	12:12,21,23	16:21
promise 5:17	redacting 8:3	15:8 17:23	seem 13:16
promptly 21:14	redaction 19:2	18:22 19:19	15:20
protective 4:11	redactions 5:4	20:3,5,12	shocked 20:7
4:17 5:20,25	6:12 7:3 11:22	21:18	shorthand 1:18
6:6,9,15,18,23	13:25 14:2,9	rodney 2:20	22:4
7:2,12,17 14:7	21:12	rule 9:12	side 20:11,16
14:13 15:15	referenced 7:9	ruling 7:12	signature 22:13
provide 5:5	referred 4:5	10:17 13:16,17	solution 10:4
providing 6:22	referring 11:23	15:4	sorry 8:9
public 1:18	related 22:10	running 7:23	sort 4:18,19
22:5	relevant 4:15	_	9:10 19:22
put 4:7 9:24	relief 13:20		7.10 17.22
16:15			
	Varitant I ad		

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[sought - we've] Page 6

sought 13:20 stuff 13:5 think 4:3,5,6 two 15:20 speads 20:15 subject 11:6 5:16 7:19 10:3 u.k. 1:9 special 4:8,23 summary 7:24 12:23 13:17 14:22,24 17:4 15:20 u.k. 1:9 5:10 7:11,23 8:4 9:14,16 10:12 17:6,23,24,24 17:6,23,24,24 understand 16:20 18:14,15 21:3 10:17,22 12:11 12:14 sypeoffic 19:10 specifically 20:13,19 21:17 21:20 third 4:16,23 5:12 7:4 9:6 11:6 13:5 understand 16:20 18:14,15 21:3 17:18,18 18:17,24				
14:3,5,19 speak 20:15 suddenly 9:2 summary 7:24 14:22,24 17:4 17:6,23,24,24 18:6,9,13,21 16:20 18:14,15 21:3 13:13,14 14:11 15:4,13,16,24 16:8 specific 19:10 specifically 10:25 specifics 19:8 spreadsheet	sought 13:20	stuff 13:5	think 4:3,5,6	two 15:20
speak 20:15 suddenly 9:2 12:23 13:17 umable 8:21 5:10 7:11,23 8:4 9:14,16 17:6,23,24,24 17:6,23,24,24 18:6,9,13,21 15:10 understand 10:17,22 12:11 12:14 19:16,18,19 20:13,19 21:17 21:3 understand 16:20 18:14,15 21:3 13:13,14 14:11 15:4,13,16,24 21:6 third 4:16,23 understand 16:20 18:14,15 21:3 11:16:13:5 17:8,14,18 18:17,24 thought 11:12 11:17 18:17,24 <t< th=""><th>sounds 9:23</th><th>subject 11:6</th><th>5:16 7:19 10:3</th><th>u</th></t<>	sounds 9:23	subject 11:6	5:16 7:19 10:3	u
speak 20:15 suddenly 9:2 12:23 13:17 unable 8:21 special 4:8,23 summary 7:24 14:22,24 17:4 15:10 understand 9:4,5,11 10:6 10:12 sure 6:4 12:7 21:14 17:6,23,24,24 understand 10:17,22 12:11 sure 6:4 12:7 21:14 19:16,18,19 21:17 13:13,14 14:11 synaptics 21:4 21:20 third 4:16,23 understand 16:8 take 4:3 9:11 10:18 15:9 15:18 16:15,16 16:23 uniderstand specifically 10:25 take 4:3 9:11 10:18 15:9 15:18 16:15,16 uniderstand 10:25 take 4:3 9:11 10:18 15:9 15:18 16:15,16 17:8,14,18 18:17:4 18:17:4 18:17:4 18:17:4 18:17:4 18:17:24 uniderstand 16:20 18:14,15 21:3 uniderstand 16:20 18:14,15 21:3 uniderstand 16:20 18:14,15 21:3 18:15:10 18:15:10 18:15:10 18:15:10	14:3,5,19	15:25 18:19,25	10:20,25 12:21	u.k. 1·9
special 4:8,23 summary 7:24 14:22,24 17:4 15:10 understand 16:20 18:14,15 understand 16:20 18:14,15 21:3 understand 18:18 18:18 18:18 18:18 18:18 18:18 18:18 </th <th>speak 20:15</th> <th></th> <th>12:23 13:17</th> <th></th>	speak 20:15		12:23 13:17	
5:10 7:11,23 8:4 9:14,16 17:6,23,24,24 understand 9:4,5,11 10:6 10:17,22 12:11 12:14,17,18 18:6,9,13,21 16:20 18:14,15 13:13,14 14:11 21:14 20:13,19 21:17 21:3 understand 15:4,13,16,24 16:8 t 21:20 third 4:16,23 13:21 understanding specific 19:10 take 4:3 9:11 10:18 15:9 15:12 7:4 9:6 11:6 13:5 15:18 16:15,16 17:8,14,18 18:17,24 universe 13:9 14:17 universe 13:9 14	special 4:8,23	summary 7:24	14:22,24 17:4	
10:17,22 12:11 12:14,17,18 13:13,14 14:11 15:4,13,16,24 16:8 specific 19:10 specifically 10:25 specifics 19:8 spreadsheet	5:10 7:11,23	8:4 9:14,16	17:6,23,24,24	
10:17,22 12:11 12:14,17,18 13:13,14 14:11 15:4,13,16,24 16:8 specific 19:10 specifically 10:25 specifics 19:8 spreadsheet 4:5,10,14 5:3,7 5:15,18 6:20 6:22 7:8,14 11:10,12,22 12:3,10 13:2 13:10,23 14:19 16:14,18 17:13 17:18 18:18 square 2:20 stargatt 2:19 state 1:19 state 1:2 stenographic 2:7 stephanie 2:7 street 2:10,19 stree	9:4,5,11 10:6	10:12	18:6,9,13,21	
12:14,17,18 13:13,14 14:11 synaptics 21:4 21:6 third 4:16,23 5:12 7:4 9:6 13:21 understood 8:15 17:15,16 united 1:2 universe 13:9 13:21 understood 8:15 17:15,16 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 unwilling 15:10 united 1:2 universe 13:9 14:17 unredacted 7:13 universe 13:9 14:17 unredacted 7:13 universe 13:9 14:17 unredacted	10:17,22 12:11	sure 6:4 12:7	19:16,18,19	·
13:13,14 14:11 15:4,13,16,24 16:8	12:14,17,18	21:14	20:13,19 21:17	
15:4,13,16,24 16:8	13:13,14 14:11	synaptics 21:4	21:20	_
t take 4:3 9:11	15:4,13,16,24	21:6	third 4:16,23	
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Veritext Legal Solutions www.veritext.com

EXHIBIT 60

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October 16, 2025

By E-mail

HIGHLY CONFIDENTIAL – ATTORNEYS' EYES ONLY

Catherine Nyarady Paul, Weiss, Rifkind, Wharton & Garrison LLP 1285 Avenue of the Americas New York, New York 10019

Re: Qualcomm Inc. v. Arm Holdings PLC, C.A. No. 24-490 (D. Del.)

Dear Catherine,

We write regarding Qualcomm's October 6, 2025 demand that Arm bypass and disregard the Court's procedures and orders for resolving third-party confidentiality disputes. Arm declines to do so, and will instead follow the Court's procedures and orders.

Qualcomm demands that Arm redact third-party confidential information subject to pending third-party motions from a spreadsheet that Arm created , and produce that redacted spreadsheet. See 10/6/25 J. Hartley Email re Production of Spreadsheet. In your correspondence on this issue and during the parties' meet and confer on October 10, 2025, Qualcomm threatened to "seek to preclude" Arm "from relying on" the spreadsheet and seek an adverse inference "that the chart is not helpful to you." See 10/10/25 Meet and Confer Tr. at 8. Qualcomm's request for redaction, and the relief it seeks for Arm's deference to proceedings before the Special Master, is baseless.

Arm has already agreed to produce this spreadsheet pending resolution of third-party motions for protective orders regarding this information, which are currently pending before the Special Master. The Court's orders make clear that those motions are the proper procedure for resolving this issue: Qualcomm successfully argued for a Protective Order that *prohibits* Arm from redacting third-party confidential information, and instead *requires* disputes to be resolved through third-parties filing motions for protective orders. Arm intends to comply with the Court's orders and procedures, and declines Qualcomm's demand that Arm disregard them.

Catherine Nyarady October 16, 2025 Page 2

The Spreadsheet Is Subject To Pending Third-Party Confidentiality Disputes Before The Special Master, And Arm Agreed To Produce It Once Those Disputes Are Resolved.

As we have informed you, Arm objects to production of the spreadsheet because it contains third-party confidential information subject to pending motions, and it has withheld the document on that basis. 7/24/25 Letter from J. Emerick to C. Nyarady at 2. We have explained that the spreadsheet contains confidential third-party information, including that of have not just objected to disclosure of their and others. Id. Both confidential information to Qualcomm and its outside counsel, but also moved for protective orders. See D.I. 323 at 3 ("The Court should grant a protective order preventing disclosure of agreements with Arm..."); D.I. 329 ("The Court should grant a protective order preventing disclosure of unredacted agreements with ARM."). Indeed, specifically seeks to redact "the royalty rates that pays ARM and payment structure regarding the technology that licenses from ARM." D.I. 329 at 2. Those motions are fully briefed and were referred by the Court to the Special Master for consideration. D.I. 336.

Because the Special Master has not yet issued a ruling, Arm will continue to withhold the spreadsheet. When these issues are resolved by the Special Master and the Court, Arm will comply with the Court's directive (subject to any reconsideration and/or appeal). *See* 10/10/25 Meet and Confer Tr. at 14–16.

The Court's Orders Prohibit Arm From Redacting Third-Party Confidential Information, Including Pending Resolution Of The Third-Party Confidentiality Disputes.

The Protective Order and this Court's order, D.I. 74, prohibit Arm from redacting third-party confidential information. In March, the parties briefed competing Protective Order proposals for the treatment of third-party confidential information. In its briefing, Arm argued that "the Parties should be permitted to redact third-party confidential information in documents newly produced in this action." D.I. 68. Qualcomm opposed redactions, arguing that "Arm should not be permitted to redact third-party information contained in responsive documents," that "[a] third party wishing to protect confidential information has the burden of establishing good cause for doing so under Rule 26," and that "[a] third party wanting its information redacted must show why the requested redactions are appropriate." D.I. 70 at 1–2.

The Court's ruling "reject[ed] Arm's proposals which would permit a producing party to redact information that is subject to a confidentiality agreement with a third party" and further stated that "neither the case authority cited by Arm nor the record in related Civil Action No. 22-1146-MN supports Arm's position that a provision permitting redactions of third-party confidential information should be included in the protective order and the ESI order." D.I. 74. The Court ordered that "a third party seeking further protections for its highly confidential information may

Catherine Nyarady October 16, 2025 Page 3

follow the well-established procedure of moving for a protective order, which allows the court to balance the relevance of the information against the risk of inadvertent disclosure." *Id.*

Consistent with the Court's instructions, Arm will continue to withhold the spreadsheet pending resolution of motions. During the meet and confer, we asked for Qualcomm's reasoning as to why Arm should produce a redacted spreadsheet despite the Court's directive to the contrary. The sole explanation you provide was "it's because summary judgment is due in a couple of weeks." See 10/10/25 Meet and Confer Tr. at 9. The Protective Order does not contain any exception permitting the parties to produce redacted versions of disputed documents, regardless of whether there are upcoming summary judgment deadlines.

If Qualcomm's Request Was Permitted By The Court's Orders (It Is Not), Then It Is Untimely.

Moreover, Qualcomm's request that Arm produce a redacted version of the spreadsheet is untimely. Qualcomm has been aware of the spreadsheet since the fact discovery period, yet waited months to seek production of a redacted version. Indeed, Qualcomm's October 6 email cites to Mr. Bhatnagar's July 10 deposition as well as correspondence on this issue from July. Qualcomm also questioned Karthik Shivashankar in June about whether a spreadsheet exists that reflects Arm's

See, e.g., K. Shivashankar Dep. at 58, 83.

We have repeatedly informed you throughout discovery that Arm was withholding the spreadsheet on the grounds set forth here, including at Mr. Bhatnagar's deposition. *See* Bhatnagar Dep. at 39 ("Language has objected to revealing their confidential information ... we understand they're going to file something imminently. And so we can't reveal certain information based on that dispute."); *see also* 7/24/25 Letter from J. Emerick to C. Nyarady at 2 ("Arm will continue to withhold documents that include confidential information for third parties pending resolution of their Protective Order disputes, including Arm's agreements with both companies and the spreadsheet referenced during Mr. Bhatnagar's deposition.").

Accordingly, even if Qualcomm's request were consistent with the Court's orders (it is not), Qualcomm failed to timely raise the dispute or diligently pursue production of a redacted version and should have sought production of a redacted version months ago, including in accordance with the Court's deadlines for submitting disputes to the Special Master.

* * *

Arm will comply with the Court's orders and procedures for the resolution of third-party confidentiality disputes, and declines Qualcomm's demand that Arm disregard them.

Catherine Nyarady October 16, 2025 Page 4

Sincerely,

/s/ Peter Evangelatos

Peter Evangelatos

EXHIBIT 61

Message

From: Kurt Wolf [kwolf@qti.qualcomm.com]

Sent: 2/8/2025 12:07:42 AM

To: Karl Whealton [kwhealto@qti.qualcomm.com]; Manju Varma [mvarma@qti.qualcomm.com]

CC: Barb Acosta [bacosta@qti.qualcomm.com]; John Holland [hollandj@qti.qualcomm.com]; Tarik Isani

[tisani@qti.qualcomm.com]; Aymeric Vial [avial@qti.qualcomm.com]; Wesley Holland [wholland@qti.qualcomm.com]; Larissa Cochron

[lcochron@qti.qualcomm.com]; Richard Meacham [rmeacham@qti.qualcomm.com]

Subject: Heads up on M55 interest Re: TME - Re: ARM License Cost for Cortex M Core

Hi Karl and Manju



Kurt A. Wolf



From: Aymeric Vial <avial@qti.qualcomm.com>

Sent: Friday, February 7, 2025 4:01 PM **To:** Kurt Wolf kwolf@qti.qualcomm.com

Cc: Barb Acosta <bacomm.com>; John Holland <hollandj@qti.qualcomm.com>; Tarik Isani

<tisani@qti.qualcomm.com>

Subject: RE: TME - Re: ARM License Cost for Cortex M Core

Hi Kurt,

Following up on this.



Regards

Aymeric

From: Kurt Wolf < kwolf@qti.qualcomm.com>

Sent: Friday, August 9, 2024 8:24 AM

To: Aymeric Vial <avial@qti.qualcomm.com>; John Holland <hollandj@qti.qualcomm.com>; Tarik Isani

<tisani@qti.qualcomm.com>

Cc: Barb Acosta <bacosta@qti.qualcomm.com>

Subject: TME - Re: ARM License Cost for Cortex M Core

+ John Holland, Tarik Isani

Hi Aymeric!

@John Holland or @Tarik Isani Do you remember the team/open source RISC-V processor one of the security project teams is/was using

ARM Info:

- All ARM MCUs carry a royalty
- QCOM does not have a license to: M23/33, M85

wil

Kurt A. Wolf



From: Aymeric Vial avial@qti.qualcomm.com>
Sent: Wednesday, August 7, 2024 11:21 PM

To: Kurt Wolf < kwolf@qti.qualcomm.com | Barb Acosta < bacosta@qti.qualcomm.com |

Subject: ARM License Cost for Cortex M Core

Barb, Kurt,

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Regards

Aymeric

EXHIBIT 62

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2	FOR THE DISTRICT		08:27:5	· 1	COURTROOM DEPUTY: All rise. The United State
3			08:27:5	_	
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5	ARM LTD., a U.K. corporation,) ROUGH DRAFT)	08:32:5	3 4	
6	Plaintiff,) VOLUME 5	08:32:5	_	
7	v.) C.A. No. 22-1146(MN)	08:33:0	_	
8	QUALCOMM, INC.,)	08:33:1	_	
9	a Delaware corporation, et al.,)	08:33:1		3.
10	Defendants.	,)	08:33:2	9	
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3	MORRISON FOERSTER, BY: DARALYN DURIE, E BY: ERIK OLSON, ESQ. BY: SCOTT LLEWELLYN BY: SHAELYN DAWSON	ESQ. I, ESQ. I, ESQ.	08:34:2	3	MR. BLUMENFELD: We do have law, Your Honor. THE COURT: Does everybody agree that Californ law applies to the issues that we have here?
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2 3 4 5 6 7	MORRISON FOERSTER, BY: DARALYN DURIE, E BY: ERIK OLSON, ESQ. BY: SCOTT LLEWELLYN BY: SHAELYN DAWSON BY: NICHOLAS FUNG, E BY: SARAH BRICKEY, E BY: LAURA GILBERT RE BY: ZACHARY QUINLAN	ESQ. I, ESQ. I, ESQ. ESQ. ESQ. EMUS, ESQ. N, ESQ. NO, ESQ.	08:34:3 08:34:3 08:34:3 08:34:3	2 2 3 4 4 4 5 6 6 7 6 7 5	MR. BLUMENFELD: We do have law, Your Honor. THE COURT: Does everybody agree that Californ law applies to the issues that we have here? MR. BLUMENFELD: No, Your Honor. We think California law applies to the issues as between the plaintiffs and the defendants, but the issue of the merger, the relationship between Nuvia
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Document 570-1 Filed 11/21/25 - Page 539 of 579 PageID # '86

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10:07:54 15

10:07:57 16

10:08:02 17

10:08:08 18

10:08:12 19

10:08:16 20

10:08:22 **21**

10:08:25 22

10:08:28 23

10:08:33 24

10:08:39 **25**

10:08:42

10:08:47

10:08:53

10:08:55

10:09:00

10:09:03

10:09:07

10:09:10

10:09:18 10

10:09:21 11

10:09:25 12

10:09:29 13

10:09:33 14

10:09:36 15

10:09:39 16

10:09:46 17

10:09:51 18

10:09:56 19

10:09:59 20

10:10:01 21

10:10:06 **22**

10:10:10 23

10:10:13 24

10:10:16 **25**

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9 10:09:14

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was now holding itself out as the party who was going to negotiate what was going to happen under the Nuvia contract.

10:03:38

10:03:42

10:03:45

10:03:49

10:03:55

10:03:59

10:04:02

10:04:06

10:04:09

10:04:11 10:04:14 11

10:04:19 12

10:04:22 13

10:04:26 14

10:04:30 15

10:04:35 16

10:04:35 17

10:04:40 18

10:04:43 19

10:04:49 **20**

10:04:52 21

10:04:55 **22**

10:04:59 **23**

10:05:01 24

10:05:05 **25**

10:05:06

10:05:10

10:05:17

10:05:21

10:05:26

10:05:32

10:05:37

10:05:42

10:05:48 10:05:53 10

10:05:59 11

10:06:05 12

10:06:09 13

10:06:14 14

10:06:17 15

10:06:21 16

10:06:24 17

10:06:28 18

10:06:30 19

10:06:36 **20**

10:06:39 **21**

10:06:44 22

10:06:49 23

10:06:52 **24**

10:06:54 25

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And you saw every single piece of correspondence about this gets sent over by Qualcomm. Mr. Asghar, vice-president of product management, he's the one who sends over the request for assignment, right, relating to the transfer of information and employees from Nuvia to Qualcomm. Qualcomm is the one who asked for that assignment under the contract

And then when Arm says we're going to terminate, we think these obligations go to Qualcomm, too, because you have got our code now, you have got the code, you have taken the code, you know, the contractual obligations go along with it. Qualcomm's general counsel is the one who sends back the certification saying we have complied, we destroyed everything.

What did they say in the certification, we have gotten rid of everything that was in the design databases, work file systems, source code repositories, shared document databases. You may remember, I asked Mr. Amon, that's talking about Qualcomm's systems, right, he agreed to that because they had transferred the code over into Qualcomm's systems. So of course, Qualcomm was the party that was going to have to comply because Qualcomm was the party that had the code.

is what should have happened. We heard a bunch about Mr. Grisenthwaite, this is an e-mail exchange that he had with Mr. Haas and Mr. Williamson when Qualcomm was saying hey, would you guys sign off on Hamoa, that's one of the product designs that includes the Nuvia core. And he says. we are holding permission on this, they shouldn't be progressing this design, they should no longer be in possession of it. The question of whether Qualcomm is licensed doesn't even come up if they've lived up to their contractual obligations because they were not supposed to have this code at all

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Nuvia had the code, no consent. Qualcomm never gets it. And even if they blew through 16.3 and transferred it anyway under the termination provisions, that code had to be destroyed following termination. End of story, the Qualcomm license is a red herring, it is irrelevant because the Nuvia agreement was set up to protect Arm in the event this happened and to make sure they could not transfer this code to another company without our consent.

Also, it's not licensed under the Qualcomm ALA. You don't need to get there because this answers the question. But if you look at the Qualcomm ALA, that's not licensed. Now, what does Qualcomm say about this, they show you in their opening this e-mail exchange among Arm people and this is their slide from opening, this is what they

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So again, if you accept the benefit, if you take the code, you've got to take the contract. And that's why Qualcomm is also in breach of the Nuvia agreement.

Now, there is one more question, and this is a very, very important one. Question three, did Qualcomm prove, this is now Qualcomm's defense, if you will, did Qualcomm prove that the Qualcomm CPUs that include designs acquired in the Nuvia acquisitions are licensed under the Qualcomm license agreement? This is Qualcomm's get out of jail free hope, even if we're in breach they're going to say as long as we're licensed under our ALA, it's all good. It's not all good. And let me explain why.

Because first and foremost, Qualcomm never should have had this code in the first place. If they had lived up to their contractual obligations, they would not have closed the transaction without our consent, and they would not have transferred the code from Nuvia to Qualcomm without our consent.

So Qualcomm never should have had it if they had lived up to their contractual obligations. And that actually is an answer to this whole thing, because remember, Section 16.3 of the Nuvia agreement says you can't -- you can't do a transaction where you sell yourself without getting our consent

And the contemporaneous e-mails recognized this

showed you, Qualcomm had a reasonably bomb proof ALA. And it says this is why the Nuvia novation, remember, that's getting an agreement about what's going to happen with this code, a new agreement covering the code is so critical. And the piece that they really liked and they spent a lot of time talking to you about, Qualcomm had a reasonably bomb proof architecture license that covers everything so I'm not sure how the novation discussion gets to undo that, it sounds bad if you're on the Arm side of the table, but it doesn't end there because the conversation continues. Mr. Greenhalgh, oh, and my understanding there was something explicit in the Nuvia contract, where if they were sold then the microarchitecture cannot be transferred without our permission, that's what I was just saying, right, you had to get our permission to do a transfer under the Nuvia agreement. And Mr. Greenhalgh said so there is a legal basis. Without our permission, all Qualcomm has bought is a CPU engineering team. And that is exactly correct and exactly consistent with everything we have been saying to you over the course of this trial.

The same thing with Mr. Segars, they showed you this e-mail, he said there is nothing to stop them closing without an assigned contract from us, partners do this all the time. There is nothing we can do to stop the transaction from closing, it's a breach of a contract, we

EXHIBIT 63

7/11/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Highly Confidential - Attorneys' Eyes Only

	Page
IN THE UNITED STATES DIS	TRICT COURT
FOR THE DISTRICT OF	DELAWARE
QUALCOMM INCORPORATED,	
a Delaware corporation; and)
QUALCOMM TECHNOLOGIES, INC.,)
a Delaware corporation,)
)
Plaintiffs,)
) C.A. No.
VS.) 24-490 (MN)
)
ARM HOLDINGS PLC., f/k/a)
ARM LTD., a U.K. corporation,)
)
Defendant.)
HIGHLY CONFIDENT	
HIGHLY CONFIDENT ATTORNEYS' EYES	
VIDEO DEPOSITION OF ANN NATHALI	
JULY 11, 2025	
SAN DIEGO, CALIFO	
,	
Reported by	
Cynthia J. Vega, CA CSR 6640, RM	R, RDR, CCRR 95
DIGITAL EVIDENCE	GROUP
1730 M Street, NW, S	uite 812
Washington, D.C.	
(202) 232-064	6

Ann Nathalie Cathcart Chaplin

7/11/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Highly Confidential - Attorneys' Eyes Only Ann Nathalie Cathcart Chaplin

Page 192

Page 190

- 1 third party to speak to the media about the
- 2 litigation between Arm and Qualcomm?
- 3 MS. DUNN: I'll instruct the witness to the
- 4 extent that she has any information about this, if
- 5 it is in her capacity overseeing the litigation, to
- 6 exclude that from her answer.
- 7 THE WITNESS: I don't.
- 8 BY MR. WILCOX:
- 9 Q. Would your answer be different absent
- 10 counsel's instruction?
- MS. DUNN: I don't think that's an
- 12 appropriate question.
- MR. WILCOX: Are you instructing her not to
- 14 answer?
- MS. DUNN: I don't think you can ask a
- 16 question about like --
- MR. WILCOX: Let me ask a different --
- MS. DUNN: Something is wrong with the
- 19 question.
- 20 MR. WILCOX: Let me ask a different
- 21 question.
- 22 MS. DUNN: Okay.
- 23 BY MR. WILCOX:
- 24 Q. Is there anything that you are omitting
- 25 from your previous answer based on the instruction

- 1 that?
- 2 A. I see that.
 - Q. Is this the article that you were
- 4 referencing earlier where someone from Qualcomm's
- 5 communication team had a conversation with
- 6 Jon Sisco?
 - MS. DUNN: Objection to form.
- 8 THE WITNESS: Yes. This is the article
- 9 that I mentioned before relating to a conversation
- 10 she ended up having with Josh Sisco after he said he
- 11 was running a story.
- 12 BY MR. WILCOX:
- 13 Q. Did anyone at Qualcomm have any
- 14 conversations with Ian King, who is also listed as
- 15 an author on this story?
- 16 A. No.

19

25

- 17 Q. Do you know whether Ian King joined the
- 18 conversation between Qualcomm and Josh Sisco?
 - A. Not to my knowledge.
- 20 Q. Do you see the second paragraph of this
- 21 story where it says, "In private meetings and
- 22 confidential filings," and goes on from there?
- 23 A. I see that sentence, yes, in the second
- 24 paragraph.
- Page 191

1 you received from counsel?

- 2 MS. DUNN: That's not a proper question.
- 3 I'm going to instruct the witness not to answer.
- 4 BY MR. WILCOX:
- 5 Q. Are you going to follow counsel's
- 6 instruction?
- 7 A. I will.
- 8 O. Has Qualcomm directed or authorized any
- 9 third party to speak to the media about Arm's
- 10 supposedly anticompetitive behavior?
- MS. DUNN: Same instruction. To the extent
- 12 that this information exists if it is only something
- 13 that Ms. Chaplin knows about in her capacity as
- 14 general counsel overseeing the litigation, she
- 15 should exclude that from her answer.
- 16 THE WITNESS: No.
- 17 BY MR. WILCOX:
- 18 Q. I'll hand you what will be marked as
- 19 Chaplin Exhibit 23.
- 20 (Chaplin Exhibit 23 marked for identification.)
- 21 THE WITNESS: I have it.
- 22 BY MR. WILCOX:
- 23 Q. Exhibit 23 is a March 25, 2025, article
- $24 \quad \text{from Bloomberg titled, "Qualcomm Takes Legal Fight} \\$
- 25 With Arm to Global Antitrust Agencies." Do you see



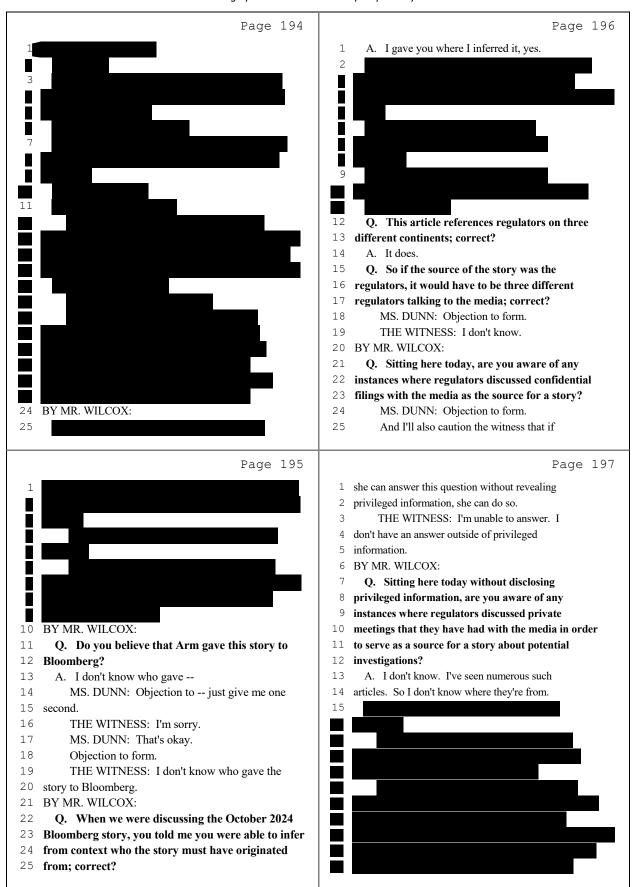
49 (Pages 190 to 193)

Ann Nathalie Cathcart Chaplin

Document 570-1 Filed 11/21/25 | 25790

7/11/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Highly Confidential - Attorneys' Eyes Only



7/11/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Highly Confidential - Attorneys' Eyes Only

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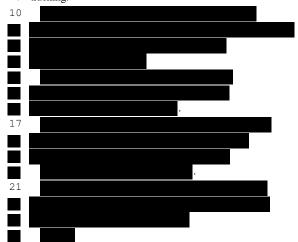
Page 200

Page 198

Document 570-1

- 1 Commission, the Federal Trade Commission, and the
- 2 Korean Federal Trade Commission?
- 3 A. I'm not aware of any other than what we've
- discussed. I don't even know who a bunch of those 4
- 5 people are, so...
- 6 Q. They are all people who are referenced in 7 one place or another as contributing to the story.
- A. Oh, okay. I'm like I'm sorry, I was not 8

tracking. 9



- 1 MS. DUNN: Okay. And so to the extent that
- there is any privileged information, I just ask her
- to exclude from her answer.
- THE WITNESS: I just have to read it.
- 5 BY MR. WILCOX:
- 6 Q. Take your time.
- 7 A. Okay. I only wish people could print
- 8 things larger.

9

- Q. While you're reviewing, I'll say that for
- 10 some reason this Bloomberg -- or sorry -- this
- 11 Reuters article --
- 12 A. Yeah.
- 13 Q. - includes two articles. One is what
- 14 we've been talking about, and another one is about a
- Brazilian antitrust regulator. I want to make clear
- I'm only asking you about the first article. 16
- 17 A. Okay. Got it. Thank you.
- 18 Yes. These things always print very weird,
- 19 don't they?

23

4

- 20 MR. WILCOX: I should also add for one
- 21 clarification for the record while she reviews.
- 22 MS. DUNN: Sure.
 - MR. WILCOX: On the 30(b)(6) topics, I
- 24 think we disagree on the scope of that 30(b)(6)
- topic, and so I wasn't waiving our position on that.

Page 199

- idea who the source for -- strike that.
- 2 So sitting here today, you simply have no 3 idea who the original source for this Bloomberg

Q. So sitting here today, you simply have no

- article from March 2025 could have been? 4
- 5 A. Correct.
- 6 Q. You can set that aside.
- 7 I'll hand you what's been marked as
- 8 Chaplin Exhibit 24.
- 9 (Chaplin Exhibit 24 marked for identification.) 10 BY MR. WILCOX:
- 11 Q. Chaplin Exhibit 24 is a February 2025
- Reuters article entitled, "Exclusive: Arm recruits 12
- 13 from customers as it plans to sell its own chips";
- 14 correct?
- 15 A. I see that.
- 16 Q. Was anyone affiliated with Qualcomm, its 17 outside counsel, or any communication firms,
- 18 retained by Qualcomm a source for this story?
- 19 A. You're asking me as a corporate
- 20 representative?
- 21 MS. DUNN: This is not within Ms. Chaplin's
- 22 30(b)(6) topic, so I -- so the question would have
- 23 to be posed to her in her individual capacity.
- 24 MR. WILCOX: I agree. This question is in
- 25 her individual capacity.

Page 201

- 1 I was just recognizing that today she is testifying
- in her individual capacity.
- MS. DUNN: Understood. 3
 - THE WITNESS: Okay. I have read this. I'm
- 5 sorry. Can you --
- 6 BY MR. WILCOX:
- 7 Q. I will scroll back to my question so I can
- 8 ask it.
- 9 A. Thank you.
- Q. Was anyone affiliated with Qualcomm, its
- 11 outside counsel, or any communication firms retained
- 12 by Qualcomm a source for this Reuters story?
- 13 A. So it's not something I prepared on to
- really definitively know the answer to your
- question, right, from a -- because it's not in my 15
- corporate representative things. So I see -- I see
- 17 a bunch of stuff about different companies. The
- 18 one -- so I guess I don't know definitively, is my
- 19 answer
- 20 MS. DUNN: So also let me -- let me clarify
- for the witness. So this is only being asked about
- 22 in your individual capacity.
- 23 THE WITNESS: Okay.
- 24 MS. DUNN: So -- and he's not asking you to
- interpret the document. So if you have firsthand,

EXHIBIT 64

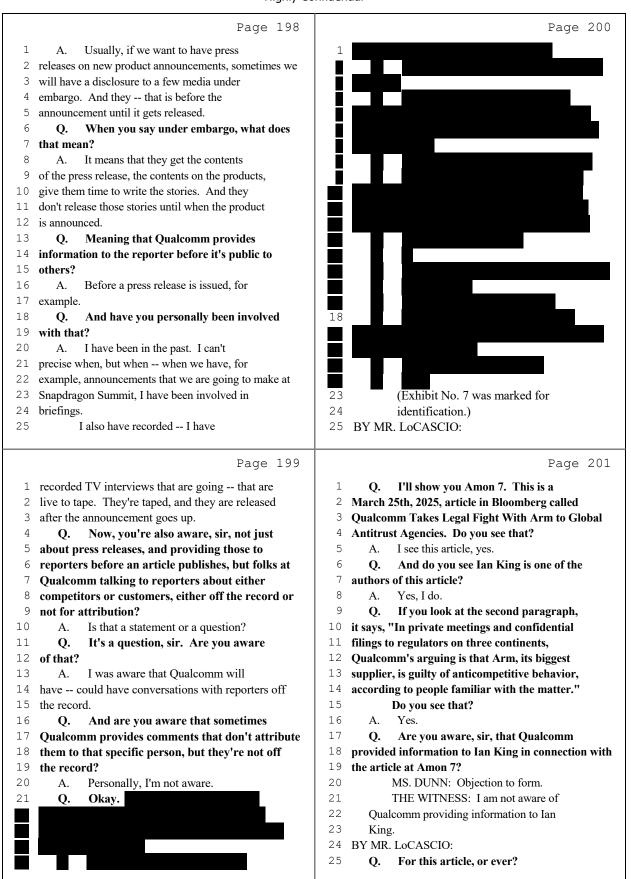
7/3/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Cristiano R. Amon 30(b)(6) **Highly Confidential**

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Page 1
       IN THE UNITED STATES DISTRICT COURT
          FOR THE DISTRICT OF DELAWARE
----x
QUALCOMM INCORPORATED,
a Delaware corporation;
QUALCOMM TECHNOLOGIES, ) C.A. No. 24-490-MN
INC., a Delaware
corporation,
             Plaintiffs, )
   V.
ARM HOLDINGS PLC, f/k/a
ARM LTD., a U.K.
corporation,
             Defendants. )
  ----x
             HIGHLY CONFIDENTIAL
  30(b)(6) DEPOSITION OF QUALCOMM INCORPORATED and
   QUALCOMM TECHNOLOGIES, INC., by and through
          its Designated Representative,
               CRISTIANO R. AMON
             SAN DIEGO, CALIFORNIA
            THURSDAY, JULY 3, 2025
                   9:14 A.M.
Reported by: Leslie A. Todd, CSR No. 5129 and RPR
             DIGITAL EVIDENCE GROUP
          1730 M Street, NW, Suite 812
             Washington, D.C. 20036
                 (202) 232-0646
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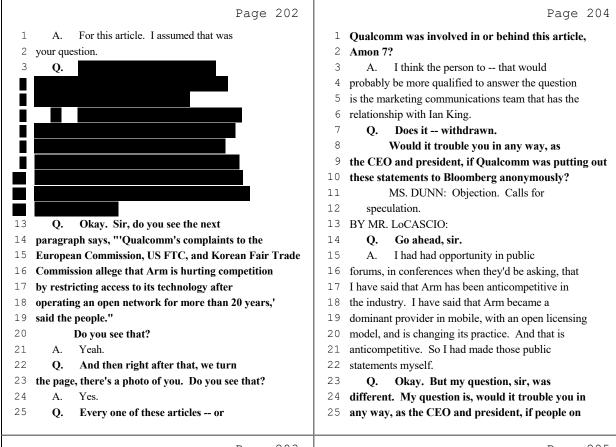
7/3/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Cristiano R. Amon 30(b)(6)
Highly Confidential



7/3/2025

Qualcomm Incorporated, et al. v. Arm Holdings PLC, et al. Cristiano R. Amon 30(b)(6)
Highly Confidential



Page 203

Page 205

```
paragraphs, sir, look at the next one, said,
    "'Qualcomm is telling competition authorities
    around the world that that dynamic market is now
    threatened,' said the people who asked not to be
 4
 5
    named, discussing confidential matters."
 6
            Did I read that correctly?
 7
        A.
             You're reading that correctly.
 8
             Sir, is it your testimony that at no
    point were you aware that Qualcomm was speaking
 9
10
    with Ian King about the substance of Amon 7?
11
             It is.
12
            MS. DUNN: Objection to form.
13
    BY MR. LoCASCIO:
14
              And, sir, do you have -- withdrawn.
15
            Can you say, sir, under oath that
    Qualcomm wasn't the source of these anonymous
16
17
    comments?
18
             I can say under oath that I'm not
        A.
19
    aware of Qualcomm talking to Ian King about those
20
    matters.
21
        Q.
              But you can't dispute that it did,
22
    can you?
23
        A.
             I'm not aware. So I can't dispute
24 one way or the other.
```

Who would know at Qualcomm if

your team or under your authority were providing this information anonymously or off the record to 3 Mr. King? MS. DUNN: Objection to form. 4 5 BY MR. LoCASCIO: 6 O. Go ahead? 7 MS. DUNN: States facts not in 8 evidence. 9 THE WITNESS: Yes, my answer to 10 the question, based on what I just told 11 you, I would not be troubled if Qualcomm 12 spokespersons will talk about Arm 13 anticompetitive behavior, providing full 14 attribution to the person, to the press. 15 I would not -- I would not oppose that. 16 As I told you --17 BY MR. LoCASCIO: 18 That's different than this. 19 As I told you before --20 MS. DUNN: Objection to form. 21 THE WITNESS: I told you before, 22 what Ian King is saying here, this said, 23 the people. It didn't say 24 confidentially. I am not aware of 25 anybody from Qualcomm having

Q.

25

EXHIBIT 65

IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF DELAWARE

ARM LTD.,	
Plaintiff,	
v.	C.A. No. 22-1146-MN
QUALCOMM INC., QUALCOMM TECHNOLOGIES, INC., and NUVIA, INC.,	
Defendants.	

PLAINTIFF ARM LTD.'S RESPONSIVE POST-TRIAL BRIEF REGARDING EQUITABLE DEFENSES

Dated: February 12, 2025

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TABLE OF CONTENTS

INTRODUCT	TION A	ND SUMMARY OF ARGUMENT	1
NATURE AN	ID STA	GE OF THE PROCEEDINGS	2
STATEMENT	Γ OF FA	ACTS	3
LEGAL STA	NDARI)	4
ARGUMENT			5
I.		EACH OF CONTRACT IS INSUFFICIENT TO ESTABLISH AN EAN HANDS DEFENSE	5
II.		DID NOT BREACH ITS CONTRACTUAL OBLIGATIONS OR WITH UNCLEAN HANDS	8
	A.	ARM HAD A LICENSE UNDER THE NUVIA TLA TO CONTINUE USING THE CMN FEATURES REQUESTED BY NUVIA	9
	B.	ARM DID NOT IMPROPERLY USE ANY NUVIA CONFIDENTIAL INFORMATION POST-TERMINATION	13
	C.	ARM COMPLIED WITH ITS RETURN-OR-DESTROY PROMISE TO THE EXTENT PERMITTED BY ITS PRESERVATION OBLIGATIONS	16
	D.	DEFENDANTS PRESENT NO EVIDENCE THAT ARM DID NOT PROVIDE THE CONTRACTUALLY REQUIRED CERTIFICATION.	18
CONCLUSIO	N		19

TABLE OF AUTHORITIES

Page(s)

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INTRODUCTION AND SUMMARY OF ARGUMENT

Arm did not act with unclean hands. Arm upheld its contractual promises, worked in good faith to try to resolve its disputes with Defendants, and only turned to the courts when Defendants refused to stop using the pre-acquisition Nuvia code despite their contractual promise to do so. The Court should not close the courthouse doors on Arm's efforts to enforce contractual obligations based on an unclean hands defense that mirrors misguided contract arguments that Nuvia dropped in advance of trial, is factually unsupported, and is legally flawed.

As an initial matter, Defendants fail to grapple with the heavy burden required to establish unclean hands. It is not enough for Defendants to show that Arm committed some inadvertent breach of a contractual provision. Rather, unclean hands requires bad-faith conduct: courts applying California law hold that "[b]ad intent is the essence of the defense of unclean hands." *Dollar Sys., Inc. v. Avcar Leasing Sys., Inc.*, 890 F.2d 165, 173 (9th Cir. 1989). Breach of contract does not require bad faith, and California courts regularly hold that plaintiffs who themselves breach a contractual provision may still bring contract claims seeking damages or specific performance. For that reason, Defendants are wrong to assume any purported Arm breach is sufficient to escape their obligations. "The act of breaching a contract cannot also be the exact same act that constitutes unclean hands—otherwise every breach of contract would implicate the doctrine of unclean hands." *RLI Ins. Co. v. City of Visalia*, 297 F.Supp.3d 1038, 1058 (E.D. Cal. 2018), *aff'd*, 770 F. App'x 377 (9th Cir. 2019); *see also Oakhurst Indus., Inc. v. Tubeway Assocs., L.P.*, No. B201113, 2009 WL 4548342, at *15 (Cal. Ct. App. Dec. 7, 2009) (theory that plaintiff's breach of contract's implied covenant precluded specific performance was "without merit").

Setting aside the legal flaws in Defendants' arguments, their unclean hands defense faces an even more fundamental problem: Arm did not breach any contractual provision in either the Nuvia Architecture License Agreement ("Nuvia ALA") or the Nuvia Technology License

Agreement ("Nuvia TLA"). Defendants' theories of breach all misread highly technical contract provisions that did not result in any prejudice to Defendants and that at worst showed that Arm treated Defendants the same as Arm's other customers. Defendants' claim that Arm misused "Confidential Information" in the form of Nuvia's requests for additional features in Arm's products, for example, ignores that Annex 1 to the Nuvia ALA expressly defines such feature requests as "Input" to which Arm has a perpetual license. (See Proposed Findings of Fact ("FOF") ¶¶ 4-10.) Defendants' complaint that Arm purportedly ran a "diff" comparing a Nuvia configuration file to a Qualcomm configuration file, meanwhile, ignores that Arm ran that comparison only in response to a Qualcomm request for verification of a new Qualcomm product. And Defendants' complaint that Arm did not "return or destroy" confidential information ignores that Defendants never asked that Arm take either of those steps, as well as the fact that Arm was required to preserve the relevant materials given its preservation obligations in this litigation.

None of Arm's actions gives rise to the sort of bad-faith, inequitable misconduct that unclean hands is intended to address. The Court should reject Defendants' unclean hands defense, and also dismiss with prejudice the now-abandoned waiver, estoppel, and laches defenses.

NATURE AND STAGE OF THE PROCEEDINGS

In March 2024, Defendants (both Nuvia and Qualcomm) amended their counterclaim to allege a breach of contract claim based on the Nuvia agreements relating to Arm's alleged misuse of suggestions from Nuvia regarding Arm's CMN product and comparison of two prior configuration files (a "diff"). (D.I. 300.) The day before the pretrial conference, Defendants withdrew their contract claims. (D.I. 526.)

The Court held a four-day trial in December 2024. As part of those proceedings, the Court held a bench trial to address Defendants' equitable defenses on the evening of December 17. At the end of the four-day trial, the jury was asked to answer three questions: (1) whether Nuvia

breached Section 15.1(a) of the Nuvia ALA, (2) whether Qualcomm breached Section 15.1(a) of the Nuvia ALA, and (3) whether the Qualcomm CPUs based on code acquired in the Nuvia acquisition are licensed under the Qualcomm ALA. (D.I. 569.)

The jury reached a verdict in Qualcomm's favor on Questions 2 and 3 but deadlocked on Question 1. (Tr. 1000:3-1004:10.) The Court accepted the verdict on Questions 2 and 3, declared a mistrial on Question 1, and excused the jury on December 20, 2024. (*Id.* 1017:5-1021:3.) The parties filed post-trial motions addressing the jury's verdict on January 17, 2025. (D.I. 595, 597.) On January 29, 2025, Defendants filed their post-trial brief regarding their equitable defenses. (D.I. 602 ("Defs.' Br.").)

STATEMENT OF FACTS

The relevant facts are set forth below and in Arm's concurrently filed Proposed Findings of Fact. On September 27, 2019, Arm and Nuvia entered into an Architecture License Agreement so that Nuvia could design customized CPUs that are compliant with the Arm instruction set architecture. (FOF ¶ 1.) The two companies entered into a separate Technology License Agreement and related Annex 1 on the same day; the Annex was admitted into evidence as JTX-0004, but Defendants did not make the Nuvia TLA itself part of the record. (FOF ¶ 2.) Under the terms of the Nuvia TLA, Arm licensed certain off-the-shelf products to Nuvia, including "CMN-Rhodes-Max." (FOF ¶ 2.)

Section G.2 of Annex 1 states that "[Nuvia] hereby grants to ARM and its Subsidiaries, under all of [Nuvia's] and its affiliates' (as applicable) Intellectual Property rights that are embodied in the Input, the following worldwide, nonexclusive, irrevocable, royalty free, fully paid up rights: (i) to make, use, copy, modify, publish and create derivative works of the Input." (FOF ¶ 4.) "Input" is defined as "all suggestions, comments, feedback, ideas, or know-how

(whether in oral or written form) provided by [Nuvia] to ARM in respect of a Development Release." (FOF ¶ 5 (quoting JTX-0004 at 10 (§ A.20)).)

Annex 1 also provided Nuvia the option to "exchange [] the CMN-Rhodes-Max for a single use license to the ARM Technology known as 'CMN-Kampos.'" (FOF ¶ 6 (quoting JTX-0004 at 12 (§ B.4)).) Nuvia "agree[d] that any requests for changes to design and implementation of the CMN-Kampos *shall be considered Input* and subject to the provisions of Part G below in this Section 2." (FOF ¶ 7 (quoting JTX-0004 at 12 (§ B.4(ii))) (emphasis added).) Section G.7 provides that, "[n]otwithstanding anything to the contrary in this Annex 1 or the TLA, the Input shall not be treated as confidential information by Arm and ARM shall be free to use, copy, disclose or otherwise distribute any Input to any third party . . . without obligation or restriction of any kind." (FOF ¶ 8.)

Nuvia requested certain features for implementation in CMN-Kampos, sending documents designated confidential to Arm. (*See* FOF ¶ 12.) Arm implemented certain Nuvia-requested features in CMN-Kampos, creating its own specifications for these features. (FOF ¶¶ 16, 18.) On January 18, 2021, Arm and Nuvia entered into an amendment to the Nuvia TLA to license "CMN-700-Max," the product number for CMN-Kampos. (FOF ¶ 13.)

Defendants did not present any evidence that Arm used Nuvia confidential documents regarding feature requests following termination of the Nuvia TLA and ALA. Only one or two features requested by Nuvia remain implemented in Arm's CMN products. (FOF ¶ 20.) Defendants did not request that Arm remove the Nuvia-requested CMN features following termination of the Nuvia TLA or ALA. (FOF ¶ 19.)

LEGAL STANDARD

To prevail on a defense of unclean hands, Defendants have the burden of showing that Arm "acted unfairly or fraudulently respecting the matter in controversy." *Ample Bright Dev., Ltd. v.*

Comis Int'l, 913 F. Supp. 2d 925, 940 (C.D. Cal. 2012). "[T]he misconduct must prejudicially affect the rights of the person against whom the relief is sought so that it would be inequitable to grant such relief." Fairbairn v. Fid. Invs. Charitable Gift Fund, No. 18-cv-04881-JSC, 2020 WL 999752, at *4 (N.D. Cal. Mar. 2, 2020) ("Not every wrongful act constitutes unclean hands.") (citation omitted); see also Bank of Am., N.A. v. Roberts, 217 Cal. App. 4th 1386, 1400 (2013) (denying unclean hands defense where "there was nothing inequitable or prejudicial" to defendant regarding plaintiff's alleged misconduct).

ARGUMENT

I. A BREACH OF CONTRACT IS INSUFFICIENT TO ESTABLISH AN UNCLEAN HANDS DEFENSE.

Defendants' unclean hands defense cannot succeed, first and foremost because Defendants rely on the wrong legal standard. Unclean hands is no easy test: the defense is reserved for conduct that "violates conscience, or good faith, or other equitable standards of conduct." *Oakhurst*, 2009 WL 4548342, at *18 (quoting *Kendall-Jackson Winery, Ltd. v. Superior Court*, 76 Cal. App. 4th 970, 979 (1999)). Unlike breach of contract (which does not turn on subjective intent), unclean hands requires bad faith: "[b]ad intent is the essence of the defense of unclean hands." *Dollar Sys.*, 890 F.2d at 173. Accidental, inadvertent, or even grossly negligent behavior by itself does not suffice. *Id.* Given this high standard, California courts and courts applying California law reject the argument Defendants make here, which assumes that just any contractual breach by a plaintiff necessarily precludes a plaintiff's contract-related claims or plaintiff's request for specific performance. That argument is "without merit." *Oakhurst*, 2009 WL 4548342, at *15-16; *see also id.* at *18 (breach of contract's implied covenant did not give rise to unclean hands); *RLI Ins. Co.*, 297 F.Supp.3d at 1058 ("The act of breaching a contract cannot also be the exact same act that constitutes unclean hands—otherwise every breach of contract would implicate the doctrine of

unclean hands."); see also Dollar Sys., 890 F.2d at 173 ("[Plaintiff] cites no authority for its argument that simple breach of contract merits application of the unclean hands doctrine.").

These decisions make sense. Following their holdings is the only way to reconcile unclean hands with black-letter contract principles. It is well established, for example, that "not every breach by a plaintiff". . . will prevent him from obtaining a decree for specific performance." *Nelson v. Nelson*, No. A126962, 2011 WL 213857, at *6 (Cal. Ct. App. Jan. 25, 2011) (citation and quotation omitted); *see also Oakhurst*, 2009 WL 4548342, at *20; *HDOS Franchise Brands, LLC v. El Paso Hot Dog, LLC*, No. 21-cv-00201, 2021 WL 5629923, at *6 (S.D. Cal. June 29, 2021) (granting preliminary injunction, despite plaintiffs' purported breach of franchise agreement); Restatement (Second) Contract § 369 ("Specific performance or an injunction may be granted in spite of a breach by the party seeking relief, unless the breach is serious enough to discharge the other party's remaining duties of performance."). A rule that unclean hands precludes specific performance any time the plaintiff also breached the contract is flatly inconsistent with this principle.

Defendants' rule would equally upend well-settled principles about when a plaintiff can recover damages in a contract case. As Defendants concede, unclean hands provides "a complete defense to both legal and equitable causes of action." *Schauerman v. Noble*, No. A119960, 2009 WL 775108, at *5 (Cal. Ct. App. Mar. 25, 2009) (citation and quotation omitted). But the general rule is that a breach by the plaintiff does not justify a breach by the defendant or preclude the plaintiff from recovering damages. *See, e.g., Ricketts v. Compaction Plus, Inc.*, No. D036553, 2002 WL 264645, at *3 (Cal. Ct. App. Feb. 25, 2002) (rejecting argument that "the trial court erred in awarding damages on Ricketts's breach of contract claims because the court found Ricketts breached the same contract" because "the failure to perform one severable part of a contract does

not bar recovery for performance of another party."); Filet Menu, Inc. v. C.C.L. & G., Inc., 79 Cal. App. 4th 852, 860 (2000) (similar); Brawley v. J.C. Interiors, Inc., 161 Cal. App. 4th 1126 (2008) (both parties recovered); Concrete Washout Sys., Inc. v. Neaton Cos., LLC, No. 08-cv-02088-GEB, 2008 WL 11385581, at *3 (E.D. Cal. Oct. 22, 2008) (defendant's breach not excused, even if defendant "may [also] have a claim for damages"); cf. Jay Bharat Developers, Inc. v. Minidis, 167 Cal. App. 4th 437, 443-44 (2008) ("Under basic contract principles, when one party to a contract feels that the other contracting party has breached its agreement, the non-breaching party may either stop performance and assume the contract is avoided or continue its performance and sue for damages. Under no circumstance may the non-breaching party stop performance and continue to take advantage of the contract's benefits.") (citation and quotation omitted). Defendants' position here would render these principles a dead letter. Nothing in principle or precedent supports that result.

Nothing in Defendants' cases requires that result either. (*See* Defs.' Br. at 3.) To be sure, *Sketchley* stated that plaintiffs who have "wrongfully breached their contract [] have no right to demand of equity that it grant their claims." *Sketchley v. Lipkin*, 99 Cal. App. 2d 849, 858 (1950). But that was not an unclean hands holding, and instead stands for the more modest proposition that "equity follows the law"—so when a plaintiff has no breach of contract claim as a matter of law given their own "willful breach," equity is "without authority to grant what the law denies." *Id.* Were there any doubt that *Sketchley* does not stand for the proposition that a breach by the plaintiff necessarily establishes unclean hands in a contract case, as Defendants contend, no California court has read *Sketchley* that way in the seventy-five years since that decision issued.

That leaves Saks v. International Longshore & Warehouse Union-Pacific Maritime Association Benefit Plans, 637 F. App'x 282 (9th Cir. 2015). Saks is a short, unpublished per

curiam opinion that holds that the appellant in that case waived all of his arguments. *Id.* at 284. *Saks* also references *Sketchley*, but its unpublished reasoning does not support the theory that any contractual breach supports an unclean hands defense, particularly where that broader holding would conflict with decades of more recent California contract jurisprudence. Indeed, even in *Saks*, there were facts that could show bad faith separate from any mere contractual breach—the doctor in *Saks* "continu[ed] to collect payments for treatments" even after his medical license was suspended, knowingly collecting over a million dollars in improper payments. *Id.* at 284-85. *Saks* also involved only an equitable quantum meruit claim, not the breach and specific performance claims that Arm brings in this case. *Id.* at 283. District courts in the Ninth Circuit have not felt compelled to follow *Saks*'s lead, *e.g.*, *RLI Ins. Co.*, 297 F.Supp.3d at 1058, and neither should this Court. Nothing in Defendants' cases shows that a simple contractual breach suffices to invoke an unclean hands defense.

This fundamental legal flaw in Defendants' arguments is reason enough to reject their unclean hands defense. Defendants' arguments turn solely on their assertion that Arm breached the Nuvia ALA and TLA. But even if that were true (and it is not), Defendants do not even attempt to show that Arm's alleged breaches violate the conscience or reflect bad intent. Defendants cannot try to fill in that gap in reply, *see Align Tech., Inc. v. 3Shape A/S*, C.A. No. 17-1647-LPS, 2020 WL 5979353, at *3 n.5 (D. Del. Oct. 8, 2020) (citing D. Del. L.R. 7.1.3(c)(2)), and without that evidence and argument, they have no unclean hands defense.

II. ARM DID NOT BREACH ITS CONTRACTUAL OBLIGATIONS OR ACT WITH UNCLEAN HANDS.

Even if a simple breach of contract could establish the unclean hands defense, Arm did not breach here—much less commit the type of *bad-faith* breach needed to establish unclean hands.

A. ARM HAD A LICENSE UNDER THE NUVIA TLA TO CONTINUE USING THE CMN FEATURES REQUESTED BY NUVIA.

Arm has not breached the Nuvia TLA by maintaining certain "features requested by Nuvia" in CMN-Campos. (Defs.' Br. at 6.) This theory of breach runs headlong into the Nuvia TLA's plain text. As Defendants admit, the TLA grants Arm a license to all "Input" provided by Nuvia. (*Id.* at 9.) Defendants argue that Arm nevertheless does not have a license to continue using features requested by Nuvia because "Input" is purportedly limited to features "provided . . . in respect of a Development Release." (*Id.*) In Defendants' view, Nuvia "never licensed a Development Release," and so its feature requests cannot have been "input." (*Id.*)

This argument ignores separate provisions in Annex 1, which grant Arm a perpetual license to maintain Nuvia-requested CMN features whether or not they are related to a "Development Release." Annex 1 provides that "any requests for changes to design and implementation of the CMN-Kampos *shall be considered Input* and subject to the provisions of Part G..." (FOF ¶ 7 (quoting JTX-0004 at 12 (§ B.4(ii))) (emphasis added).) Section G.7 in turn provides that, "[n]otwithstanding anything to the contrary in this Annex 1 or the TLA, the Input"—here, the feature requests relating to CMN-Kampos—"shall not be treated as confidential information by Arm and ARM shall be free to use, copy, disclose or otherwise distribute any Input to any third party . . . without obligation or restriction of any kind." (FOF ¶ 8.)

In addition, Annex 1 to the Nuvia TLA grants a "worldwide non-exclusive, irrevocable, royalty free" license for "rights . . . embodied in the Input" to "(i) make, use, copy, modify, publish and create derivative works of the Input, (ii) to publicly perform or display, import, broadcast, publish, transmit, distribute, license, offer to sell, and sell, rent, lease, or lend copies of the whole or any part of the Input (and derivative works thereof); and (iii) to sublicense to third parties the

foregoing rights." (FOF ¶ 4 (quoting JTX-0004 at 14 (§ G.2)).) The license grant to such Input "survive[s] expiration or termination." (FOF ¶ 10 (quoting JTX-0004 at 14 (§ G.3)).)

Arm thus had (and has) a perpetual license to the CMN-Kampos feature requests as Input, whether or not they were made in connection with a Development Release. Defendants admit that the feature requests were for "Arm's future CMN-700/Kampos product." (Defs.' Br. at 7.) The record similarly shows that the feature requests were directed to the Kampos product. On the plain text of Annex 1, there was no breach. And, although Defendants contend in a footnote that Annex 1 cannot apply where Defendants purportedly were not given "enhanced lead partner" access (*id.* at 9 n.4), that is also wrong: Arm provided Nuvia with enhanced lead partner access to CMN-Kampos consistent with the "Input" provisions of Annex 1. (FOF ¶ 17.) Further, Arm's license to Input with respect to Kampos does not turn on enhanced lead partner status, as sections B.4 and G.7 make clear (as discussed above).

Separately, Defendants' "Input" theory of breach would also fail to establish the bad faith needed to establish an unclean hands defense for numerous additional reasons. If Arm breached (and it did not), it suggests, at most, that Arm misread the contract. There was no malice.

First, Defendants failed to introduce the Nuvia TLA (JTX-0003) into evidence. (See D.I. 581, 582.) This alone forecloses Defendants' theory of breach, as the Best Evidence Rule requires Defendants to introduce that written agreement into evidence to prove its contents. See Fed. R. Evid. 1002; Kaufman v. Warner Bros. Ent'mt Inc., No. 16-cv-02248-PHX-JAT, 2019 WL

¹ Documents on which Defendants rely are titled "Feature support and proposed timelines for CMN Kampos." (FOF ¶ 15.) Moreover, Defendants' witness, Vedaraman Geetha, testified that her understanding was that any features Nuvia requested would go in CMN-Kampos. (FOF ¶ 14 ("Q. What was your understanding of the status of Kampos at the time you joined Nuvia? A. I think at the time I joined Nuvia, there was no Kampos RTL. There was only Rhodes RTL, and so I remember that any features that we had would go in that. Q. By that do you mean that any features that Nuvia requested would go in Kampos? A. Yes." (quoting D.I. 593 ("Bench Tr.") at 4:21-5:3 (Geetha))).)

1150953, at *4 (D. Ariz. Mar. 13, 2019) (refusing to reconsider grant of summary judgment against party asserting contract where party failed to introduce written contract); *Champy v. Beazer Homes Corp.*, No. 15-cv-4098-MBS, 2016 WL 6525484, at *2 (D.S.C. Nov. 2, 2016); *Walters v. PDI Mgmt. Servs.*, No. 02-cv-01100-JDT-TAB, 2004 WL 2137513, at *4 (S.D. Ind. June 14, 2004) (denying summary judgment in favor of party asserting contract where party did not introduce written agreement). Indeed, "where a written contract is relied upon, its introduction is required because it is the best evidence of the actual agreement." *Sublett v. Henry's Turk & Taylor Lunch*, 21 Cal. 2d 273, 275 (1942). Defendants' arguments prove why introducing the agreement into evidence is essential. Without that written agreement in evidence, Defendants cannot establish how the Nuvia TLA defined "Confidential Information" or whether Arm could have breached those terms. Defendants' failure to introduce the Nuvia TLA into evidence forecloses all of their arguments based on Arm's alleged breach of that agreement.

Second, Defendants did not present evidence that Arm improperly used documents designated Nuvia Confidential Information. The Confidential Information consists of only five documents marked as "Nuvia Confidential." (See D.I. 603 ¶ 42 (citing DTX-127, DTX-129, DTX-378, DTX-379, PTX-0197); FOF ¶ 12.) These documents were titled "CMN feature requests," "Feature support and proposed timelines for CMN Kampos," and "Proposed timeline for features yet to be delivered." (FOF ¶ 15.) They were Input.

Yet Defendants failed to present evidence that Arm used these documents following termination of the Nuvia TLA. Instead, Arm's Director of Product Management for CMN, Jeff Defilippi, testified that Arm ceased using these documents long before termination, and that Arm did not use the Nuvia documents in deciding how to implement the requested CMN features. As Mr. Defilippi explained, when Arm decided to implement a requested feature, it would create its

own specification and perform the development work itself. (FOF ¶ 18.) By the time CMN-Kampos was released—nearly a year before the TLA terminated—Arm had no need to continue using these documents, nor is there any evidence it did so. (FOF ¶ 21.)

Third, even if Arm could have somehow breached the TLA's confidentiality provisions, Arm did not act in bad faith—instead, it only treated Nuvia the same as every other Arm customer. The trial record shows that Arm regularly solicits feedback from all of its partners. The license to "Input" under Annex 1 of the Nuvia TLA is a standard provision that Arm provides to many licensees, and it provides Arm with the rights to make and use input and feedback provided by those licensees to Arm's products. (FOF ¶ 9 ("It's a provision that's included with all of our IP products and essentially what it states is any input provided by the partner or customer that Arm has the licensing rights to make, use and modify it as it sees fit." (quoting Bench Tr. at 49:3-17 (Defilippi))).) Arm did not single out Nuvia or act in a manner that imposed any injury (let alone a targeted injury) on Nuvia.

The evidence presented at trial also confirms that Nuvia understood that its requests for CMN features would be licensed to Arm under the Nuvia TLA, because Nuvia never requested that Arm remove the Nuvia-requested features from the CMN product following termination. (FOF ¶ 19.) "[B]ecause all parties to the [Nuvia TLA] were aware of what was taking place, [Arm's] conduct was not inequitable with respect to Defendants." *Cal.-Agrex, Inc. v. Van Tassell*, 258 F.R.D. 340, 352 (N.D. Cal. 2009).

All of this is more than enough to reject any bad-faith unclean hands defense. Arm did not breach the Nuvia TLA, but even if it did, its breach would at most have been inadvertent or negligent, not in bad faith. *See, e.g., Ball v. Johanns*, No. 07-cv-1190-LKK, 2008 WL 269069, at *3 (E.D. Cal. Jan. 29, 2008) ("[U]nclean hands might be avoided if there is inadvertent or innocent

behavior in good faith.") (internal quotations omitted); *LL B Sheet 1, LLC v. Loskutoff*, 362 F. Supp. 3d 804, 821 (N.D. Cal. 2019) (no unclean hands where "[d]efendant cites no evidence" that plaintiff's failure to perform due diligence in transaction "was somehow made in bad faith") (applying California law). Instead, the trial testimony shows that Arm "[did] not have unclean hands when" it operated "in good faith," believing that Nuvia's requests were licensed as "Input" under Annex 1. *A. I. Gage Plumbing Supply Co. v. Local 300 of Int'l Hod Carriers*, 202 Cal. App. 2d 197, 207 (1962); (FOF ¶ 22.) This is particularly true where there were only five CMN feature requests unique to Nuvia, and even as to those five features, most are no longer maintained. (FOF ¶ 20 (testimony that one or two Nuvia CMN feature requests remain in the product).)

Fourth, Defendants fail to offer evidence regarding whether or how Arm's treatment of information under the Nuvia TLA "occurred in a transaction directly related to the rights and responsibilities of the parties" to the contract at issue: the Nuvia ALA. Passport Health, Inc. v. Travel Med, Inc., No. 09-cv-01753-GEB, 2011 WL 590723, at *5 (E.D. Cal. Feb. 10, 2011); see also Safety PPE, LLC v. Skanda Grp. of Indus. LLC, No. 21-cv-3967-JFW, 2023 WL 2558549, at *7 (C.D. Cal. Feb. 13, 2023), aff'd, No. 23-55241, 2024 WL 2816494 (9th Cir. June 3, 2024) (finding no unclean hands where defendants failed to demonstrate relevance to contract at issue). The two contracts are separate agreements that impose distinct rights and responsibilities. This flaw again cuts across all of Defendants' arguments based on the Nuvia TLA.

B. ARM DID NOT IMPROPERLY USE ANY NUVIA CONFIDENTIAL INFORMATION POST-TERMINATION.

Defendants also do not show that Arm's "diff" comparison amounted to a breach of the Nuvia ALA, much less that this comparison resulted in unclean hands. Defendants briefly assert that "in May 2022 . . . [Arm] ran a digital comparison of Nuvia's confidential configuration file with a configuration file provided by Qualcomm for one of Qualcomm's custom CPUs." (Defs.'

Br. at 5.) Defendants assert that Arm ran this "diff" comparison "to determine whether Nuvia design work had been used at Qualcomm" and that this somehow breached the Nuvia ALA. (*Id.*)

These arguments do not show a breach, let alone the bad-faith inequity needed to establish unclean hands, particularly where Defendants omit that Arm's "diff" comparison was prompted by Defendants' own request for verification of their "Hamoa core" product. Qualcomm requested verification of its Hamoa core in May 2022. (FOF ¶ 23.) To determine whether Arm had verification obligations—and whether Defendants had stopped using code developed under the Nuvia ALA in compliance with Section 15.1, as they had previously certified—Arm compared a configuration file provided by Nuvia with one provided by Qualcomm (the "diff"). (FOF ¶ 26.) This comparison demonstrated that Defendants were continuing to use code from Phoenix in Hamoa.

Arm's comparison of the Nuvia configuration file to the Qualcomm file to assess its contractual rights and obligations does not support an unclean hands defense. *O'Flaherty v. Belgum*, 115 Cal. App. 4th 1044, 1060 (2004) ("[T]he doctrine of unclean hands must not be applied where to do so would create an injustice.") (citation and quotation omitted); *c.f. Katiroll Co. v. Kati Roll & Platters, Inc.*, C.A. No. 10-3620 (GEB), 2011 WL 2294260, at *2 (D.N.J. June 8, 2011) ("The assertion of potentially valid rights is not unclean hands, but is a rightful exercise of those rights.").

Defendants failed to present any evidence in support of their assumption that the "diff" constituted improper "use" of Nuvia Confidential Information under the Nuvia ALA. There is no evidence in the record that Arm used the content of the Phoenix configuration file in any Arm design, product, or development. Instead, it is undisputed that Arm used the results of the "diff" only to determine whether Defendants were in compliance with Section 15.1 and whether Arm

had verification obligations under the Qualcomm ALA. (FOF ¶ 26 ("Q. So is it your testimony that Mr. Agrawal did not access Nuvia confidential information after termination of the Nuvia agreements? A. Mr. Agrawal did a DIFF on one file in response to Qualcomm sending to Arm a new piece of confidential information to seek approval for a tapeout. The only thing Mr. Agrawal did was a comparison of the new piece of information and that one existing file, being a configuration file for Arm's architecture compliance kit, to understand the relationship between the new piece of information and the existing piece of information." (quoting Bench Tr. at 11:16-12:1 (Larri))).) This comparative exercise, without more, does not constitute the affirmative "use" that is contemplated and prohibited by the Nuvia ALA following termination. A preliminary effort to verify Nuvia's compliance with its termination obligations in connection with Defendants' request to verify a CPU design under the Qualcomm ALA is not a breach of the relevant contracts.

Further, Defendants failed to present any evidence that running the diff was behavior "tainted by inequity or bad faith." *RLI Ins. Co.*, 287 F. Supp. 3d at 1058. Defendants identify no authority for their assumption that an attempt to determine whether Arm had contractual rights or obligations with respect to the Qualcomm configuration file necessarily constituted "the kind of bad faith, unconscionable conduct that a trial court, sitting as a court of equity, can reasonably conclude is sufficient to invoke the doctrine of unclean hands." *Aguayo v. Amaro*, 213 Cal. App. 4th 1102, 1113 (2013). Defendants also failed to offer any evidence that this purported "use" was misconduct that "prejudicially affected its rights." *Jade Fashion & Co., Inc. v. Harkham Industries, Inc.*, 229 Cal. App. 4th 635, 654 (2014) (denying unclean hands defense).

Defendants' assertion that Arm employees could theoretically "access" Nuvia configuration files—which were overwritten—because they existed in a previous version of a version control repository (Defs.' Br. at 5) is also insufficient to qualify as improper "use" of Nuvia

Confidential Information under the ALA. At trial, Defendants produced no evidence that, aside from running the "diff," Arm ever accessed the diff or the Nuvia configuration file again. In the absence of a showing that Arm did more than retain "access" to Nuvia configuration files stored deep within a version control system, Arm's actions do not constitute "any form of fraud, deceit, bad faith, or other unconscionable or inequitable conduct" that might support an unclean hands defense. *United Food Group, LLC v. Cargill, Inc.*, No. 11-cv-7752 SS, 2014 WL 12925566, at *3 (C.D. Cal. Dec. 18, 2014).

C. ARM COMPLIED WITH ITS RETURN-OR-DESTROY PROMISE TO THE EXTENT PERMITTED BY ITS PRESERVATION OBLIGATIONS.

Defendants also fail to establish unclean hands on the theory that Arm "has not destroyed or returned . . . Nuvia Confidential Information" and therefore breached "the Nuvia ALA and TLA." (Defs.' Br. at 3-4.) This theory ignores relevant contractual text and the litigation history.

First, Defendants ignore that Arm had no obligation to either "return" or "destroy" Nuvia's Confidential Information in the absence of direction from Nuvia. By the terms of Section 15.1(b) of the Nuvia ALA, Arm was under no obligation to either return or destroy Nuvia Confidential Information in the absence of an election by Defendants as to which should occur. (FOF \P 28 ("ARM shall, at LICENSEE's option, either destroy or return to LICENSEE any LICENSEE Confidential Information." (quoting JTX-0001 at 14 (\S 15.1))).) Although it is not in evidence, the terms of the Nuvia TLA are similar. This makes any inaction by Arm under Section 15.1(b) of both agreements the result of Defendants' choice—a result that cannot support an unclean hands defense.

Arm's witness testimony at trial affirmed that Defendants never requested the return or destruction of Nuvia Confidential Information following termination. (FOF ¶ 30 ("Q. Are you aware of any requests by Nuvia or Qualcomm to remove any CMN features following termination?

A. I'm not aware of any requests to remove features after termination." (quoting Bench Tr. 58:6-9 (Defilippi))).) Thus, Defendants fail to establish contractual breach. And, even if Defendants could show a breach of this obligation, Defendants certainly do not establish bad faith—Defendants cannot show that Arm's breach was so inequitable as to constitute bad faith, when Defendants did not ask for Arm to return or destroy the Confidential Information in any event.

Second, Defendants also ignore that Arm could not destroy the relevant Confidential Information given Arm's preservation obligations in this litigation. Defendants did not raise these claims through amendment until Arm and Qualcomm were already more than 16 months into this litigation. Litigation preservation obligations had long since arisen before notice was given.

Notably, in their post-termination certification to Arm, Defendants stated that they could not destroy Arm Confidential Information due to ESI preservation obligations. (FOF ¶ 31 ("Further, Nuvia has independent preservation obligations that require it to hold all relevant documents and electronically stored information ('ESI') thus making permanent destruction of all ARM Confidential Information not feasible at this time." (quoting JTX-0009 at 2)).) Arm proceeded in the same manner with respect to the Nuvia Confidential Information in its possession, discontinuing any use rather than destroying. (FOF ¶ 32 ("Q. So the access by Arm personnel, such that it existed, during the normal course of business remained the same post-termination. Is that correct? A. The access remained the same with the two provisos that the document preservation order had been issued, so even things that would be normally destroyed in the normal course of business would be preserved, and as people had no reason to access the Nuvia confidential information, and they were very busy with many other things, that they would not have had any reason to access it." (quoting Bench Tr. 11:6-15 (Larri))).)

Defendants' own position thus confirms that there was "nothing inequitable or prejudicial" about Arm's similar treatment of Nuvia's Confidential Information following termination. *Bank of Am., N.A.*, 217 Cal. App. 4th at 1400 (finding no unclean hands). Arm's retention of Nuvia Confidential Information in light of its preservation obligations was entirely proper, and Defendants confirmed this by their own actions. Arm's preservation of Nuvia Confidential Information while discontinuing use is not inequitable when it mirrors Defendants' written position, asserted nearly two years before Defendants accused Arm of any wrong-doing. *See, e.g., Ample Bright Dev., Ltd.*, 913 F. Supp. 2d at 940 (misconduct must "affect the equitable relations between the litigants" for a finding of unclean hands) (citation and quotation omitted).

Third, and finally, Arm did not actually use the Nuvia Confidential Information following termination of the Nuvia ALA and TLA. At trial, Arm witnesses testified regarding Arm's goodfaith efforts to comply with Section 15.1 and discontinue use of Nuvia Confidential Information post-termination. (FOF ¶ 34.) Defendants offer no testimony or documentary evidence showing otherwise. Accordingly, a finding of unclean hands must be "avoided" given Arm's evidence of its "behavior in good faith." *Johanns*, 2008 WL 269069, at *3.

D. DEFENDANTS PRESENT NO EVIDENCE THAT ARM DID NOT PROVIDE THE CONTRACTUALLY REQUIRED CERTIFICATION.

Defendants also cannot establish unclean hands on the theory that Arm did not "confirm its compliance with the obligations of Section 15.1(b)" in both the ALA and the TLA "within one month of termination." (Defs.' Br. at 4.) This argument is contradicted by undisputed witness testimony and is insufficient to support unclean hands regardless.

At trial, Arm's Chief Commercial Officer, Will Abbey, testified that Arm certified its compliance with Section 15.1 following termination of the Nuvia ALA and TLA. (FOF ¶ 35.) This testimony is consistent with Arm's position in its responsive pleadings in November 2022. (D.I.

23 ¶ 233 ("Arm denies that it never certified its own compliance with the termination provisions; instead, Arm certified its own compliance with the Nuvia ALA and TLA's termination provisions on April 1, 2022, with the certification sent to Nuvia in the manner specified by the Nuvia agreements.").) In contrast, Defendants offer no evidence that Arm failed to certify compliance with Section 15.1.

Notwithstanding Arm's testimony and Defendants' lack thereof, Defendants also have not shown that any alleged failure to provide a documentary certification "prejudicially affected its rights." *Jade Fashion & Co.*, 229 Cal. App. 4th at 654. Nor could they, given their failure to complain about the purported absence of a written certification at the time. Unlike the harm from Nuvia's false and misleading certification, Defendants do not identify any way in which they were harmed by the purported absence of a written certification by Arm, despite obviously being on notice of the absence by the date certification was required. Because Defendants have not presented testimony or evidence showing that they were "prejudiced as a result" of the "alleged misconduct," 2020 WL 999752, at *5, a purported failure to provide a writing certifying compliance with Section 15.1 cannot give rise to the level of prejudicial or inequitable conduct required to establish unclean hands.

CONCLUSION

For the foregoing reasons, the Court should reject Defendants' unclean hands defense.

Because "[D]efendants are withdrawing their defenses of waiver, estoppel, and laches" (Defs.'

Br. 1), the Court should dismiss those defenses with prejudice.

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CERTIFICATE OF SERVICE

The undersigned hereby certifies that on February 12, 2025, a copy of the foregoing

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